

**Market Implementation Committee**  
**PJM Conference & Training Center / WebEx**  
**December 3, 2025**  
**9:00 a.m. – 2:00 p.m. EPT**

## Administration (9:00 – 9:05)

Matt Connolly, PJM, reviewed the Antitrust, Code of Conduct, Public Meetings/Media Participation and WebEx Participant Identification Requirements.

**The committee approved the draft minutes from the November 5, 2025 Market Implementation Committee meeting by acclamation with 0 objections and 0 abstentions.**

## First Reads (9:05 – 11:00)

1. Manual 28 Periodic Review (9:05 – 9:30)  
Suzanne Coyne, PJM, presented revisions to Manual 28: Operating Agreement Accounting as part of the periodic review.  
**The committee will be asked to endorse the revisions at the next meeting.**
2. Secondary Reserve Lost Opportunity Cost Offline Status Clarification (9:30 – 10:00)  
Suzanne Coyne, PJM, presented a first read of a Problem Statement/Issue Charge related to the identification of offline generation resources for settlement purposes of Real-time Secondary Reserve Opportunity Costs.  
**The committee will be asked to approve the issue charge and endorse the solution concept as part of the Quick Fix process outlined in Section 8.6.1 of Manual 34 at the next meeting.**
3. Flexible Resource Definition Clarification (10:00 – 10:30)  
Susan Kenney, PJM, presented a first read of a Problem Statement/Issue Charge regarding the definition of flexible resources.  
**The committee will be asked to approve the issue charge at the next meeting.**
4. Fuel Cost Policy Updates for Manual 15 (10:30 – 11:00)  
David Hauske, PJM, presented a Problem Statement/Issue Charge on Fuel Cost Policy updates for PJM Manual 15: Cost Development Guidelines regarding fuel cost suppliers.  
**The committee will be asked to approve the issue charge at the next meeting.**

## Additional Items (11:00 – 11:25)

5. Education of Make-Whole Credit Forfeiture During Maximum Generation Emergencies (11:00 – 11:25)  
Susan Kenney, PJM, provided education on existing tariff provisions that are triggered during Maximum Generation Emergency Alert/Actions that may lead to make-whole credit forfeiture.

## Working Items (11:25 – 12:00)

6. Resource Scheduling Prior to the Day-Ahead Energy Market (11:25 – 12:00)  
Foluso Afelumo, PJM, led a discussion on design components within the matrix.

- a. Joel Luna, IMM, reviewed design components for resource scheduling prior to the Day-Ahead Energy Market

[Issue Tracking: Resource Scheduling Prior to the Day Ahead Energy Market](#)

## Lunch (12:00 – 1:00)

## Working Items (1:00 – 2:00)

7. Load Management and Price Responsive Demand Event Performance (1:00 – 2:00)
  - a. Pete Langbein, PJM, reviewed a Problem Statement/Issue Charge on Load Management and Price Responsive Demand (PRD) Event Performance along with education.
  - b. Foluso Afelumo, PJM, led a discussion on interest identification and design components within the matrix.

## Informational Updates

8. Roster Clean-Up and PJM Stakeholder Profile  
Mollie Lacek, PJM, reviewed a new stakeholder profile and requested actions.

## Attendance

In-Person		
Name	Company Name	Sector
Afelumo, Foluso (Chair)	PJM Interconnection	None
Connolly, Matthew (Secretary)	PJM Interconnection	None
Anders, David	PJM Interconnection	None
Anderson, Juliet	Constellation Energy Generation, LLC	Generation Owner
Beban, Madalyn	Energy Exemplar	None
Benitez, Rick	BENGC LLC	None
Bruno, Patrick	PJM Interconnection	None
Burkett, Monica	PJM Interconnection	None
Carroll, Rebecca	PJM Interconnection	None
Chmielewski, Brian	PJM Interconnection	None
Ciabattoni, Joseph	PJM Interconnection	None
Coyne, Suzanne	PJM Interconnection	None
Croop, Danielle	PJM Interconnection	None
Detweiler, Katie	Federal Energy Regulatory Commission	None
Downs, Jere	PJM Connect	None
Esterly, Theresa	PJM Interconnection	None
Fuess, Christian	Diamond State Generation Partners, LLC	Generation Owner
Gallagher, Sarah	PJM Interconnection	None
Ghattas, Monica	Exelon Business Services Company, LLC	Transmission Owner
Ghosh, Abhishek	Constellation Energy Generation, LLC	Generation Owner
Greening, Michele	PJM Interconnection	None
Hall, Mary	PJM Interconnection	None
Hauske, David	PJM Interconnection	None
Hohenshilt, Jennifer	Talen Energy Marketing, LLC	Generation Owner
Horger, Tim	PJM Interconnection	None
Horning, Lynn Marie	American Municipal Power, Inc.	Electric Distributor

