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PJM Interconnection  
2750 Monroe Blvd.  
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## **PJM Members Committee**

Dear Members:

The Nominating Committee is responsible for identifying qualified candidates for election to the PJM Board of Managers. This year's Committee is comprised of five Member sector representatives and three Board members. The sector representatives this year are Susan Bruce (End Use Customers), Lisa McAlister (Electric Distributors), Alex Stern (Transmission Owners), Betty Watson (Other Suppliers), and Jeff Whitehead (Generation Owners). The Board members are Charlie Robinson (serving as the non-voting Chair), Terry Blackwell and Mark Takahashi.

As was communicated to the Members Committee by letter dated April 12, 2021, a vacancy was created by the resignation of Neil Smith from the PJM Board. The Committee resumed, assisted by the executive and board search firm Korn Ferry International, to identify a candidate to fill this vacancy. Following a nationwide search, which included candidates suggested by stakeholders and those who responded to the open call, the Nominating Committee is pleased to announce its nomination of the following candidate for election to the PJM Board at the special Members Committee scheduled for July 14, 2021 at 3:30 p.m. EDT:

- David E. Mills – David is currently an energy consultant. He is the former Senior Vice President of Policy and Energy Supply with Puget Sound Energy, where he also served as Chief Strategy Officer. David has a demonstrated track record of strategic leadership in the power and natural gas industry. He previously worked for the U.S. Department of Energy's Bonneville Power Administration (BPA).

The Nominating Committee is confident that David will make significant contributions as a PJM Board member.

Please join me in thanking the Nominating Committee for its excellent work.

Sincerely,

A handwritten signature in black ink, appearing to read 'Manu Asthana', written over a horizontal line.

Manu Asthana  
President and CEO, PJM Interconnection

# David E. Mills

Former Senior Vice President, Policy & Energy Supply  
Puget Sound Energy

*--Strength in core operations, innovative growth and positioning the company for the future--*

## ***Experienced & Progressive Executive Focused on Leading Utilities to Success***

**Strategic leadership and expertise on local and regional energy operations and markets.** Considered a catalyst for increasing reliability, improving the customer experience, designing new energy markets and the implementation of creative product and services.

**Highly respected leader and voice on regional and West Coast electricity and natural gas policy issues.** Recognized for significant experience, knowledge and innovative ideas in regulatory, legislative, policy and market development.

**Motivational and inspirational leader,** creating a vision, enabling resources and coaching multifaceted teams to success.

### **AREAS OF EXPERTISE**

Regulatory Strategy and Policy	Asset Management
Energy Operations and Markets	Finance
Strategic and Resource Planning	Legislative Advocacy
Customer Experience	Project Development

## **EXECUTIVE PERFORMANCE BENCHMARKS**

- \$100M per year of benefits derived from energy resource optimization strategies.
- \$15-25M per year of Energy Imbalance Market (EIM) benefits.
- Strategic turn-around of Puget LNG project, post permitting challenges.
- 25 percent reduction in customer call volume achieved over two years of leading Get to Zero initiative.

## **PROFESSIONAL HISTORY**

**Puget Sound Energy, Bellevue, WA** 2002-2020

**Senior Vice President, Policy & Energy Supply, 2015-2020**

**Vice President Energy Supply Operations, 2012-2015**

**Director, Energy Supply & Planning, 2002-2012**

**US Department of Energy (Bonneville Power Administration), Portland Oregon** 1984-2002

**Trading Floor Manager, 1999-2002**

**Transmission Retail Wheeling Manager, 1994-1999**

**Senior Policy Analyst / Public Utilities Specialist, 1984-1994**

**United States Navy** 1975-1979

**Helicopter Aircrewman & Rescue Swimmer**

## EDUCATION

**Portland State University, Portland OR**  
*Bachelor of Science in Economics*

**Columbia University – New York, NY**  
*Corporate strategy and cultural change*

**UC Berkeley / EPRI – Berkeley, CA**  
*Quantitative econometric methods in energy*

## PROFESSIONAL & CIVIC AFFILIATIONS

**Greater Seattle Partners**  
Past Executive Committee Member

**Western Electricity Industry Leaders (WEIL)**  
Member

**California Independent System Operator (CAISO)**  
EIM Transitional Executive Committee Member

**Pacific Northwest Utilities Conference Committee**  
Board Member | Past Vice Chair

**Western Systems Power Pool**  
Executive Committee Member

**Columbia Grid / Transmission**  
Executive Committee Member

**Hire Americas Heroes**  
Past Board Member

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References furnished upon request

