

9-15-09 GAST Meeting Member Proposed Process

Seek approval from the September 24, 2009 MC to begin the development and implementation of Governance Assessment Phase II Part A of the PJM governance process improvements beginning October 2009.

Phase II, Part A: Stakeholder Process

1. Begin 6 to 8 month process to implement process change recommendations with 3 month process to develop the change recommendations
 - Increasing transparency within PJM Member process, and between Members and Board
Examples:
 - a. Convey names of members who supported and opposed each major proposal at Lower Level Standing Committees to MRC and MC
 - b. Provide clearer voting reports and summaries of positions/interests from Members to Board
 - c. Debrief meetings with Members for Board to explain their decisions (consider using the Liaison Committee)
 - Fine-tuning proposal development, decision-making and elevation process (focusing primarily at working group level in Part A)
Examples:
 - a. Consider how and when to prioritize issues in the annual work plan, and at Standing Committees
 - b. Charter working groups in more detail and establish deadlines and more frequent report backs
 - c. Create, change and improve problem solving, proposal development and consensus seeking procedures to become more efficient and create better solutions and identify differences in our views. Establish guidelines for elevating non-consensus items to Committees
 - Improving meeting procedures and mechanics (voting procedures, phone participation, etc.)
Examples:
 - a. Develop "rules of the road" for meeting participation
 - b. Clarify existing voting rules and then apply uniformly across similar levels (e.g., at working group level)

- c. Establish better voting procedures and technology for phone voting; evaluate use of video-conferencing
 - Clarifying roles and responsibilities of PJM Members and staff through a facilitated discussion.
 - Examples:
 - a. PJM's role and responsibility: advocating technical support, facilitating, administrative support
 - b. Establish guidelines for facilitation (including separating facilitation and technical assistance/advocacy roles)
 - c. Roles and responsibilities of PJM Members and norms of behavior
 - Improving facilitation skills/capacity in PJM
 - Examples:
 - a. Develop capacity building plan for PJM facilitation expertise
 - Monitoring and enforcing sector placement
 - Examples:
 - a. Create clearer guidelines for sector placement (based on existing and/or refined sector definitions)
 - b. Determine who conducts monitoring and enforcement
 - c. Develop monitoring protocols, enforcement procedures
2. Representative group of PJM Members, reasonably sized group, well versed in PJM governance issues, consistent participation, and transparent process (e.g, or GAST)
 3. PJM staff should be included (and work specifically on developing plans to improve meeting mechanics and build facilitation capacity)
 4. OPSI can actively participate
 5. Actively facilitated by skilled, knowledgeable outside neutral
 6. Consultant to do further research, option generation, outline of alternative solutions and consultation with Members and PJM on decision making for Phase II, Part B (e.g., research alternative voting structures)

7. Check Step – Good faith commitment – sector majority 2.51 or greater (not super majority) vote at the MC to proceed with Phase II Part B.

Phase II, Part B: Decision Making/Structure Proposed Process

1. Should begin following Phase II, Part A
2. (perhaps with 3 - 6 month break to implement process recommendation and continue to prepare for Part B)
3. 3 - 6 month process
4. Can begin with representative group of PJM Members but broaden to all interested members
5. Need to seek a comprehensive and fully integrated decision-making and structural package
6. Structured more like mediation with skilled, knowledgeable outside neutral
7. Recommendations, if any, to the MC, MC 2/3 vote to approve any changes