

**PJM Forum on Long-Term Contracting I**  
**September 6-7, 2007**  
**Biographies for Speakers, Panelists and Facilitators**

**Daniel W. Allegretti, Vice President – Energy Policy, Constellation Energy Resources**

Dan Allegretti is a Vice President of Energy Policy with Constellation Energy Resources, a nationally recognized wholesale energy marketing and trading company and a leading power retailer. Dan has served over the last decade in numerous leadership capacities within the New England Power Pool organization, including two terms as chairman of the NEPOOL Participants Committee. He is currently a vice chair of the Board of Directors of the Northeast Power Coordinating Council and has served on the New York ISO Management Committee, the Market Advisory Council of the Ontario IESO, and the Boards of Directors of the Northeast Energy and Commerce Association and the Independent Power Producers of New York. An active participant in electric restructuring matters, Dan has appeared and testified before FERC and before numerous state and provincial legislative committees and utility commissions. He has over 18 years experience in the electric industry with an emphasis on competitive markets and regulatory reform. Dan lives in New Hampshire and holds a B.A. from Colby College and a J.D. from Georgetown University Law Center.

**Dr. John Anderson, President and CEO, Electricity Resource Council (ELCON)**

Dr. John Anderson is the President and CEO of the Electricity Resource Council (ELCON). He joined ELCON in 1980. He has led ELCON since 1984. The Electricity Consumers Council (ELCON) is the national association representing large industrial consumers of electricity. ELCON was organized to promote the development of coordinated and rational federal and state policies that will assure an adequate, reliable and efficient supply of electricity for all users at competitive prices. ELCON's member companies come from virtually every segment of the manufacturing community. He has presented papers and spoken extensively on a wide range of electricity issues of importance to large industrial firms. Dr. Anderson holds both M.S. and Ph.D. degrees from the University of Florida with concentration in public utility and industrial organization.

**William Berg, Market Development and Regulatory Affairs Manager, Exelon Power Team**

Mr. Berg is responsible for developing and advocating Exelon Generation's preferred policy position within the PJM marketplace. He is an active participant in the development of PJM market rules and State policies involving retail competition and default service regulations. Mr. Berg joined Exelon in January 2005. Prior to joining Exelon, Berg worked for Reliant Energy and the Florida Public Service Commission.

**Jeffrey M. Bladen, General Manager of Market Strategy, PJM Interconnection**

Mr. Bladen is responsible for all long-term strategic planning for PJM's electricity and related markets. The Market Strategy group focuses on retail markets, demand response, alternative and renewable resources, and Economic Analysis. Mr. Bladen formerly served as Manager of Retail Markets playing a key role in the ongoing development for PJM's existing and expanding markets. Prior to joining PJM, Mr. Bladen was one of the original employees that built a start-up energy business, Constellation NewEnergy (formerly New Energy Ventures,) into the most successful competitive retail electricity business in North America. He served in numerous roles his last being director of Wholesale Supply for the PJM region. Mr. Bladen also has extensive experience in public policy having worked as an aide in the U.S. Congress, the Michigan state legislature and New York state politics. A native of Michigan, Mr. Bladen resides with his wife and two daughters in Philadelphia, PA. Jeff Bladen holds an MBA from New York University's Stern School of Business. He also holds a Bachelor's degree in Public Policy and Political Science from the Maxwell School at Syracuse University.

**Bruce Bleiweis, Director of Market Affairs, DC Energy**

Mr. Bleiweis joined DC Energy in April, 2004. He leads DC Energy's regulatory efforts nationwide. His responsibilities include working with DC Energy's executive management in developing and implementing regulatory strategy in the organized electricity markets throughout the U.S. DC Energy is currently active in the ISO/RTO markets operated by ISO-NE, MISO, NYISO and PJM. He also represents DC Energy on numerous committees in many of these RTO/ISOs and DC Energy has begun some initial involvement in the California ISO and ERCOT markets. His responsibilities also include interfacing with FERC staff and Commissioners as well State Commission and Legislative personnel throughout these regions. Prior to joining DC Energy, Mr. Bleiweis worked at Reliant Energy, Sithe Energies and PacifiCorp Power Marketing, Inc. between February 1996 and March 2004. His responsibilities included various commercial (wholesale and retail) and development assignments. Mr. Bleiweis was also very active in the regulatory realm of the three Northeast ISOs during this period. He began his career at the New York Power Authority followed by the Consolidated Edison Company of New York, Inc. Mr. Bleiweis had worked, for more than fifteen years, in

