Minutes

Market Implementation Committee
Conference & Training Center / WebEx
October 7, 2026
9:00 a.m. – 4:00 p.m. EPT

Administration (9:00 – 9:05)

Stefan Starkov, PJM, reviewed the Antitrust, Code of Conduct, Public Meetings/Media Participation and WebEx Participant Identification Requirements.

The committee approved the draft minutes from the September 9, 2026 Market Implementation Committee meeting by acclamation with 0 objections and 0 abstentions.

Stefan Starkov, PJM, reviewed the MIC Work Plan.

Scott Heffentrager, PJM, provided a PSA on security updates to PJM.

Becky Carroll, PJM, provided a PSA on the Reliability Backstop Procurement.

Endorsements (9:05 – 9:35)

1. Manual Revisions for Regulation Redesign Phase 2 (9:05 – 9:20)
   Joey Tutino and Suzanne Coyne, PJM, presented conforming changes to Manual 11: Energy & Ancillary Services Market Operations and Manual 28: Operating Agreement Accounting as part of Regulation Redesign Phase 2.
   The committee endorsed the revisions at this meeting by acclamation with 0 objections and 0 abstentions.

2. DISRS Charter Review (9:20 – 9:35)
   Monica Burkett, PJM, provided a Second Read of the proposed charter revisions to the Distributed Resources Subcommittee.
   The committee endorsed the revisions at this meeting by acclamation with 0 objections and 0 abstentions.

First Reads (9:35 – 10:20)

3. Resource Scheduling Prior to the Day-Ahead Energy Market - Phase 2 (9:35 – 10:20)
   Joel Luna, Monitoring Analytics, provided a First Read of a solution proposal regarding Phase 2 of the Resource Scheduling Prior to the Day-Ahead Energy Market issue.
   Joe Ciabattoni, PJM, will provide a First Read of an alternative solution proposal.
   The committee will be asked to endorse the proposal at the next meeting.
   Issue Tracking: Resource Scheduling Prior to the Day Ahead Energy Market

4. Manual Revisions for Wind and Solar Dispatch in Real-time Market Clearing Engines (10:20 – 10:35)
   Vijay Shah, PJM, presented conforming changes to Manual 11: Energy & Ancillary Services Market Operations regarding Wind and Solar Resource Dispatch in Real-time Market Clearing Engines.
   The committee will be asked to endorse the revisions at the next meeting.

Issue Tracking: Wind and Solar Resource Dispatch in Real-time Market Clearing Engines

5. Calculation of Winter Peak Load for Curtailed Load Sites (10:35 – 11:05)
   Michael Pohlod, Voltus, provided a First Read of a Problem Statement / Issue Charge regarding the calculation of Winter Peak Load (WPL) for customers enrolled in Load Management.
   The committee will be asked to approve the issue charge at the next meeting.

Additional Items (11:05 – 11:35)

6. Interregional Coordination Update (11:05 – 11:20)
   Chris Moran, PJM, provided an update on interregional coordination activities.

7. Next Generation Energy Markets Update (11:20 – 11:35)
   Joseph Ciabattoni, PJM, provided an update on Next Generation Energy Markets (nGEM).

Working Items (11:35 – 12:00)

8. Dual Fuel Schedule Requirements (11:35 – 12:00)
   Brian Chmielewski, PJM, presented a solution package regarding Dual Fuel Schedule Requirements.
   Jason Shoemaker, PJM, led a discussion on solution options within the matrix.
   The committee was asked to consider the proposal as a First Read and will be asked to endorse the proposal at the next meeting.
   Issue Tracking: Dual Fuel Schedule Requirements

Lunch (12:00 – 12:45)

Working Items, cont'd (12:45 – 4:00)

8. Dual Fuel Schedule Requirements, cont'd (12:45 – 1:30)
   Jason Shoemaker, PJM, will lead a discussion on solution options within the matrix
   Issue Tracking: Dual Fuel Schedule Requirements

9. PJM Energy Storage Resource Model Enhancements (1:30 – 3:30)
   a. Dinesh Das Gupta, CAISO, reviewed an approach to opportunity costs for Energy Storage Resources.
   b. Joel Mathias and Maria Belenky, PJM, presented analysis regarding opportunity cost options for Energy Storage Resources.
   c. Andrew Levitt, Brattle Group, presented an analysis of opportunity cost options for Energy Storage Resources.
   d. Jason Shoemaker, PJM, led a discussion on design components & solution options within the matrix.

