

July 23, 2025

The PJM Board of Managers  
PJM Interconnection L.L.C.  
2750 Monroe Boulevard  
Audubon, Pennsylvania 19408

To the PJM Board of Managers and Members:

We, the consumer advocates of Delaware, Illinois, Kentucky, Maryland, Michigan, New Jersey, Ohio, Pennsylvania, Virginia, and the District of Columbia, write concerning the two open PJM Board seats and to urge PJM to consider candidates who will be focused on the interests of the consumers that PJM serves.<sup>1</sup> We also urge that the new CEO, which the Board selects, be an individual who has expertise in and concern for ratepayer issues. Our state offices represent the interests of consumers who pay the electricity bills that recover the costs for the electric generation and transmission investment and expenses of infrastructure owners. As Members of PJM, we have long advocated for a more robust consideration of the interests of ratepayers by and within PJM. While consumers are not a monolith, consumers as a whole expect and deserve reliable, reasonable, and affordable electric service.

Today's regional grid managers face new and serious challenges given shifting priorities and needs of grid planning. Recent predictions of load growth, driven by the assumed proliferation of data centers and artificial intelligence that will outpace the interconnection of additional generation, compound these challenges. PJM's leadership must ensure that grid managers can meet the challenges they face while assuring that essential electricity service is available to all consumers, especially given the ever-increasing cost of power. Accordingly, the ability of PJM's leadership to adequately consider and meet the interest of consumers served by PJM is of paramount importance.

We support the PJM Governors' July 16, 2025 letter urging, on behalf of the millions of citizens of their states, that "new leadership [is] needed to restore confidence in PJM's ability to meet the many challenges of this moment." The Governors highlight the risks to PJM, the region, and its citizens, from rapidly rising load growth, slow interconnection of new generation, and challenges with long-term transmission planning. As the Governors state, "[w]ith billions of ratepayer dollars and the stability of our grid at stake, it is critical that PJM take concerted, effective action to restore state and stakeholder confidence," and the first step must be the selection of candidates for the open Board seats. "They must be individuals who understand the concerns of ratepayers facing rising costs and who will be ready to collaborate with the incoming CEO to instill a new, more collaborative, and more effective ethos at PJM."

We agree: The candidates selected for the PJM Board "must be individuals who understand the concerns of ratepayers facing rising costs." Like the Governors, our offices are committed to working with PJM to ensure ratepayers enjoy the benefits that an effective PJM can offer our region: reliable and reasonable electric service at affordable prices. The first step to doing so is a PJM Board that recognizes the essential nature of electricity service and that better reflects the concerns of the people it serves. If PJM's leadership fails to duly consider and meet the interests of ratepayers, that failure would threaten the access to electricity, as well as the health and welfare, of the tens of millions of people who rely on PJM.

The fact that PJM has only one Board member that lives in the region does not reasonably represent the interests of the 67 million customers that live in the region. Thus, an essential voice – the

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<sup>1</sup> Our offices, in representing the interests of ratepayers, are regular participants in the range of PJM stakeholder groups and in the wide-ranging PJM matters before the Federal Energy Regulatory Commission and the courts.

consumer voice – is missing from board room conversations. Finding qualified candidates who can adequately identify, consider, and recommend Board actions that meet consumer interests should not be an insurmountable challenge given that Board Member qualifications under Section 7.2 of the PJM Operating Agreement include individuals with “expertise and experience” in “professional disciplines of finance or accounting, engineering, or utility laws and regulation.”<sup>2</sup>

We have reviewed the July 18, 2025 letter response of the PJM Board to the Governors. While PJM has made some progress, much work remains, and the absence of a consumer voice among the ultimate decisionmakers is troubling. While the Nominating Committee is the body that is working the process right now, the Board and its Members need to be aware of and remedy the lack of stakeholder diversity among PJM’s leadership for the betterment of outcomes in the PJM regional grid planning processes and the continuation of public trust in those outcomes.

Sincerely,

/s/ Jameson A.L. Tweedie

Jameson A.L. Tweedie  
Delaware Public Advocate

/s/ Susan L. Satter

Susan L. Satter  
Chief, Public Utilities Bureau  
Illinois Attorney General’s Office

/s/ John G. Horne, II

John G. Horne, II  
Executive Director  
Office of Rate Intervention  
Office of the Kentucky Attorney General

/s/ Michael Moody

Michael Moody  
Division Chief  
Special Litigation Division  
Michigan Department of Attorney General

/s/ Darryl A. Lawrence

Darryl A. Lawrence  
Consumer Advocate  
Pennsylvania Office of Consumer Advocate

/s/ Sandra Mattavous-Frye

Sandra Mattavous-Frye  
People’s Counsel  
D.C. Office of the People’s Counsel DC

/s/ Sarah Moskowitz

Sarah Moskowitz  
Illinois Citizens Utility Board

/s/ David S. Lapp

David S. Lapp  
Maryland People’s Counsel

/s/ Brian O. Lipman

Brian O. Lipman, Director  
New Jersey Division of Rate Counsel

/s/ Maureen Willis

Maureen Willis  
Ohio Consumers’ Counsel  
Office of the Ohio Consumers’ Counsel

/s/ C. Meade Browder Jr.

C. Meade Browder Jr.  
Senior Assistant Attorney General  
Division of Consumer Counsel  
Virginia Office of the Attorney General

cc: Nominating Committee, c/o Jeanine Johnson, Chair

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<sup>2</sup> The PJM Operating Agreement, Section 7.2 is prescriptive as to seven of the nine Board positions: “Of the nine Board Members, four shall have expertise and experience in the areas of corporate leadership at the senior management or board of directors level, or in the professional disciplines of finance or accounting, engineering, or utility laws and regulation, one shall have expertise and experience in the operation or concerns of transmission dependent utilities, one shall have expertise and experience in the operation or planning of transmission systems, and one shall have expertise and experience in the area of commercial markets and trading and associated risk management.”