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various commercial and technical areas for these utilities, including New York Power Pool operational and economic dispatch development matters. Mr. Bleiweis received a Bachelor of Science in Engineering degree from the Moore School of Electrical Engineering at the University of Pennsylvania in 1977. He also received a Masters of Business Administration in Finance from the Lubin School at Pace University in 1986.

**W. F. Brockway, Manager of Regulatory Affairs – Energy, Alcoa, Inc.**

Walt Brockway is the Regulatory Affairs Manager for Energy at Alcoa, Inc. located in Knoxville TN where he is responsible for oversight of energy affairs at the federal, regional and state levels for one of the largest electricity consumers in the world. He has held various energy and power roles at Alcoa for the past 22 years including:

- Power engineer, Power Supervisor, Power and Engineering Manager at the Alcoa Massena Operations.
- Corporate Energy Manager responsible for facility electricity supply arrangements. In this role he started the Alcoa energy efficiency network which is today one the premier industrial programs.
- Manager of hydroelectric operations for Alcoa where he managed operating assets, modernization of the assets and relicensing of two FERC hydroelectric projects.

Prior to joining Alcoa he was employed by General Electric's Nuclear Energy Business Operations and Niagara Mohawk Power Corp. Walt attended Clarkson University where he received both a Bachelors and Masters degree in electrical engineering. He holds a Professional Engineering registration in New York.

**Paul Centolella, Commissioner, Public Utilities Commission of Ohio**

Commissioner Centolella is an attorney, economist, and management consultant with 30 years of experience. He is an expert in energy and environmental markets and regulatory policy; power system operations and grid modernization; and organizational development and knowledge management. Commissioner Centolella has testified before committees of the U.S. House of Representatives and the Ohio General Assembly; Ohio Power Siting Board, New York Public Service Commission, Georgia Public Service Commission, and the Michigan Public Service Commission. He received a Bachelor of Arts Degree in Economics from Oberlin College in 1973 and a Juris Doctor Degree from the University of Michigan Law School in 1977.

**Brian Chin, Vice President, Equity Analyst, Energy Merchants/Engineering & Construction Citigroup Investment Research**

**Randell J. Corbin, Director of Regulatory Policy, AMP-Ohio**

Mr. Corbin's primary duties are in the areas of policy development and governmental affairs. Mr. Corbin came to AMP-Ohio in March 2007 with over 29 years of experience in the electric industry. This experience was acquired at three investor-owned utilities, a state commission, and a residential advocate. Mr. Corbin possesses a graduate degree in Economics from the University of Illinois and an undergraduate degree in Accounting from Eastern Illinois University.

**Douglas F. Egan, Chief Executive Officer, Competitive Power Ventures, Inc.**

Doug co-founded CPV with Gary Lambert in 1999 and together they raised venture capital funding for the company in a series of separate financings, exceeding \$300 million in total. Under his leadership, CPV has focused on traditional and renewable power generation project development and asset management services for major energy and finance industry clients and investors. Doug provides the strategic direction for the company as it responds to the evolution of a highly dynamic North American market. With more than 25 years in the independent power industry, he is well known to the power, natural gas and financial communities. Prior to forming CPV, Doug was Senior Vice President for Development at PG&E Generating Company, formerly US Generating Company. At PG&E, he was responsible for non-regulated power project development. He was responsible for the initiation of seven natural gas fired power generation projects and a wind project representing more than 5,000 MW of capacity currently in operation across the United States. Prior to assuming control of PG&E's development program, Doug was Vice President and Regional Executive for their Northeast Region where he supervised six operating IPP projects, including fuel supply and transportation and power sale agreements. Prior to PG&E, Doug was Vice President of Development at J. Makowski Company of Boston where he was responsible for the acquisition and financial restructuring of Altresco Financial, Inc. Additionally, he held the position of General Counsel for Intercontinental Energy Corporation of Hingham, Massachusetts through the development and construction of two cogeneration projects representing more than 600 MWs. In the early 1980's, Doug worked at the law firm of Murtha Cullina Richter & Pinney in Hartford, Connecticut. Doug is a graduate of Dartmouth College and Cornell Law School.

