



Stakeholder Process Super Forum: Next Steps

PJM Members Committee
September 26, 2018

Stop or Change

- Too many meetings
- Prioritize issues
- Focus less on reaching agreement?
- Balance competing interests?
- Balance of power and voting methodology issues?

Start or New Ideas

- Different process for contentious / time sensitive issues
- Eliminate circumvention of process
- Time limits on issues
- Limit “filibustering”

Continue

- Fully vet issues
- Develop multiple solutions
- Staff provide technical expertise and analysis
- Staff advocate for technically sound reliability solutions
- Staff advocate for competitive and robust market solutions
- Staff/management should clearly state strong opinions
- Staff facilitation

- Consider a new type of process for issues that are big dollar issues or issues where consensus is unlikely to be reached or a tight timeline exists
- How to handle motions brought up for the first time at sr. committees
- More discipline in sector selection – oversight of the process
- Discussion on the role of PJM staff on proposing solutions versus the role of members
- Thoughtful about scheduling of meetings > find ways to ensure that we time to have offline discussions
- Be thoughtful about cutting off meaningful discussions
- Information overload
- Ending discussions and setting aside time for q & a
- Meeting recording policy
- Greater judgment on when manual language is presented simultaneously at a standing and sr. standing committee
- Consistent implementation of Robert's Rule in stakeholder process
- Interrelated issues being discussed at different groups in silos
- Appreciate the diversity of the Members and not schedule meetings on religious holidays.
- Thoughts on how we operate with state interests

- Prioritization
- Limiting number of topics stakeholders are working at a time
- Cost benefit analysis for proposals
- Bifurcate smaller issues > batch similar topics and work together during the year (including staff/board action if necessary for expedited pathway)
- Allow multiple proposals to come up to sr. standing committees from to standing committees with a lower threshold
- Develop motions of parody
- Allow status quo to be an option on par with other proposals
- Enhance CBIR process to deal with OATT/OA changes and legal issues
- Consistent process when FERC has an ongoing proceeding
- Real-time feedback from stakeholders regarding topics being covered and whether there is understanding of the issues
- Start with more fundamental education
- PJM staff reach out to thought leaders are member organizations between meetings
- Transparency of voting reports
- Upfront vetting of issues for operational and legal compliance with agreements (OA, CTOA, Tariff) as well as FERC and other legal precedents before stakeholder process goes down a wasted path.

- Group stakeholders' feedback by theme
- Identify suggestions that can be addressed without a rule change
 - Stakeholders can pursue these reforms through the Stakeholder Process Forum
- Craft Issue Charge and Problem Statement language to capture stakeholders' concepts that require a rule change

- **Prioritization, Stakeholder Meeting Management & Scheduling Logistics**

- Prioritization [amongst different meetings]
- Thoughtful about scheduling of meetings > find ways to ensure that we time to have offline discussions
- Be thoughtful about cutting off meaningful discussions
- Information overload
- Ending discussions and setting aside time for Q&A
- Meeting recording policy
- Limiting number of topics stakeholders are working at a time
- Appreciate the diversity of the Members and not schedule meetings on religious holidays

Grouping Stakeholders' Feedback by Theme

- **Information Management, Education, Participation, Debate & Transparency**
 - Consistent implementation of Robert's Rule in stakeholder process
 - Discussion on the role of PJM staff on proposing solutions versus the role of members
 - Real-time feedback from stakeholders regarding topics being covered and whether there is understanding of the issues
 - Start with more fundamental education
 - How to handle motions brought up for the first time at sr. committees
 - Cost benefit analysis for proposals
 - Greater judgment on when manual language is presented simultaneously at a standing and sr. standing committee
 - Allow multiple proposals to come up to sr. standing committees from to standing committees with a lower threshold
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- **Governance Process, Standards & Decision-Making Framework**
 - Consider a new type of process for issues that are big dollar issues or issues where consensus is unlikely to be reached or a tight timeline exists
 - More discipline in sector selection – oversight of the process
 - Interrelated issues being discussed at different groups in silos
 - Bifurcate smaller issues > batch similar topics and work together during the year (including staff/board action if necessary for expedited pathway)
 - Enhance CBIR process to deal with OATT/OA changes and legal issues
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 - Upfront vetting of issues for operational and legal compliance with agreements (OA, CTOA, Tariff) as well as FERC and other legal precedents before stakeholder process goes down a wasted path.

Craft Issue Charge & Problem Statement that Represents Stakeholder Feedback

- **Prioritization of issues to allow stakeholders to manage the volume of issues under consideration and the volume of meetings**
 - *Prioritization [amongst different meetings]*
 - *Limiting number of topics stakeholders are working at a time*
- **Develop an additional pathway for vetting issues that are contentious or must be decided quickly**
 - Consider a new type of process for issues that are big dollar issues or issues where consensus is unlikely to be reached or a tight timeline exists
 - Enhance CBIR process to deal with OATT/OA changes and legal issues
 - Consistent process when FERC has an ongoing proceeding
 - Upfront vetting of issues for operational and legal compliance with agreements (OA, CTOA, Tariff) as well as FERC and other legal precedents before stakeholder process goes down a wasted path.
- **Enhance transparency throughout the PJM stakeholder process and decisional hierarchy**
 - Meeting recording policy
 - Discussion on the role of PJM staff on proposing solutions versus the role of members
 - Allow multiple proposals to come up to sr. standing committees from to standing committees with a lower threshold
 - Transparency of voting reports
 - Thoughts on how we operate with state interests
 - More discipline in sector selection – oversight of the process
 - Interrelated issues being discussed at different groups in silos
 - Bifurcate smaller issues > batch similar topics and work together during the year (including staff/board action if necessary for expedited pathway)