Hurd, Shawn	Monongahela Power Company	Transmission Owner
King, Alan	PBF Power Marketing LLC	End-Use Customer
Kirk, Steve	Parkway Generation Operating LLC	Generation Owner
Kogut, George	New York Power Authority	Other Supplier
Lacek, Mollie	PJM Interconnection	None
Langbein, Peter	PJM Interconnection	None
LeithYessian, Devin	Other	None
Lu, Chenchao	PJM Interconnection	None
Marzewski, Skyler	PJM Interconnection	None
Mason, Gary	Public Service Electric and Gas Company	Transmission Owner
Morelli, Lisa	PJM Interconnection	None
Olaleye, Michael	PJM Interconnection	None
Rumsey, Amanda	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Salwocki, Laura	PJM Interconnection	None
Scheirer, Alexandra	Jersey Green Energy, LLC	Other Supplier
Shoemaker, Jason	PJM Interconnection	None
Stadelmeyer, Rebecca	Jersey Green Energy, LLC	Other Supplier
Stern, Alexander	Exelon Business Services Company, LLC	Transmission Owner
Sweeney, Rory	Northern Virginia Electric Cooperative (NOVEC)	Electric Distributor

WebEx		
Name	Company Name	Sector
Abreu, Kimaya	Voltus	None
Afelumo, Foluso	PJM Interconnection	None
Ament, Todd	Cube Hydro Partners, LLC	Generation Owner
Anders, David	PJM Interconnection	None
Anderson, Jared	S&P Global Inc.	None
Anderson, Juliet	Constellation Energy Generation, LLC	Generation Owner
Ater, Jonas	Indeck Niles, LLC	Generation Owner
Aussprung, Rachel	PJM Interconnection	None
Ayres, Rachel	Constellation Energy Generation, LLC	Generation Owner
Baizman, Aaron	PJM Interconnection	None
Bangston, Kaley	NextEra Energy Marketing, LLC	Other Supplier
Bangston, Kaley	NextEra Energy Marketing, LLC	Other Supplier
Barker, Jason	Vitol Inc.	Other Supplier
Barrett, Emily	PJM Interconnection	None
Barry, Abdoul	Pennsylvania Public Utility Commission	None
Belenky, Maria	PJM Interconnection	None
Benitez, Rick	BENGC LLC	None
Benner, William	PJM Interconnection	None
Bernabeu, Emanuel	PJM Interconnection	None
Bleiweis, Bruce	Elliott Bay Energy Trading, LLC	Other Supplier
Block, Jason	American Electric Power	Electric Distributor
Bondi, Greg	Constellation Energy Generation, LLC	Generation Owner
Bowker, Shannon	PJM Interconnection	None
Bowring, Joe	Monitoring Analytics	None
Boyle, Glen	PJM Interconnection	None
Boyle, Sean	Constellation Energy Generation, LLC	Generation Owner
Bradley, Deonisia	PJM Interconnection	None
Breidenbaugh, Aaron	CPower Energy Management	None
Briscar, Joseph	Stone Mattheis Xenopoulos & Brew, PC	None
Brodbeck, John	EDP Renewables North America LLC	Generation Owner
Bryson, Michael	PJM Interconnection	None