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**Peter Esposito, Principal, Crested Butte Catalysts LLC**

Mr. Esposito has worked in the energy industry since 1980. He has spent well over two decades as a champion of competitive market principles for non-utility market participants at FERC, before NARUC and individual state regulatory commissions, ISOs, RTOs, governors associations and Congress. As the founder of CB Catalysts, he provides consulting and legal services to clients in the gas and power industries. Before forming CB Catalysts, Mr. Esposito was Senior-Vice President and Regulatory Counsel for Dynegy Inc. He was the strategic and policy expert for Dynegy's very visible regulatory and legislative pro-market initiatives. Mr. Esposito has both hosted and participated in hundreds of forums on competitive markets and, in doing so, become an acknowledged catalyst for many initiatives to deal with the challenges of new energy markets. Mr. Esposito has a Juris Doctorate from Georgetown University Law Center and an LLM in Tax Law from New York University.

**Kathleen Sullivan Esposito, Corporate Counsel, Crested Butte Catalysts LLC**

Mrs. Esposito has worked in the energy industry since 1999, primarily as a commercial and regulatory attorney for Enron, Dynegy and now CB Catalysts. Her commercial experience has been largely focused on energy trading transactions, with a special expertise in matters dealing with credit. For the clients of CB Catalysts, Mrs. Esposito has also spent a substantial amount of time successfully negotiating settlements of conflicts with ISOs. Mrs. Esposito has a Juris Doctorate from Syracuse University College of Law and an undergraduate degree is from the S. I. Newhouse School of Public Communications at Syracuse University.

**Dan Griffiths, Director of the Bureau of Energy, Innovations and Technology Deployment, Pennsylvania Department of Environmental Protection**

Dan Griffiths is Director of the Bureau of Energy, Innovations and Technology Deployment at the Pennsylvania Department of Environmental Protection. He is responsible for developing state energy policies; for supporting economic development initiatives related to energy; for providing technical advice related to electricity, natural gas, and liquid fuels issues; and for supporting energy aspects of Pennsylvania's emergency management operations. Previously, he was Senior Analyst for the Pennsylvania Office of Consumer Advocate (OCA) where his responsibilities included ISO/RTO Committees and Working Groups; federal regulatory activities; policy, price and competition analysis; and issues related to distributed and demand-side resources. Before joining OCA, he was an energy consultant with Customized Energy Solutions, Ltd. Prior to that, he was the Director of Operations for the Energy Cooperative, a membership-based retail energy company in Philadelphia and Pittsburgh. From 1997 through 1999 he was Vice President, Corporate Development for East Coast operations of New Energy Ventures, now Constellation-New Energy. Before entering the competitive arena, he was assistant for energy issues to Pa. PUC Commissioner David Rolka.

**Mike Hummel, Manager of Supply and Trading, Salt River Project**

Mike Hummel is SRP's Manager of Supply and Trading. In this position Mike oversees the procurement and trading of energy commodities necessary to serve over 900,000 retail customers. S&T currently trades four commodities including electricity, natural gas, electric transmission products, and emissions credits. The trading floor operates 24 hours per day 365 days per year. Prior to his current position, Mike has had executive management responsibilities for several areas of SRP, including Resource Planning and Development, Revenue Cycle Services, Electrical Engineering, Electric System Design and Construction, Distribution Line Design, and Customer Design Services. A fourth generation Arizonan, he holds a Bachelor of Science Degree in Electrical Engineering from the University of Arizona and a Masters of Business Administration from Arizona State University. He is a registered Professional Engineer in Arizona and Nevada.