   Issue Tracking: PJM Energy Storage Resource Model Enhancements

~~10. Hybrid Resources Market Model Selection (3:30-4:00)~~

~~Maria Belenky and Patricio Rocha Garrido, PJM, will provide education about Mixed Technology Facilities' participation in PJM markets.~~ *Note* - Insufficient time to present this item, now expected to be pushed back to the November MIC session.*
Issue Tracking: Hybrid Resources Market Model Selection

Attendance

In-Person		
Name	**Company Name**	**Sector**
Shoemaker, Jason (Chair)	PJM Interconnection	None
Starkov, Stefan (Secretary)	PJM Interconnection	None
Baizman, Aaron	PJM Interconnection	None
Barker, Jason	Vitol Inc.	Other Supplier
Barrett, Emily	PJM Interconnection	None
Belenky, Maria	PJM Interconnection	None
Burkett, Monica	PJM Interconnection	None
Carroll, Rebecca	PJM Interconnection	None
Chmielewski, Brian	PJM Interconnection	None
Ciabattoni, Joseph	PJM Interconnection	None
Connolly, Matthew	PJM Interconnection	None
Coyne, Suzanne	PJM Interconnection	None
Croop, Danielle	PJM Interconnection	None
Downs, Jere	PJM Interconnection	None
Everngam, Scott	E-Cubed Policy Associates LLC	None
Furtaw, Natalie	PJM Interconnection	None
Gambrell, Kiev	PJM Interconnection	None
Ghosh, Abhishek	Calpine Bethlehem, LLC	Generation Owner
Graf, Walter	PJM Interconnection	None
Greening, Michele	PJM Interconnection	None
Guerry, Katie	GT Power Group	None
Hatch, Kevin	PJM Interconnection	None
Heffentrager, Scott	PJM Interconnection	None
Heinle, Frederick	Constellation Energy Generation, LLC	Generation Owner
Horger, Tim	PJM Interconnection	None
Keech, Adam	PJM Interconnection	None
Kenney, Susan	PJM Interconnection	None
Kogut, George	New York Power Authority	Other Supplier
Kujawski, Donald	PJM Interconnection	None
Lalani, Imran	Calpine Bethlehem, LLC	Generation Owner
LeithYessian, Devin	RTOinsider	None
Loungani, David	PJM Interconnection	None
Lu, Chenchao	PJM Interconnection	None
Luna, Joel	Monitoring Analytics	None
Marzewski, Skyler	PJM Interconnection	None
Mason, Gary	PSEG Energy Resources & Trade LLC	Other Supplier
Mathias, Joel	PJM Interconnection	None
McDewell, Christian	American Municipal Power, Inc.	Electric Distributor
Moran, Chris	PJM Interconnection	None
Noonan, Casey	PJM Interconnection	None
Olaleye, Michael	PJM Interconnection	None
Peoples, John	Duquesne Light Company	Transmission Owner
Rumsey, Amanda	Louisville Gas and Electric Company/Kentucky Utilities Company	Transmission Owner

Schmitt, Jeffrey	PJM Interconnection	None
Shah, Vijay	PJM Interconnection	None
Stern, Alexander	Atlantic City Electric Company	Electric Distributor
Thomas, Henry	PJM Interconnection	None
Tribulski, Jennifer	PJM Interconnection	None
Tutino, Joseph	PJM Interconnection	None
Zigoris, Maryann	PJM Interconnection	None

WebEx		
Name	**Company Name**	**Sector**
Abdur-Rahman, Muhsin	Citigroup Energy, Inc.	Other Supplier
Adnan, Khan	Virginia Electric & Power Company	Transmission Owner
Ament, Todd	Cube Hydro Partners, LLC	Generation Owner
Ament, Todd	Eagle Creek Hydro Holdings, LLC	Generation Owner
Ament, Todd	Great Falls Hydroelectric Company Limited Partnership	Generation Owner
Ament, Todd	Mahoning Creek Hydroelectric Company, LLC	Generation Owner
Ament, Todd	York Haven Power Company, LLC	Generation Owner
Baker, Scott	PJM Interconnection	None
Barker, Jason	VC Renewables, LLC	None
Barker, Jason	Vitol Inc.	Other Supplier
Barrett, Emily	PJM Interconnection	None
Belenky, Maria	PJM Interconnection	None
Benitez, Rick	American Modular Power Solutions Inc.	None
Benitez, Rick	AMES Inc.	None
Benitez, Rick	BENC Testing	None
Benitez, Rick	BENGC	None
Benitez, Rick	Bluefin Energy Solutions	None
Benitez, Rick	Bluefin ESI, Inc.	None
Benitez, Rick	iBVEnergy	None
Bennett, Daniel	PJM Interconnection	None
Berchem Bates, Emily	Leidos	None
Bishop, Sara	Monitoring Analytics, LLC	None
Boehnlein, Andrew	Virginia State Corporation Commission	None
Bondi, Greg	Constellation Energy Generation, LLC	Generation Owner
Bowker, Shannon	PJM Interconnection	None
Bresler, Stu	PJM Interconnection	None
Briscar, Joseph	SMXB	None
Bruno, Patrick	PJM Interconnection	None
Bryson, Michael	PJM Interconnection	None
Burkett, Monica	PJM Interconnection	None
Callen, Zachary	Illinios Commerce Commission	None
Campbell, Bruce	Campbell Energy Advisors, LLC	None
Carroll, Rebecca	PJM Interconnection	None
Carson, Donna	East Kentucky Power Cooperative, Inc.	Transmission Owner
Chandra, Mandy	Jupiter Power LLC	Other Supplier
Chicola, Randall	PJM Interconnection	None
Chmielewski, Brian	PJM Interconnection	None
Christopher, Mahila	Public Utilities Commission of Ohio	None
Chu, George	PJM Interconnection	None
Clingan, Kristin	Public Utilities Commission of Ohio (The)	None
Cocco, Michael	Old Dominion Electric Cooperative	Electric Distributor
Cocco, Michael	TEC Trading, Inc.	Other Supplier
Connolly, Matthew	PJM Interconnection	None