Callen, Zachary	Other	None
Campbell, Bruce	Enerwise Global Technologies, LLC	Other Supplier
Cao, Roger	PJM Interconnection	None
Carmean, Gregory	Organization of PJM States, Inc.	None
Carrier, Ronald	Big Lake Consulting Group, LLC	None
Chanitz, Ian	AMP Partners	None
Chiang, Richard	Alpha Gen	None
Chmielewski, Brian	PJM Interconnection	None
Choueiki, Mohamad Hisham	PJM Interconnection	None
Christopher, Mahila	Public Utilities Commission of Ohio	None
Ciabattoni, Joseph	PJM Interconnection	None
Cocco, Michael	Old Dominion Electric Cooperative	Electric Distributor
Connolly, Matthew	PJM Interconnection	None
Corder, Nick	Tyre Energy	None
Cox, Jason	EQ Energy Advisors	None
Coyne, Suzanne	PJM Interconnection	None
Curtis, Kenneth	Enverus, Inc.	None
Cusick, Kerinia	Center for Renewables Integration	None
D'Antonio, Phil	PJM Interconnection	None
Davirova, Nigora	PJM Interconnection	None
Davis, David	Apex Clean Energy Holdings, LLC	None
Davis, Elizabeth	PJM Interconnection	None
Davis, James	Dominion Energy Generation Marketing, Inc.	Generation Owner
Denommee, Anne	MAG Energy Solutions	None
Diaz, Juan	Enel X North America, Inc.	Other Supplier
DiMartino, Denise	PJM Interconnection	None
Dooling, Waverly	Federal Energy Regulatory Commission	None
Dorko, Keri	Monitoring Analytics	None
Dropkin, Ilyana	PJM Interconnection	None
Dugan, Chuck	East Kentucky Power Cooperative, Inc.	Transmission Owner
Eckstein, Jim	Duke Energy Business Services LLC	Transmission Owner
Eichelberger, Chad	NRG	Generation Owner
Eidbo, Jessi	Sierra Club	None
Everngam, Scott	E-Cubed Policy Associates	None
fan, zhenyu	PJM Interconnection	None
Fereshetian, Damon	PJM Interconnection	None
Filomena, Guy	Customized Energy Solutions, Ltd.	None
Fink, Sari	Mid-Atlantic Renewable Energy Coalition Action	None
Fischer, Devan	Illinois Power Agency	None
Fitzmaurice, Bill	NRG	Generation Owner
Fitzpatrick, Brian	PJM Interconnection	None
Foley, Sheila	PJM Interconnection	None
Foster Cronin, Denise	East Kentucky Power Cooperative, Inc.	Transmission Owner
Franks, Christine	PJM Interconnection	None
Freeman, Jennifer	PJM Interconnection	None
Furtaw, Natalie	PJM Interconnection	None
Gallagher, Sarah	PJM Interconnection	None
Garnett, Bryan	Duke Energy Ohio, Inc.	Transmission Owner
Gates, Terry	Appalachian Power Company	Transmission Owner
Gattoni, Peter	NRG	Generation Owner
Ghattas, Monica	Exelon Business Services Company, LLC	Transmission Owner
Ghosh, Abhishek	Constellation Energy Generation, LLC	Generation Owner
Gordon, Jonathan	Advanced Energy United	None

Gorman, Bradley	American Transmission Systems, Inc.	Transmission Owner
Granstrand, Luke	Dominion Energy	Generation Owner
Greene, Benjamin	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Grey, Bruce	Samsung	None
Gross, Edward	NRG	Generation Owner
Haas, Howard	Monitoring Analytics	None
Hall, Heather	Exelon Business Services Company, LLC	Transmission Owner
Hammel, Andrew	NRG Energy	Generation Owner
Harger, Graham	ACES Power	Electric Distributor
Hastings, David	Long Island Power Authority	Other Supplier
Hatch, Kevin	PJM Interconnection	None
Hauske, David	PJM Interconnection	None
Heisey, Bradley	Tenaska Pennsylvania Partners, LLC	Generation Owner
Helms, Joseph	Commonwealth Chesapeake Company, LLC	Generation Owner
Hicks, Colleen	PJM Interconnection	None
Hoatson, Tom	West Deptford Energy, LLC	Generation Owner
Hohenshilt, Jennifer	Talen Energy Marketing, LLC	Generation Owner
Hooker, Marquette	Virginia Electric & Power Company	Transmission Owner
Horning, Lynn Marie	American Municipal Power, Inc.	Electric Distributor
Horstmann, John	Dayton Power & Light Company (The)	Transmission Owner
Hough, James	PSEG	Electric Distributor
Hounshell, Jacob	Ohio's Electric Cooperatives	None
Hsia, Eric	PJM Interconnection	None
Hudson ES, Wesley	Virginia Electric & Power Company	Transmission Owner
Hunter, Benjamin	Delaware Department of Natural Resources and Environmental Control	None
Hurd, Shawn	Monongahela Power Company	Transmission Owner
Hyatt, Earl	Monitoring Analytics	None
Hyzinski, Tom	GT Power Group, LLC	None
Iler, Arthur	Indiana Office of Utility Consumer Counselor	None
Ivanova, Christiana	GQS New Energy Strategies	None
Janicki, Diane	Boston Energy Trading & Marketing	None
Jardot, Gina	NRG Curtailment Solutions, Inc.	Other Supplier
Johnson, Amanda	Duquesne Light Company	Transmission Owner
Johnson, Carl	Customized Energy Solutions, Ltd.	None
Johnston, David	Indiana Utility Regulatory Commission	None
Jones, Scott	Indiana Office of Utility Consumer Counselor (IN OUCC)	End-Use Customer
Kelly, Ross	PJM Interconnection	None
Kelly, Stephen	Brookfield Renewable Trading and Marketing LP	Other Supplier
Kempton, Nicholas	NRG Curtailment Solutions, Inc.	Other Supplier
Kenney, Susan	PJM Interconnection	None
Keshavamurthy, Bhavana	PJM Interconnection	None
Kimmel, David	PJM Interconnection	None
Kirk, Steve	Parkway Generation Operating LLC	Generation Owner
Klingensmith, Laurel	American Transmission Systems, Inc.	Transmission Owner
Lafayette, Robin	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Langbein, Peter	PJM Interconnection	None
Lee, Suin	PJM Interconnection	None
Lee, Tina	Alpha Gen	None
Leith-Yessian, Devin	RTO Insider	None
Lejcar, Jamie	Allegheny Electric Cooperative, Inc.	Electric Distributor
Lipsomb, Calvin	Virginia Electric & Power Company	Transmission Owner
Litynski, Jackie	Pennsylvania Department of Environmental Protection	None

