



December 18, 2024

David Mills
Chair, Competitive Markets Committee
PJM Board of Managers
PJM Interconnection, L.L.C.
PO Box 1525
Southeastern, PA 19399-1525

Dear David,

It was a pleasure meeting you at the GO Sector meeting on November 13 in Philadelphia.

As we discussed, Earthrise Energy believes PJM should consider changing its cultural priorities to evolve consistent with the speed at which today's energy markets are moving. We believe it is essential for PJM to manage the resource adequacy challenge by providing as much transparency as possible with respect to the interconnection of new resources, including through the surplus interconnection process.

At our company, for example, we strive to hold ourselves to an overcommunication ethic. Achieving greater transparency can be as simple as PJM confirming receipt of information from the interconnection customer and then committing to a response date. Such overcommunication and a team approach between PJM, transmission owners, and interconnection customers, is necessary at this critical time in the grid's evolution. Changing cultural norms and incentives within the organization will better reflect an alignment of priorities between stakeholders and PJM and will signal the RTO's dedication to integrating urgent solutions into the planning process.

We know that PJM leadership and staff are devoted to managing the system's reliability. I'm happy to discuss our experiences and ideas in more detail at your convenience.

Sincerely,

A handwritten signature in blue ink, appearing to read "Steve Vavrik".

Steve Vavrik
CEO

Cc:

Manu Asthana, Chris O'Hara, Stu Bressler, Mike Bryson


David Mills letter DEC 2024_pdf_12-18-24


Final Audit Report


2024-12-18


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