**Jim Jablonski, Executive Director, Public Power Association of New Jersey (PPANJ)**

Jim Jablonski recently completed 25 years in the electric utility industry. He has been the Executive Director of the Public Power Association of New Jersey since 1997. The PPANJ is the service organization for all 10 public power systems in the Garden State -- including nine municipal systems and one rural electric system. Prior to that, Jim spent nearly 14 years as Manager of Cooperative Relations at Sussex Rural Electric Cooperative, Wantage, NJ. He is a 1984 graduate of the National Rural Electric Cooperative Association's Management Internship Program at the University of Nebraska. He helped start the PPANJ in 1985 and served as President of its Board of Directors through 1996. Jim holds a Bachelor of Arts degree in Political Science from Albright College, Reading, PA.

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**Jeff Johnson, Electrical Engineer, Kentucky Public Service Commission**

As the RTO Coordinator for the Kentucky PSC, Jeff leads a multi-disciplinary team which consults with and offers direct recommendations to the Commissioners and staff concerning PJM and MISO activities. As the focal point for RTO issues, Mr. Johnson coordinates the RTO workload within the Kentucky Commission and participates in a multitude of national RTO and regulatory committees and working groups. He has a degree in Electrical Engineer from the University of Kentucky and has been with the Kentucky Commission eighteen years, concentrating primarily on electrical and communications regulation and deregulation.

**Beth Kennedy, Energy Procurement Director, Southern Maryland Electric Cooperative, Inc. (SMECO)**

Beth has been with SMECO for 8 years. She has been involved in the energy markets since the cooperative went live with its managed portfolio approach to fulfilling its load obligations in January 2005, serving previously as Energy Accounting and Credit Director. Beth handles the daily oversight of SMECO's energy contracts by ensuring the monitoring and mitigation of various power supply strategies. She has a Bachelor of Science Degree in Accounting from the University of Maryland, and is currently pursuing a Master's Degree in International Management, Energy Resources Management Track.

**Ken Lyons, Corporate Energy Manager, Lehigh Cement Company**

Over the past 20 years, Ken has been involved in energy management in the steel, industrial gas and cement industries. He has managed all aspects of energy sourcing, energy price risk management, as well as the business process on incremental production to facilitate margin management in volatile energy markets. He has directed operations for production facilities and managed commercial relationships with large industrial customers, which included responsibility for securing and maintaining long-term contracts with customers.

**Patrick E. McCullar, President & CEO, Delaware Municipal Electric Corporation, Inc. (DEMEC)**

Mr. McCullar serves as the President & CEO of the Delaware Municipal Electric Corporation, Inc. (DEMEC), a Delaware Joint Action Agency. Mr. McCullar is the current Chair of the Delmarva Peninsula Planning Association, a regional transmission and distribution planning group composed of all electric utilities on the Delmarva Peninsula. Patrick plays a principal leadership role in the PJM Stakeholder Process as Past Chair of the Member's Committee, serving on the Finance Committee, Nominating Committee, and as Representative of the Electric Distributor's Sector. Mr. McCullar is also a founding member of the PJM Public Power Coalition, which represents Load Serving Entities and Transmission Dependent Utilities at PJM. Mr. McCullar also is a former Board Member of the American Public Power Association, serves as a registered lobbyist for Public Power at the Federal and State level, and is a frequent speaker at FERC, PJM, and national technical conferences. Prior to joining DEMEC, Patrick was a chief financial officer and auditor at the State and Local level. Patrick holds Business Administration and Accounting degrees from the University of Missouri.

**Ron McNamara, Associate Director, Bear Energy**

Ron McNamara is an Associate Director at Bear Energy. Prior to joining Bear Stearns he was the Vice President of Market Management and Chief Economist at the Midwest ISO where his responsibilities included managing transmission and market settlements, running the Day Ahead and FTR markets, and market analysis. In addition to experience at Duke Energy, Enron, and AEP, he was involved in the development of the New Zealand electricity market and served as a regulator in Queensland, Australia. He holds a PhD in Economics from the University of California, Davis.