Liu, Jay	Twin Ridges LLC	Generation Owner
Lu, Alyssa	Federal Energy Regulatory Commission	None
Luna, Joel	Monitoring Analytics	None
Mabry, David	McNees Wallace & Nurick LLC	None
MacArthur ES, Norman	Virginia Electric & Power Company	Transmission Owner
Mariam, Yohannes	Office of the People's Counsel for the District of Columbia	End-Use Customer
Martin, Amanda	PJM Interconnection	None
Marzewski, Skyler	PJM Interconnection	None
Mason, Gary	Public Service Electric and Gas Company	Transmission Owner
Massarelli, Eva	Virginia Electric & Power Company	Transmission Owner
Matheson, Eric	Non-member	None
Mayers, Sharon	American Municipal Power, Inc.	Electric Distributor
McCormack, Brendan	Dominion Energy	Generation Owner
McDaniel, John	Baltimore Gas and Electric Company	Transmission Owner
McDewell, Christian	Pennsylvania Public Utility Commission	None
McNab, Russell	Federal Energy Regulatory Commission	None
McNicholas, Daniel	Nautilus Power, LLC	Generation Owner
Melkonich, Hannah	PJM Interconnection	None
Meringolo, Ken	Competitive Power Ventures	None
Mihaly, Imola	Nautilus Power, LLC	Generation Owner
Miller, John	Calico Energy	None
Miracco, Marc	Ohio's Electric Cooperatives	None
Mooney, Jeffrey	FirstEnergy Corporation	Transmission Owner
Neild, Kristopher	PJM Interconnection	None
Newton, Jacob	Old Dominion Electric Cooperative	Electric Distributor
Norton, Chris	American Municipal Power, Inc.	Electric Distributor
O'Connell, Moira	PJM Interconnection	None
O'Hara, David	Monitoring Analytics	None
Olaleye, Michael	PJM Interconnection	None
Ondayko, Brock	AEP Energy Partners, Inc.	Transmission Owner
O'Neill, Jack	PJM Interconnection	None
O'Neill, Jake	PJM Interconnection	None
Osborn, Eric	EDF Trading North America, LLC	Other Supplier
Pakela, Greg	DTE Energy Trading, Inc.	Other Supplier
Parks, Chastity	NRG	Generation Owner
Patel, Anita	PJM Interconnection	None
Patel, Harshil	PJM Interconnection	None
Patel, Keyurbai	PJM Interconnection	None
Pearson, Arthur	BP	None
Petrov, Matt	PJM Interconnection	None
Phenix, Michael	Red Oak Power, LLC	Generation Owner
Pietrucha, Doug	Advanced Energy United	None
Pilong, Christopher	PJM Interconnection	None
Pilong, Melissa	PJM Interconnection	None
Poling, Luke	Virginia Electric & Power Company	Transmission Owner
Poualion, Sumra	Shell Energy North America (US), L.P.	Other Supplier
Powers, Sean	Messer LLC	End-Use Customer
Price, Mark	DC Energy Mid-Atlantic, LLC	Other Supplier
Radl, Justin	IR Energy Management LLC	Other Supplier
Ramirez, Robert	NRG	Generation Owner
Rasmussen, Jay	Duke Energy Business Services LLC	Transmission Owner
Reagan, Ryann	PJM Interconnection	None
Roach, Joey	ACES Power	Electric Distributor

