

# 2026 PJM Five-Year Strategy Development

PJM Members Committee  
December 17, 2025

Aftab Khan  
Executive Vice President

**PJM Management periodically develops a corporate strategy that includes a 3- to 5-year roadmap of initiatives to support strategic objectives**

- Discussed [strategy development process](#) at 2025 Annual Meeting
- Project placed on hiatus
- Will resume January 2026

- PJM is advancing a strategy development process, and stakeholder input is crucial.
- Focus on the future of the industry, rather than on PJM's current state.
- Our mission is always the same – to keep the lights on – but strategy helps us focus and prioritize our collective work together.
- Once a strategic action plan has been finalized, clearly communicate which items on the plan are high priorities that will need to be addressed within a designated time frame.

# Proposed Timeline for Stakeholder Engagement

