



David Mills

Chair, Competitive Markets Committee

PJM Interconnection

2750 Monroe Blvd.

Audubon, PA 19403

January 2, 2025

Steve Vavrik
CEO, Earthrise Energy
3033 Wilson Blvd.
Suite 700
Arlington, VA 22201

Dear Steve,

Thank you for your correspondence dated December 18, 2024, wherein you discuss your company's thoughts around changing cultural norms as it relates to external interaction with PJM in the interconnection and surplus interconnection areas. We appreciate this feedback and we take it seriously. We'll certainly examine how we interface externally in those areas, and again, we appreciate your feedback greatly.

Sincerely,

David Mills

cc: PJM Board of Managers