LS Power



Presentation to the PJM Transmission Expansion Advisory Committee

December 9, 2014



The Proposal (PJM Project ID: P2013_1-5A)



- New 500/230 kV transformer at Salem
- New "Silver Run" 230 kV switchyard in Delaware interconnecting the existing Red Lion – Cedar Creek 230 kV and Red Lion – Cartanza 230 kV transmission lines
- New approximately 5.6-mile 230 kV transmission line between Salem 230 kV and Silver Run 230 kV
 - Overhead and submarine alternatives for crossing of the Delaware River



Right-of-Way and Site Acquisition



- LS Power proposal addresses the concern that no incumbent or non-incumbent developer has eminent domain authority in Delaware
 - LS Power secured <u>exclusive private land rights</u> in 2013 for the Silver Run switchyard and portions of the Salem Silver Run transmission line
 - Remainder of necessary right-of-way anticipated to be secured through federal and state permits
- Northeast Transmission Development has the legal ability to site and construct the Project
 - Northeast Transmission Development filed a Petition for Expedited Declaratory Order with the Delaware Public Service Commission (PSC) to confirm at PJM's request
 - On September 9, 2014, the Delaware PSC issued an order granting the Petition confirming "nothing in Delaware public utility law or any prior order of the Commission prohibits nonincumbent transmission developers from siting, construction, and owning in the State of Delaware transmission facilities used in interstate commerce."

Binding Cost Cap



- Cost cap of \$146 million for all costs relating to
 - Obtaining permits and other governmental approvals;
 - Acquiring land and land rights;
 - Performing environmental assessments or mitigation activities;
 - Design and engineering;
 - Procurement of equipment, supplies and materials; and
 - All other development- and construction-related activities (e.g. site clearing, equipment assembly and erection, testing/commissioning)
- Covers all work associated with the Project except for Transmission Owner Upgrades
 - Applies to both overhead and submarine river crossing alternatives
- Escalation, taxes, and financing (e.g. AFUDC) costs incremental to the cost cap
 - PJM cost estimates similarly exclude these cost categories
 - Open to inclusion within the cost cap merely mirrored cap to reflect PJM cost estimate categories

Binding Cost Cap



- Provides real benefits to ratepayers first cost cap proposed anywhere in the United States under FERC Order No. 1000
- Real cost cap we are taking on the most significant commercial risks
 - We are taking on risks associated with real estate costs, environmental mitigation costs, overhead/submarine river crossing costs, and routing costs
- Ratepayers receive the benefit of actual costs to the extent the actual costs are below the cost cap
- Open to review contractual language to improve or clarify as necessary to ensure it meets the business intent

Project Schedule



- Northeast Transmission proposes a 42 month schedule from execution of the Designated Entity Agreement
 - Shortest schedule for any transmission line alternative
- Assuming execution of the Designated Entity Agreement in early 2015, Northeast Transmission projects an in-service date of November 1, 2018
- LS Power has successful greenfield development, construction and operations experience in Delaware and New Jersey, which will also contribute to successfully meeting project schedule. In addition, LS Power has significant experience obtaining federal, state and local permits for high-voltage transmission facilities including compliance with the National Environmental Policy Act (NEPA).

LS Power Proposal Should be Selected



- Resolves the reliability and stability issues at Artificial Island
 - New thermal outlet not created by a series compensation alternative
- Shortest project schedule of all transmission line alternatives
 - Placed in service one to two years earlier than Red Lion 500 kV alternatives
- \$40 to \$130+ million lower in cost than other transmission line alternatives
 - Greater savings if, as expected, costs come in below the agreed cap
- Only binding cost commitment fully inclusive of key risks associated with development and construction
- Highest market efficiency benefits
 - \$35 million more than Red Lion 500 kV alternatives
 - \$92 million more than series compensation alternative

LS Power Proposal Should be Selected



- Only transmission line alternative requiring no new private rights-of-way
- Utilizes a new route (for which all private rights-of-way have been secured), thereby avoiding placement of the critical outage and contingency in the same corridor
- Provides black start benefits not provided by the Red Lion 500 kV alternatives or series compensation alternative
- Avoids outages of the 5015 (Hope Creek Red Lion) 500 kV transmission line during construction
- Will not face the potentially insurmountable risks associated with significant wetlands and the crossing of the Supawna Meadows National Wildlife Refuge

SCHEDULE E

Non-Standard Terms and Conditions

SECTION 1. Construction Cost Cap.