Robson, Matt	SESCO Enterprises, LLC	Other Supplier
Rohrbach, John	Wabash Valley Power Association, Inc.	Electric Distributor
Rosser, Jeremy	PJM Interconnection	None
Rumsey, Amanda	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Rutledge, Craig	Appalachian Power Company	Transmission Owner
Salwocki, Laura	PJM Interconnection	None
Sanders, Cory	NRG	Generation Owner
Sasser, Jonathan	Customized Energy Solutions, Ltd.	None
Savage, David	Indiana Utility Regulatory Commission	None
Scheidecker, Paul	Monitoring Analytics	None
Schmatz, Peter	PSEG Energy Resources & Trade LLC	Other Supplier
Schreim, Morris	Maryland Public Service Commission	None
Schuyler, Ken	PJM Interconnection	None
Scott, Hugh	Baltimore Gas and Electric Company	Transmission Owner
Shah, Vijay	PJM Interconnection	None
Shaikh, Walid	New Project Media	None
Shaughnessy, Patrick	Pennsylvania Public Utility Commission	None
Shelor, Jeremiah	Virginia Electric & Power Company	Transmission Owner
Shoemaker, Jason	PJM Interconnection	None
Simon, Emma	EDF Renewable Development, Inc.	None
Sims, Ryan	Interstate Gas Supply, LLC	Other Supplier
Sloan, Benjamin	OPSI	None
Smith, Brayden	Ohio's Electric Cooperatives	None
Smith, Kara	Buckeye Power, Inc.	Electric Distributor
Smith, Ryan	PJM Interconnection	None
Sokol, Kara	Duquesne Light Company	Transmission Owner
Sotkiewicz, Paul	Jackson Generation, LLC	Generation Owner
Stadelmeyer, Rebecca	Jersey Green Energy, LLC	Other Supplier
Stancombe, Corey	Monitoring Analytics	None
Stern, Alexander	Exelon Business Services Company, LLC	Transmission Owner
Stockton, Mike	Rockland Capital	None
Stone, Andy	Other	None
Strella Wahba, Lauren	PJM Interconnection	None
Sullivan, Darren	Hyperscale Energy 1, LLC	Other Supplier
Sussler, Philip	Maryland Office of People's Counsel	End-Use Customer
Swartz, William	Cordova Energy Company LLC	Generation Owner
Szwaczkowski, Troy	Competitive Power Ventures	None
Taylor, Daniel	PJM Interconnection	None
Terranova, Christopher	PJM Interconnection	None
Teti, Zach	Pennsylvania Office of Consumer Advocate	None
Tran, Bao	PJM Interconnection	None
Trease, Rhett	Duke Energy Kentucky, Inc.	Transmission Owner
Tribulski, Jennifer	PJM Interconnection	None
Tubridy, Meg	Cornerstone Gas, L.L.C.	Generation Owner
Tutino, Joseph	PJM Interconnection	None
Tyler, Catherine	Monitoring Analytics	None
Ulmer, William	PJM Interconnection	None
Ushijima, Hiroaki	Elwood Energy, LLC	Generation Owner
VanderLaan, William	Illinois Commerce Commission	None
Vinnik, Daniel	PJM Interconnection	None
Voelker, Scott	CPV Power Holdings, LP	Generation Owner
Walker, Diana	Competitive Power Ventures	None
walker, sage	CPV Power Holdings, LP	Generation Owner

Wehnes, Kathleen	Other	None
Weinert, Mark	Dominion Energy	Generation Owner
Wells, Christopher	PJM Interconnection	None
Wernette, Ryan	Wolverine Power Cooperative	None
Whitehead, Jeffrey	JW Energy Solutions	None
Widom, Stuart	PJM Interconnection	None
Wildstein, Pamela	Monitoring Analytics	None
Wilson, Ryan	NRG	Generation Owner
Wong, Kim	Other	None
Ynaya, Mariel	PJM Interconnection	None
Yovanovich, Laura	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Zangam, Sravani	PJM Interconnection	None
Zemanek, Kevin	Ohio's Electric Cooperatives	None
Zhou, Ming	DXT Commodities	None

## Informational Section

### Stability Limits in Markets and Operations

Materials are posted as informational only.

### Interregional Coordination Update

Materials are posted as informational only.

### Unit Specific Parameters

Materials are posted as informational only.

