



PJM Interconnection, LLC  
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December 23, 2024

Re: Transmission Owner Sector Meeting

Dear Members,

As you may be aware, the PJM Board has agreed to conduct closed session meetings between representatives of the PJM Board and each membership sector in an effort to foster elevated and strategic communications. To this end, at 1 p.m. on November 14, 2024, independent PJM Board members Terry Blackwell, Dean Oskvig, Mark Takahashi, and Executive Vice President, Market Services and Strategy, Stu Bresler in the capacity of President & CEO delegate met with executive leadership and other representatives from the Transmission Owners Sector. See Attachment A (the "Participants"). PJM Director of Stakeholder Affairs, David Anders, was also permitted to attend remotely.

At the outset of the meeting, PJM's General Counsel Chris O'Hara reminded attendees of the following principles governing the meeting:

1. The meeting is conducted in accordance with PJM's Antitrust Policy and Codes of Conduct, including specifically the Addendum to the Board Code of Conduct;
2. The purpose of the meeting is for the Board representatives to listen to comments from the sector, and any comments from a Board member express the views of that Board member, as no single Board member speaks for the Board;
3. Discussions will be confined to the agenda and remain at a strategic and elevated level, and shall not address matters pending before the Board and were cautioned not to discuss the particulars of PJM's ongoing market reforms or Reliability Resource initiative; and
4. The meeting is ex parte, and PJM will disclose briefly, by public posting on its website, the agenda and topics discussed promptly following the meeting.

Meeting Agenda Topics and Summary of Discussion:

1. Resource Adequacy – After recognizing PJM's leadership in preparing the February 24, 2023 report entitled, "*Energy Transition in PJM: Resource Retirements, Replacements & Risks*," to raise concerns on resource adequacy, the Participants inquired about PJM's overall "road map" for addressing resource adequacy, including consideration of potential demand-side solutions. The Participants requested that PJM evaluate how its plan to address resource adequacy considers reliability, affordability, and investability. Additionally, the Participants urged PJM to be transparent about, and attempt to quantify, the impacts of any proposals on the resource adequacy situation. The Participants commended PJM's historic level of interconnection project processing and improved messaging around the queue reform process, such as the collaboration with PJM Transmission Owners, as well as information demonstrating that issues outside of PJM's and Transmission Owners' control are contributing to projects not being built. Finally, the Participants requested better collaboration with

PJM to improve scenario planning while respecting confidentiality concerns, and suggested a workshop among load forecasting representatives to discuss best practices.

2. Transmission Planning – The Participants urged PJM to consider how collaboration could be improved when it comes to transmission planning. The Participants criticized the Regional Transmission Expansion Plan (“RTEP”) as providing just enough, just in time. The Participants shared their view that PJM’s long-term planning process needs to be more efficient, finally, the Participants highlighted that the increase in generation interconnection projects has caused an increase in Network Upgrades for which Transmission Owners cannot recover a return.

The meeting concluded approximately 1.5 hours after its start.

Sincerely,

/s/ Vasiliki Karandrikas

Vasiliki (“Vicki”) Karandrikas  
Assistant Secretary

Company	Name	Title	In-Person/Remote
AEP	Stacey Burbure	VP -FERC and RTO Strategy and Policy	In Person
AEP	Adam Hickman	Adam Hickman, Managing Director of RTO Strategy and Policy	In Person
AES	John Horstmann	Sr. Director of RTO Affairs	In Person
AES	Sharon Schroder	Director, Regulatory Affairs	Remote
Dominion	Jim Davis	Regulatory and Market Policy Senior Strategic Advisor	In Person
Dominion	Joe Woomer	SVP Electric Transmission	In Person
Duke	Jay Rasmussen	Manager, Regulatory Affairs	Remote
Duquesne	Jaime Davis	Director Rate & Tariff Services	In Person
Duquesne	Christin Domian	Manager FERC & RTO Affairs	In Person
EKPC	Denise Foster Cronin	Vice President, Federal and RTO Regulatory Affairs	In Person
EKPC	Brad Young	Vice President, Engineering & Construction	In Person
Exelon	Will Sauer	VP Federal Regulatory Affairs	In Person
Exelon	Alex Stern	Director of RTO Relations and Strategy	In Person
First Energy	Laura DiNicola	Director, Policy & Regulated Support	In Person
First Energy	Olenger (Ollie) Pannell	VP, Regulated Commodity Operations & Compliance	In Person
PPL	Joseph Lookup	VP T&D Planning and Asset Management	In Person
PPL	Steve Nadel	Sr. Counsel	In Person
PSEG	Jodi Moskowitz	Deputy General Counsel & RTO Strategy Officer	In Person
PSEG	Ana Murteira	Associate Counsel-Regulatory	In Person
PSEG	Chris O'Leary	Manager Commercial Operations – Day Ahead & Real Time Power Desk	Remote
Rockland	Won Choe	Vice President, Orange & Rockland Utilities	Remote
Rockland	Meg Tubridy	Project Specialist, Energy Markets Policy Group	Remote