- 1.1 Designated Entity agrees that it will not seek recovery through its Annual Transmission Revenue Requirement of (a) any Construction Costs in excess of an amount equal to the lesser of (i) the Construction Cost Cap Amount or (ii) the aggregate amount of actual Construction Costs associated with the Project or (b) any amounts covered by clauses (i) (taxes) or (ii) (financing costs) of the definition of "Excluded Costs" insofar as such amounts relate or are attributable to Construction Costs that are in excess of the Construction Cost Cap Amount.
 - 1.2 As used herein, the following terms have the following meanings:
- (a) "Annual Transmission Revenue Requirement" means the rate determined by the FERC following a filing by the Designated Entity under Section 205 of the Federal Power Act and FERC's rules and regulations thereunder and submitted to Transmission Provider for recovery pursuant to the Transmission Provider's Open Access Transmission Tariff.
- (b) "Construction Cost Cap Amount" means the product of (i) \$146 million times (ii) a fraction, the numerator of which is the Escalation Index Number published for the first January 1 or July 1 following the date on which a full notice to proceed has been issued for the construction of the Project and the denominator of which is the Escalation Index Number for July 1, 2014.
- (c) "Construction Costs" means any and all costs and expenses directly or indirectly incurred by Designated Entity to develop, construct, complete, start-up and commission the Project and place the Project in service in accordance with the Scope of Work, including without limitation any costs and expenses incurred by Designated Entity in connection with the following, in each case as and to the extent contemplated by the Scope of Work: (i) obtaining permits and other governmental approvals for the Project, (ii) acquiring land and land rights for the Project, (iii) performing any environmental assessments or environmental mitigation activities in connection with the Project, (iv) designing and engineering the Project, (v) procuring any equipment, supplies and other materials required to complete construction of the Project and place the Project in service, (vi) otherwise performing or completing any and all development- and construction-related activities required in connection with the Project as part of the Scope of Work, including but not limited

to all site clearing, equipment assembly and erection, testing and commissioning activities contemplated by the Scope of Work, whether performed directly by Designated Entity or by one or more third parties retained by Designated Entity (without regard to whether such third parties are affiliated or non-affiliated), but excluding in all cases Excluded Costs.

- (d) "Escalation Index Number" means, as of any January 1 or July 1, the number referenced in the Handy-Whitman Index for such date under Table E-1 "Cost Trends of Electric Utility Construction: North Atlantic Region", line 33, "Total Transmission Plant".
- (e) "Excluded Costs" means (i) any taxes, (ii) any financing costs, including any approved return on equity, Allowance for Funds Used During Construction, or similar allowance or financing cost or charge earned or accrued in connection with the Project during the period of development and construction of the Project (or thereafter), (iii) any costs and expenses associated with any addition to or modification of the Scope of Work (but only if and to the extent such costs and expenses are in excess of the costs and expenses that would have been incurred but for such addition to or modification of the Scope of Work), (iv) any costs and expenses incurred as a result of an Uncontrollable Force (but only if and to the extent such costs and expenses are in excess of the costs and expenses that would have been incurred but for such Uncontrollable Force) and (v) any costs and expenses associated with the operation and maintenance of the Project.
- (f) "Scope of Work" means the approved scope of work for the Project, as more particularly described in Schedule B to the Designated Entity Agreement.¹
- portion of the Project, or any interruption, suspension or interference with Designated Entity's (or any contractor's or subcontractor's) performance of activities required to complete the Project, which destruction, damage, interruption, suspension or interference is caused by landslides; lightning; earthquakes; hurricanes; tornadoes; typhoons; severe weather; fires or explosions; floods; epidemic; acts of a public enemy; acts or threats of terrorism; wars; blockades; riots; rebellions; sabotage; vandalism; insurrections; environmental contamination or damage not caused by Designated Entity (or any contractor or subcontractor); strike or labor disruption or civil disturbances (or governmental actions arising from any of the foregoing), (ii) any material change in the enforcement, interpretation or application of any statute, rule, regulation, order or other applicable law existing as of the Effective Date or the issuance or enactment of any of the foregoing on or after the Effective Date, (iii) any Breach or Default by Transmission Provider of its obligations under this

¹ It is anticipated that the Scope of Work attached as Schedule B to the DEA will be based on and consistent with Northeast Transmission's November 4, 2013 Detailed Constructability Submittal and will be a comprehensive description of all key elements of the Project and all activities to be undertaken by Northeast Transmission in connection with the development and construction of the Project, such that all known and expected development/construction activities will be covered by the Construction Cost Cap.

Designated Entity Agreement or any request by Transmission Provider to delay or suspend any activities associated with the Project, or (iv) any breach, default, interference or failure to cooperate by any Transmission Owner under or in connection with the Interconnection Coordination Agreement or any interconnection agreement.²

SECTION 2. <u>Uncontrollable Force</u>. In the event the Project is impacted by an Uncontrollable Force, Designated Entity shall use commercially reasonable efforts to mitigate such impact. Designated Entity shall notify Transmission Provider within a reasonable time after the occurrence of an Uncontrollable Force, which notice shall describe, in reasonable detail, the actions Designated Entity plans to take to mitigate the impact of same.

SECTION 3. <u>Priority</u>. In the event of any conflict between the terms and conditions contained in this Schedule E and the other terms and conditions of this Designated Entity Agreement, the terms and conditions contained in this Schedule E shall prevail.

² The foregoing definition of "Uncontrollable Force" is intended to include only events and circumstances that are not possible to foresee or plan for and that therefore would clearly be beyond the control of Designated Entity (or any other person). Unlike the DEA's definition of "Force Majeure" (which would include, in addition to the causes listed therein, "any cause beyond the control of" the Designated Entity), this definition of "Uncontrollable Force" is limited to the causes specified therein, and therefore this definition is much narrower than the definition of "Force Majeure." If PJM would prefer to utilize the DEA's definition of "Force Majeure" (with appropriate modifications), Northeast Transmission is open to considering such an approach.