**Janine L. Migden-Ostrander, Ohio Consumers' Counsel**

As Consumers' Counsel, Janine L. Migden-Ostrander oversees the state agency that represents the interests of Ohio's 4.5 million residential households with their investor-owned electric, natural gas, telephone and water companies. Prior to Ms. Migden-Ostrander's appointment in 2004, she was a partner in the law firm of Hahn Loeser & Parks and served as Co-Chair of the firm's Utility and Regulatory Practice Group. She began her career in public utilities at the Office of the Ohio Consumers' Counsel, where she served as an administrative assistant before earning a law degree from Capital University. She then was promoted to an Assistant Consumers' Counsel for the agency and litigated a variety of cases that involved electric, natural gas, telephone and water companies. Ms. Migden-Ostrander is well known as a strong consumer advocate. She is a proponent of energy efficiency programs and new generation technologies as a means to lower consumers' monthly energy bills. She is working to bring broadband

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services and other technologies to rural and urban customers, and she is addressing ways to improve traditional avenues of advocacy and outreach and education programming. Throughout her career, she has been actively involved in proceedings before numerous state utility commissions and has monitored activities and worked on policy issues involving the Midwest Regional Transmission Organizations. In addition to her law degree, she earned a bachelor of arts from the State University of New York, and a Certificat de la Langue et Civilisation Francaise from the Universite de la Sorbonne in Paris, France.

**Joseph P. Oates, Vice President of Energy Management, Con Edison Company of New York, Inc.**

Mr. Oates is responsible for forecasting demand and the procurement of electricity and natural gas for Con Edison's regulated utility companies. Prior to this, he was Vice President and Treasurer for Con Edison Inc. and Con Edison Company of New York, having been named to those positions in April 2004. In those positions, he was responsible for Con Edison's corporate financing activities, pension fund investment management, risk management and other treasury-related functions. Before this appointment, Mr. Oates served as the vice president of the Bronx and Westchester division where he was responsible for the overall operation of the electric distribution system in the Bronx and Westchester County. Mr. Oates joined Con Edison in 1987 from Central Hudson Gas & Electric and has served as a director in Central Operations, project manager in Corporate Planning, and in various other positions of increasing responsibility with the company. He was appointed vice president of Energy Management in July 2001. In that role, he was responsible for forecasting demand and procurement of electricity and natural gas for Con Edison's regulated utility companies. Mr. Oates holds an MBA from Fordham University and bachelor's and master's degrees in mechanical engineering from Manhattan College.

**Andrew L. Ott, Vice President of Markets, PJM Interconnection**

Andrew L. Ott is vice president of Markets for PJM Interconnection and is responsible for PJM's non-regulated, for-profit subsidiaries, PJM Tech and PJM Environmental Information Services, as well as the oversight of PJM's Market Development, Market Operations and Market Strategy, with a concentration on Locational Marginal Pricing, Financial Transmission Rights and the Day-Ahead Energy Market. Mr. Ott has extensive experience in energy market restructuring, including design and implementation issues, and in power system engineering applications. Prior to joining PJM, Mr. Ott was employed by GPU for 13 years in transmission planning and operations. Mr. Ott received a Bachelor of Science in Electrical Engineering from Pennsylvania State University. He also received a Master of Science in Applied Statistics from Villanova University.

**Marjorie R. Phillips, Managing Director – Market Development, PSEG Energy Resources & Trade LLC**

Marjorie R. Phillips (Marji) is the Managing Director – Market Development, PSEG Energy Resources & Trade LLC. She has regulatory oversight responsibilities for New England, New York and the PJM markets, and on behalf of ER&T helps direct federal and state regulatory and legislative initiatives impacting wholesale markets. Ms. Phillips previously worked for Constellation Commodities Group, PSEG Energy Resources & Trade, LLC., and Williams Energy. Prior to moving to the business side of the business, she practiced law with PECO Energy Company – Power Team, which became part of the Exelon companies, LG&E Power Inc., Skadden, Arps, Slate, Meagher & Flom, and Morgan Lewis, advising clients on transactional and federal and state regulatory matters related to wholesale power markets and independent power projects. She has an undergraduate degree from McGill University, a Masters in International Affairs from Columbia University, and a law degree from Fordham University School of Law. She is currently the President of the Northeast Chapter of the Energy Bar Association. Her other full time job is mother to two teenagers.