Copland, Hannah	ENGIE Energy Marketing NA, Inc.	Other Supplier
Corcoran, Ethan	BMO Capital Markets	None
Corcoran, Ethan	PJM Interconnection	None
Corcoran, Ethan	PJM Interconnection, LLC (test)	None
Coscia, Carl	Toller Energy	None
Cox, Jason	EQ Energy Advisors, LLC	None
Coyle, Billy	Virginia Electric & Power Company	Transmission Owner
Coyne, Suzanne	PJM Interconnection	None
Cronan, Alayna	Tenaska Power Services Co.	Other Supplier
Croop, Danielle	PJM Interconnection	None
Dajewski, Paul	PJM Interconnection	None
Dalton, David	Virginia State Corporation Commission	None
Dantonio, Phil	PJM Interconnection	None
Davis, Elizabeth	PJM Interconnection	None
Davis, James	Dominion Energy Generation Marketing, Inc.	Generation Owner
Davis, James	Dominion Energy South Carolina, Inc.	Other Supplier
Davis, James	Eastern Shore Solar LLC	Generation Owner
Davis, James	Greensville County Solar Project, LLC	Generation Owner
Davis, James	Hardin Solar Energy LLC	Generation Owner
Davis, James	Southampton Solar LLC	Generation Owner
Davis, James	Summit Farms Solar, LLC	Generation Owner
Davis, James	TWE Myrtle Solar Project, LLC	Generation Owner
Davis, James	Virginia Electric & Power Company	Transmission Owner
Davis, James	Virginia Solar 2017 Projects LLC	Generation Owner
Davis, James	Wilkinson Solar LLC	Generation Owner
DeBasi, Jessica	PJM Interconnection	None
Desai, Nidhi	GDS Associates	None
Diaz, Juan	Enel Green Power Hilltopper Wind, LLC	Generation Owner
Diaz, Juan	Enel Trading North America, LLC	Other Supplier
Diaz, Juan	Enel X North America, Inc.	Other Supplier
Domian, Christin	Duquesne Light Company	Transmission Owner
Drake, Cary	Viridity Energy Solutions Inc.	Generation Owner
Duane, Ava	Geronimo Power Marketing, LLC	Other Supplier
Dugan, Chuck	East Kentucky Power Cooperative, Inc.	Transmission Owner
Dumitriu, Nicolae	PJM Interconnection	None
Endress, Eric	White Peak Energy LLC	Other Supplier
Everngam, Scott	E-Cubed Policy Associates LLC	None
fan, zhenyu	PJM Interconnection	None
Fee, George	Appalachian Power Company	Transmission Owner
Fereshetian, Damon	PJM Interconnection	None
Foladare, Kenneth	Geenex Solar LLC	Other Supplier
Foster Cronin, Denise	East Kentucky Power Cooperative, Inc.	Transmission Owner
Franks, Edmund	PJM Interconnection	None
Frogg, Darrell	PJM Interconnection	None
Fuess, Christian	Diamond State Generation Partners, LLC	Generation Owner
Fuess, Christian	Icetec.com, LLC	Other Supplier
Fuess, Christian	Kuehne Chemical Company, Inc.	End-Use Customer
Fuess, Christian	NextPower III US Holdco Inc.	Generation Owner
Fuess, Christian	PBF Power Marketing LLC	End-Use Customer
Fuess, Christian	Veolia Flexible Energy Services North America, LLC	Other Supplier
Fuess, Christian	Yellow Jacket Energy, LLC	Generation Owner
Gallagher, Sarah	PJM Interconnection	None
Gambrell, Kiev	PJM Interconnection	None

Garnett, Bryan	Duke Energy Business Services LLC	Transmission Owner
Garnett, Bryan	Duke Energy Carolinas, LLC	Other Supplier
Garnett, Bryan	Duke Energy Florida, LLC	Other Supplier
Garnett, Bryan	Duke Energy Kentucky, Inc.	Transmission Owner
Garnett, Bryan	Duke Energy Ohio, Inc.	Transmission Owner
Garnett, Bryan	Duke Energy Progress, LLC	Other Supplier
Gelbaugh, Andrew	Talen Energy Marketing, LLC	Generation Owner
German, Robert	DTE Energy Trading, Inc.	Other Supplier
Ghattas, Monica	Atlantic City Electric Company	Electric Distributor
Ghattas, Monica	Baltimore Gas and Electric Company	Transmission Owner
Ghattas, Monica	Commonwealth Edison Company	Transmission Owner
Ghattas, