



August 11, 2025

Dear PJM Board of Managers:

Last month, we joined seven of our fellow governors in expressing serious concern about the process PJM is currently undertaking to fill the two vacant seats on the Board of Managers. For the reasons described in our joint July 16 letter, we requested that PJM fill these seats with a bipartisan slate of candidates. We write today to publicly explain why we support former FERC Chairman Mark Christie and former FERC Commissioner Allison Clements as a bipartisan problem-solving slate of candidates to help address the issues facing PJM.

Today, over 67 million Americans from Illinois to North Carolina depend on PJM to manage the flow of energy across our region. For much of its history, PJM has performed this function admirably. However, in recent years, as the energy landscape has rapidly changed, PJM has been far too slow to respond, and consumers have paid the price.

Despite being entrusted with the management of a critical public service, decision-making at PJM requires assembling a supermajority among nearly 1,000 voting members who represent divergent interests. No private company would adopt such a challenging decision-making structure because it would predictably lead to the stalemate PJM has experienced in recent years. In order to avert disastrous market outcomes, the Board has been forced to take unilateral action, leading to further dissension among stakeholders. As a result, two members of the Board—including the Chair—were unexpectedly terminated this summer, and the CEO announced his resignation. At a critical moment, PJM is limited in its ability to take decisive action.

Last month, we joined seven of our fellow governors in urging PJM to begin to restore purpose and vision for the organization, independent from the wishes of any particular sector, by tapping nationally respected leaders to fill the two vacant Board seats. That diverse group of governors strongly urged PJM to appoint a bipartisan slate of energy luminaries: recently retired FERC Chairman Mark Christie and former FERC Commissioner Allison Clements. Christie and

Clements are widely respected leaders who understand the problems facing PJM and the region. They have the independence and know-how to chart a principled new direction for the organization. We believe that their appointments will begin to restore transparency and accountability to decision-making at PJM.

We reiterate the request in our joint July 16 letter for these distinguished, independent candidates to be given a vote by PJM's members. As always, the members will choose the Board candidates, but failing to give these eminently qualified candidates a public vote would be a serious mistake that would further undermine trust in PJM's current governance structure and make it necessary to consider wider-ranging reforms.

As governors from different parties, we have points of disagreement on energy policy, but we are united by the need to get PJM back on track to fixing the problems we collectively face. By working together with a diverse, bipartisan coalition of governors, we are committed to solving these collective problems, and to ensuring that the citizens of our states and the region receive the affordable, reliable power that they deserve.

We look forward to continuing to collaborate with you to make PJM the best regional transmission organization in the nation.

Sincerely,



Governor Josh Shapiro
Commonwealth of Pennsylvania



Governor Glenn Youngkin
Commonwealth of Virginia