**Sonny Popowsky, Consumer Advocate of Pennsylvania**

Sonny Popowsky has served as the Consumer Advocate of Pennsylvania since 1990 and has worked at the Office of Consumer Advocate (OCA) since 1979. He was the President of the National Association of State Utility Consumer Advocates (NASUCA) from 1996 to 1998 and was previously Chairman of the NASUCA Electric Committee. He served on the Board of Trustees of the North American Electric Reliability Council (NERC) from 1997 to 2001 and served on the NERC Stakeholders Committee from 2001 to 2006. He currently serves on the Board of Directors of the North American Energy Standards Board (NAESB) and the Keystone Energy Board. In 1988, he briefed and argued the landmark United States Supreme Court case of *Duquesne Light Company v. Barasch*, in which the Court upheld the position of the OCA that two Pennsylvania utilities had no constitutional right to charge consumers for the costs of four cancelled nuclear power plants. Mr. Popowsky graduated Cum Laude from Yale University and received his J.D. Cum Laude from the University of Pennsylvania Law School, where he served as an editor of the Law Review and was

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elected to the Order of the Coif. Between college and law school, Mr. Popowsky worked as a newspaper reporter for the Press of Atlantic City, New Jersey. Prior to joining the OCA, he was an Associate at the Philadelphia law firm of Pepper, Hamilton and Scheetz from 1977-1979.

**Martin V. Proctor, Jr., Head of Energy Policy, Constellation Energy Resources**

Martin Proctor joined Constellation Power Source (the precursor to CEEG) in August 1997, working in the Origination Group with primary focus on the PJM utility and merchant generator market. He has held similar roles focusing on the New England and finally the WECC regions and has expanded responsibilities to include all energy commodities, as well as emissions, freight, and greenhouse gas policy. With the Constellation announcements in 2007 to consolidate the wholesale, retail, and fossil generation businesses within Constellation Energy Resources, Mr. Proctor is currently responsible for all related energy policy issues for global energy commodity activities. He has held various roles at the nuclear facility located in Lusby, MD including Plant Maintenance, Design Engineering, Nuclear Procurement, and Assistant to Plant General Manager. Mr. Proctor has also served as the Leading Petty Officer in the Reactor Controls Division aboard USS South Carolina CGN-37, responsible for various plant activities including operations, maintenance, and training. His education includes a Master of Business Administration, The George Washington University; B.S. Business and Management, University of Maryland, College Park; U.S. Navy Nuclear Prototype Training, Ballston Spa, NY; and the U.S. Navy Nuclear Power School, Orlando FL

**Roy Shanker, Hydro Quebec, U.S.**

Dr. Shanker has been a consultant in energy markets since 1973 and worked independently since 1980. He has participated in the stakeholder process for the establishment of the PJM and New York Markets since 1995, and served as an advisor in the design of other RTO/ISO markets. He also has maintained a continuous practice in the negotiation and implementation of long term bilateral agreements since the late 1970's, drafting, negotiating and advising with respect to 100's of such agreements. This work has been on behalf of numerous participants, including both buyers and sellers. Dr. Shanker has a bachelor's degree from Swarthmore College and as MSIA and PHD from Carnegie Mellon University.

**Marc Spitzer, Commissioner, Federal Energy Regulatory Commission**

Marc Spitzer was nominated by President George W. Bush to the Federal Energy Regulatory Commission and confirmed by the U.S. Senate for a term expiring June 30, 2011. Commissioner Spitzer believes the FERC's primary missions are to ensure that America's ratepayers have safe, economic, and reliable supplies of electricity and natural gas; and transparent, robust and competitive wholesale energy markets. Commissioner Spitzer believes that successful regulation of FERC-jurisdictional industries requires a balancing of all competing interests to ensure just and reasonable rates. Commissioner Spitzer was elected in 2000 to the Arizona Corporation Commission (ACC) and in 2002 was elected ACC Chairman by his colleagues. He received recognition for his leadership of the Arizona Commission from 2003-2005. At the FERC, Commissioner Spitzer is building on his record in Arizona on environmental issues. Demand response, energy efficiency, and access to the grid by alternative resources were major focuses of Commissioner Spitzer in retail rate cases and policy decisions before the Arizona Commission. Commissioner Spitzer believes that EAct 2005 supports his commitment to those issues, which are germane to both Federal and State regulators. In 1992, after many associations with civic, philanthropic and political causes, he was elected to the Arizona State Senate for District 18. Commissioner Spitzer served in the Legislature as Chair of the Judiciary and Finance Committees and was elected by his peers to the position of Senate Majority Leader in 1996. As an attorney since 1982, Commissioner Spitzer represented taxpayers in proceedings involving the Internal Revenue Service. He was first certified as a Specialist in tax law by the Arizona Bar in 1987.