### ARR FTR Market Task Force (AFMTF)

Meeting materials are posted to the [AFMTF website](#).

### Cost Development Subcommittee (CDS)

Meeting materials are posted to the [CDS website](#).

### Distributed Resources Subcommittee (DISRS)

Meeting materials are posted to the [DISRS website](#).

### Market Settlements Subcommittee (MSS)

Meeting materials are posted to the [MSS website](#).

### Report on Market Operations

The Report on Market Operations will be reviewed during the [MC Webinar](#).

Future Meeting Dates and Materials			Materials Due to Secretary	Materials Published
December 3	9 a.m.	WebEx / Conference & Training Center	November 21	November 26
January 7	9 a.m.	WebEx / Conference & Training Center	December 26	December 31

\*Materials received after 12:00 p.m. EPT are not guaranteed timely posting by 5:00 p.m. EPT on the same day.

Author: Stefan Starkov



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It is PJM’s policy to comply with applicable antitrust laws. Participants must not disclose or exchange non-public, competitively sensitive information about their individual business strategies. Prohibited topics include, but are not limited to:

- Non-public individual pricing strategies, bidding strategies, or offer practices
- Non-public forecasts of prices, costs, output, or market behavior
- Non-public information about the availability, output or production costs of specific resources or services
- Confidential terms or conditions of sale, service, or trading strategies
- Planned or potential allocation of specific customers, suppliers, or markets among competitors
- Agreements or understandings between or among competitors to limit supply, coordinate bidding, fix prices, divide markets, or refuse to deal with particular entities
- Any other communication that could unreasonably restrain competition or coordinate competitive behavior among market participants

Discussion of PJM-administered market rules, tariff provisions, system operations, and public market outcomes is appropriate, provided individual confidential business information is not shared. These permitted discussions may include advocacy positions, including those reflecting state regulatory responsibilities or consistent with the obligations and interests of state-regulated entities. These discussions occur in a context where resulting rule changes may be submitted to FERC for approval, or may reflect regulatory mandates established by state authorities.

If prohibited topics are raised, the Chair will redirect the conversation. If the discussion continues, participants may be asked to leave the meeting or the meeting may be adjourned. For more information, please refer to [PJM’s Antitrust Guidelines for Stakeholder Meetings](#), which are posted on PJM’s [Committees and Groups page](#).

**Code of Conduct:**

As a mandatory condition of attendance at today’s meeting, attendees agree to adhere to the Code of Conduct as detailed in PJM Manual M-34 section 4.5, including, but not limited to, participants’ responsibilities and rules regarding the dissemination of meeting discussion and materials. Expectations for participating in PJM activities are further detailed in the [PJM Code of Conduct](#).

**Participant Identification in Webex:**

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**Public Meetings/Media Participation:**

Unless otherwise noted, PJM stakeholder meetings are open to the public and to members of the media. Members of the media are asked to announce their attendance at all PJM stakeholder meetings at the beginning of the meeting or at the point they join a meeting already in progress. Members of the Media are reminded that speakers at PJM meetings cannot be quoted without explicit permission from the speaker. PJM Members are reminded that “detailed transcriptional meeting notes” and white board notes from “brainstorming sessions” shall not be disseminated. Stakeholders are also not allowed to create audio, video or online recordings of PJM meetings. PJM may create audio, video or online recordings of stakeholder meetings for internal and training purposes, and your participation at such meetings indicates your consent to the same.

**Participant Use of Webex Chat:**

The use of the Webex chat feature during meetings shall be primarily reserved for administrative and logistical purposes, such as managing a question or comment queue, noting technical difficulties, and meeting support or management purposes. Utilizing Webex chat for any other commentary should be limited to short phrases. Detailed commentary or substantive dialogue shall be shared orally by entering the speaker queue.

<p><b>On the Phone, Dial</b></p>  <p><b>*6</b></p> <p>to Mute/Unmute</p>	<p><b>Linking Teleconference Connection to Webex</b></p> <p>When logging in to the meeting, access Webex first and select the “call me” feature to receive a direct call to your phone. Using this feature will connect your name to your Webex presence.</p>
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<p><b>Join a Meeting</b></p>	<ol style="list-style-type: none"> <li>1. Join meeting in the Webex desktop client</li> <li>2. Enter name (<i>First and Last*</i>) and corporate email</li> <li>3. Under “Select Audio Option” select “Call Me” option from the dropdown menu</li> </ol>
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 Visit [learn.pjm.com](http://learn.pjm.com), an easy-to-understand resource about the power industry and PJM’s role.