

## Phase IIA Issues<sup>1</sup>

1. Prioritizing all issues for the year (annual, overall PJM work plan) including standing committees
2. Chartering and tasking working groups (issues, report backs, deadlines)
3. Work Group Process (includes task forces and sub-committees)
  - a. Improve problem solving at work groups—problem identification, issue and interest identification, criteria for evaluating options, developing and making proposals
  - b. Improve consensus seeking procedures within work groups
  - c. Clarify and determine how to ensure application of rules and procedures (including voting) uniformly across work groups
  - d. Improve phone participation in work groups
  - e. Establish guidelines for elevating non-consensus items from work groups to lower-level standing committees (when, how, and what)
4. Roles and Responsibilities (primarily at work groups)
  - a. Develop “rules of the road” for members participation in work groups (including by phone)
  - b. Clarify PJM role(s) (chairing/facilitating, technical support, and advocating)
  - c. Identify facilitation needs in work groups, and develop PJM facilitation guidelines, skills and capacity
5. Transparency (within PJM member process, and between members and the Board)

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<sup>1</sup> Organized (to a large degree) by the Sequence in which the PJM process vets an issue.

- a. Consider how to convey work of lower-level standing committees up to Senior Committees (e.g. attaching names to proposals)
  - b. Seek ways to improve communicating members' views to the Board (Voting Reports, PJM briefings to the Board, Individual member letters to the Board, Liaison committee, other?)
  - c. Improve process for Board to share rationale of decisions to members
6. Sector definitions and monitoring
- a. Create clearer guidelines for sector placement
  - b. Establish monitoring and enforcement procedures
  - c. Determine who monitors and enforces
7. Research Intent, Scope and Needs to prepare for Phase IIB