



July 7, 2026

PJM Board of Directors
PJM Interconnection, L.L.C.
2750 Monroe Boulevard
Audubon, PA 19403

Dear Chairman Conboy and Members of the PJM Board,

P3 appreciates PJM's rigorous, iterative approach to resolving the complex challenges facing our grid, particularly regarding interconnection and the unprecedented pace of load growth. P3 supports PJM's revised Connect and Manage proposal where PJM plays a critical role in providing information to states and EDCs but leaves decisions regarding conditions applicable to specific load curtailment to the states to decide based on their individual policies and priorities (as outlined in the *Stage 4 Proposal – Connect and Manage Executive Summary* released on June 30, 2026).

Crucially, P3 acknowledges the importance of PJM's pivot to remove the significant risks of protracted litigation that stemmed from the original proposal. By listening to stakeholder feedback and recalibrating its approach, PJM has mitigated the risk of legal challenges that could have stalled the efforts to integrate new large loads to the detriment of the broader region. In that light, the pivot provides a tangible path, that is currently missing, for new large loads to enter the system with the generation and transmission that is necessary to support them.

Furthermore, P3 wishes to express its strong support for the collaborative effort put forward by the Virginia State Corporation Commission (VA SCC) and the Data Center Coalition (DCC) in their joint written comments. Their proposal to develop a model large load interruptible tariff and a model emergency load reduction tariff offers a highly constructive path forward that can resolve the implementation uncertainty associated with PJM's



original Connect and Manage proposal. P3 applauds the VA SCC and DCC for putting forth this initiative and encourages the PJM Board to direct PJM staff to provide all necessary and appropriate support to the effort. Moreover, P3 encourages OPSI collectively and the states (governors, commissioners and legislators) individually to support this important initiative. Such an effort is consistent with the commitment by the PJM state governors in the Statement of Principles Regarding PJM to “Use their Authorities to Allocate Costs to Data Centers and Protect Residential Customers.” The legitimate concerns expressed by many parties about effective large load integration can be legally and properly addressed by thoughtful state level regulatory structures.

Similarly, P3 stands ready to assist in this effort. We pledge our full support to work collaboratively with the VA SCC, the Data Center Coalition, PJM staff, and all relevant stakeholders, “to develop model state regulatory frameworks that enable states to better integrate large loads while maintaining reliability and protecting existing customers.” P3 shares the goal of developing the appropriate state-level regulatory mechanisms to meet the challenge of the moment. Recognizing that each state will choose how to use the model tariff, we view the goal of greater consistency across state approaches as a key benefit of the VA SCC and Data Center Coalition approach. Thoughtful state level tariffs throughout the PJM footprint that provide clear rules of the road for developers and protection for consumers will provide the forward visibility necessary to shepherd the entire region through this unique and unprecedented challenge.

P3 appreciates the PJM’s steady leadership during this pivotal stakeholder process and its willingness to adjust proposals in the name of providing greater certainty and stability. We look forward to continuing our work together to ensure a reliable, efficient, and legally durable transition.

Sincerely,

Glen Thomas

President, PJM Power Providers Group (P3)