**Chris Thomas, Policy Director, Illinois Citizens Utility Board (CUB)**

Chris Thomas is the Policy Director for the Illinois Citizens Utility Board (CUB), Illinois' leading non-profit consumer advocacy organization. Mr. Thomas holds an advanced degree in economics and finance and frequently testifies as an expert witness on various telecom, natural gas, and electric-utility regulation issues. In addition, Mr. Thomas is currently CUB's voting representative to the PJM Members Committee and is actively involved in the MISO stakeholder process. Mr. Thomas has successfully worked to promote demand response programs for Illinois residential electric customers, and is currently promoting the development of new generation resources and the full integration of energy efficiency, demand response, and other demand side resources into utility default service programs.

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**Christine Tezak, Senior Vice President, Energy and Electric Utilities Analyst, Stanford Group Company**

Christine Tezak covers the federally-regulated electricity and natural gas sectors and environmental policy at Stanford Group Company's Policy Research, which provides political, economic and industry research for institutional and corporate investors. Ms. Tezak has followed environmental policy for eight years and has assumed responsibility for the electric utility and natural gas pipeline sectors. Her environmental background provides a unique perspective as energy and environmental issues continue to converge. She is a six-term board member, and current President of the Washington, D.C.-based Women's Council on Energy & the Environment. She is also a member of the Natural Gas Roundtable. Ms. Tezak has been quoted in numerous financial and industry publications and has testified before the Federal Energy Regulatory Commission and the U.S. House of Representatives. Prior to joining the Washington Research Group, Ms. Tezak was a research associate with HSBC Securities, Inc. and with NatWest Securities. Ms. Tezak received her bachelor's degree in Russian from Boston College and earned an MBA in Finance from the George Washington University. She is a member of Phi Beta Kappa (Boston College) and Beta Gamma Sigma (GWU) honor societies, and winner of the 2001 Bernard Nees Prize in Finance.

**Lloyd Webb, Procurement Manager, Eastman Chemical Company**

Responsible for all purchases and sales of power from Eastman's North American facilities, including facilities in PJM, SERC, ERCOT and SPP. Also responsible for emissions trading for North America. Current Chairman of ELCON. Eastman Chemical is a \$7 B/year global chemical company that sells products primarily into the packaging and coatings industries.

**Samuel A. Wolfe, Chief Counsel, New Jersey Board of Public Utilities**

Samuel A. Wolfe is Chief Counsel for the New Jersey Board of Public Utilities, where he oversees a staff of 12 attorneys working on the regulation of electricity, natural gas, water, telecommunications, and cable television, and also leads a team working to help shape federal and regional energy policy. He also serves on the "Committee on Coal Research, Technology, and Resource Assessments to Inform Energy Policy" at the National Research Council of the National Academies. Previously, as Assistant Commissioner at the New Jersey Department of Environmental Protection, he supervised the NJDEP's Division of Air Quality, Division of Water Quality, and Division of Environmental Safety and Health. He led NJDEP's efforts to reduce mercury emissions from New Jersey's coal-fired power plants and other sources, helped develop key aspects of the Regional Greenhouse Gas Initiative to cap CO2 emissions from power plants, and worked to strengthen federal regulation of power plant emissions. Mr. Wolfe has also served as Environmental Policy Manager for PSEG Services Corporation, where he led the company's environmental due diligence for potential acquisitions of electric generating facilities; made proposals to Environmental Protection Agency, environmental groups, and other stakeholders to reform the New Source Review program under the Clean Air Act; and worked to resolve environmental permitting and enforcement issues with regulatory agencies. Mr. Wolfe holds a B.A. from Cornell University and a J.D. from the University of North Carolina at Chapel Hill.