**PROFESSIONAL EXPERIENCE**

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Dec 2020 – Present	<b>Eaglecap Energy Consulting</b>	<b>OWNER &amp; PRINCIPAL CONSULTANT</b>
Dec 2015 - 2020	<b>Puget Sound Energy</b>	<b>SENIOR VICE PRESIDENT, POLICY &amp; ENERGY SUPPLY</b> <b>Former</b> leader of a large and dynamic team with overall responsibility for federal and state regulatory affairs and legislative policy; resource planning; management of all hydroelectric, wind, thermal generating and natural gas resources; operation of the bulk transmission system; and oversight of electricity and natural gas trading.  Brought into “re-engineer” the Tacoma LNG project after a key permitting agency demanded a Supplemental EIS. Work in this space has involved providing leadership, risk management, deploying a 360 degree outreach and public relations campaign and a regular cadence of communication to the Board of Directors.  Regularly testified before the Federal Energy Regulatory Commission (FERC) and the Washington Utilities Transportation Commission (WUTC) on rate and regulatory matters, federal and regional energy policy, the Federal Power Act and regional market issues.
Oct 2012 – Dec 2014	<b>Puget Sound Energy</b>	<b>VICE PRESIDENT, ENERGY SUPPLY OPERATIONS</b> Led a newly developed team comprised of the PSE trading floor, resource planning and acquisition and transmission system operations.  Proposed, led and executed on PSE’s entry into the California Energy Imbalance Market (EIM) which is yielding about \$15M/year of previously un-realized gains.  Asked to lead the start-up of PSE’s Get to Zero (GTZ) customer experience improvement project. Developed and staffed a cross-company team, developed a detailed project roadmap and project plan, received Board approval and launched a series of significant initiatives to improve the experience of PSE’s customers as they interact with PSE across a spectrum of interactions. GTZ has delivered on a new outage notification text message tool for customers, a new PSE app, new interactive webpage, and has provided significantly streamlined means to start, stop and transfer service, pay a bill, schedule an appointment and apply for low income assistance.
Apr 2002 – Oct 2012	<b>Puget Sound Energy</b>	<b>DIRECTOR, ENERGY SUPPLY &amp; PLANNING</b> Responsible for PSE’s power and natural gas supply and commodity trading function to ensure reliability, cost minimization, asset optimization, and load balancing requirements were met. Led deal structuring and contract origination efforts to guide resource acquisition efforts. Developed and implemented PSE’s hedging strategy designed to reduce customer rate and investor earnings volatility.

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Aug 1999 - Apr 2002      **US Dept. of Energy**      **TRADING FLOOR MANAGER**  
Bonneville Power Admin      Responsible for bulk electric power business activities, including energy trading, short-term hydro system operations and transmission optimization. Developed and implemented systems to improve the short-term accuracy of hydro generation and energy demand estimates. Served as liaison between BPA CEO and eight regional governor-appointed members of the NW Power Planning Council.

Mar 1994 – Aug 1999      **US Dept. of Energy**      **RETAIL WHEELING MANAGER, TRANSMISSION**  
Bonneville Power Admin      Developed the region’s first open access, deregulated wholesale transmission strategy and policy. Worked closely with the WUTC, Oregon PUC and NW Power Planning Council to successfully broad regional understanding of potential impacts of deregulation to the region’s energy utilities.

Mar 1984 – Mar 1994      **US Dept. of Energy**      **SR. POLICY ANALYST, ENERGY SERVICES / PUBLIC UTILITIES SPECIALIST**  
Bonneville Power Admin      Led policy and analytic efforts to “regionalize” energy efficiency and conservation costs to utilities. Developed BPA’s initial Energy Services Business plan that called for the development of the Regional Technical Forum and NW Energy Efficiency Alliance, entities that continue to exist today.

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