Open Letter to the PJM Board of Managers:

As 84 undersigned organizations across the PJM region, we are deeply invested in the success of PJM in ensuring reliable and affordable electricity for ratepayers. We recognize that PJM must play a pivotal role in planning to meet both current and future challenges. This week's capacity auction results—with yet another round of unacceptably high prices—make it clear that the current approach is failing to meet today's needs and the challenges ahead.

We are writing to express our strong support for accelerating reforms in several key areas that are essential to meeting growing energy demand and integrating new technologies. These reforms must be prioritized by the forthcoming new PJM Board members and CEO and included in consideration of board member and CEO replacements.

The following priorities are critical to meeting unprecedented load growth while serving customers reliably and cost-effectively:

1. Interconnection Queue Reform

We appreciate the progress PJM has made following its 2022 interconnection reforms, but a faster interconnection process is still needed. A lack of new entry from the interconnection queue was one of the leading causes for the high clearing price of the last capacity auction, and is likely to keep prices high until the 2030s. Speeding up interconnection will help ensure that modern, cost-competitive generation projects are built in a timely fashion to help with urgent resource adequacy needs and address long-term affordability.

We urge PJM to:

- Fully comply with FERC Order No. 2023 (including its 150 day study deadlines); and
- Implement further reforms:
 - Increase transparency into the cause(s) and duration of project delays that occur after interconnection agreements are signed;
 - Develop fair, fast-track processes for energy-only resources and realistic modeling assumptions to lower costs in the short term;
 - Pursue third-party software automation of study processes to reduce delay and provide stakeholders with a transparent implementation scope and timeline;
 - Enhance the efficiency of the capacity interconnection rights transfer process and limit retiring generators' ability to inefficiently retain interconnection rights; and
 - Create a process to avoid reliability must-run arrangements by considering cost-effective alternative generation and transmission resources, as is being developed in the Deactivation Enhancements Senior Task Force.

2. Regional and Interregional Transmission Planning

The PJM region continues to face high and rising transmission costs, driven in part by an over reliance on inefficient investments in local ("Supplemental") projects. Lack of adequate

transmission also increases grid upgrade costs for interconnecting resources and contributes to high queue withdrawal rates. To address this, PJM must:

- Fully comply with FERC Order No. 1920 by implementing robust long-term regional planning;
- Develop solutions to meet all identified long-term transmission needs without arbitrarily dividing needs into so-called "Core" and "Additional" categories;
- Fully and transparently integrate Supplemental projects into regional planning, pursuing right-sized projects where possible;
- Accelerate the adoption of Alternative Transmission Technologies, which can improve efficiency and deployment speed; and
- Build cost-effective interregional projects, including results from the PJM-MISO
 Interregional Transfer Capability Study, to ultimately increase power transfers across

 PJM's seams with its neighbors so as to reduce costs for ratepayers.

3. Capacity Market Reform

The capacity market must evolve to recognize the full value and reliability contributions of renewable and advanced energy resources. We urge PJM to:

- Quickly advance the stakeholder process and potential adoption of a subannual capacity market structure; and
- Eliminate barriers to imports of external capacity.

4. Large load interconnection management

Data centers and other large loads present a resource adequacy and consumer affordability challenge. While PJM's recent proposals to standardize load forecasting processes (and potentially derate speculative projects) is a promising step to address "phantom" load, we also urge PJM to:

- Create an interconnection queue for large loads with standardized, transparent, and rigorous large load forecasting;
- Consider queue entry fees and commercial readiness requirements similar to those present in the generator interconnection queue; and
- Ensure that the costs of speculative large loads are not passed on to the general public.

We are in a time of unprecedented change and opportunity in the energy sector. By continuing to modernize interconnection, planning, and market rules, PJM can support the reliable and efficient integration of new technologies and help ensure that our customers' needs are met today and in the years to come.

We appreciate your leadership and look forward to continued collaboration on these vital priorities.

Sincerely,

350 Montgomery County, MD

Action Together New Jersey

Audubon Mid-Atlantic

Beyond Extreme Energy

Cedar Lane Unitarian Universalist Environmental Justice Ministry

Center for Progressive Reform

Ceres

Chesapeake Climate Action Network (CCAN)

Chesapeake Earth Holders

Clean Air Action

Clean Air Council

Clean Water Action

Climate Communications Coalition

Conservation Voters of PA

Earthjustice

Eco-Justice Collaborative of Philadelphia Yearly Meeting

Energy Efficiency Alliance of New Jersey

Environment America

Environment Illinois

Environment Maryland

Environment Michigan

Environment New Jersey

Environment North Carolina

Environment Virginia

Evergreen Action

Extinction Rebellion Toledo

Fix Maryland Rail

Food & Water Watch

Green Sanctuary, Unitarian Universalist Church of Silver Spring (MD)

Heartwood

Howard County Climate Action

Illinois Environmental Council

Illinois PIRG

Indiana Conservation Voters

Indivisible HoCoMD Environmental Action

Jewish Earth Alliance PA

Keystone Energy Efficiency Alliance

League of Conservation Voters

Maryland Energy Advocates Coalition

Maryland League of Conservation Voters

Maryland Legislative Coalition

Maryland Pesticide Education Network

Maryland PIRG

Mid-Atlantic Solar & Storage Industries Association (MSSIA)

Nature Forward

NC PIRG

New Jersey League of Conservation Voters

New Jersey Policy Perspective

New Jersey Sustainable Business Network

Newark Science and Sustainability Inc

NJPIRG

NRDC

Nuclear Information and Resource Service

Ohio Environmental Council

PennEnvironment

PennFuture

PennPIRG

Pennsylvania Solar & Storage Industries Association (PASSIA)

Pennsylvania Solar Center

Pennsylvania Utility Law Project (PULP)

Philadelphia Solar Energy Association

PIRGIM

PJM Cities and Communities Coalition

Poolesville Green, Inc.

Public Citizen, Inc.

Quaker Action Mid Atlantic Region

Sierra Club

Sierra Club Maryland Chapter

Sierra Club New Jersey Chapter

Sierra Club Pennsylvania Chapter

Sierra Club West Virginia

Solar United Neighbors

Third Act DC

Third Act Illinois

Third Act Maryland

Third Act New Jersey

Third Act NC Working Group and Asheville TA

Third Act Pennsylvania

Third Act Union

U.S. PIRG

Virginia League of Conservation Voters

Vote Solar - Mid-Atlantic Region

Vote Solar - Midwest

Working for Justice Ministry St. Paul's United Methodist Church Allison Park, PA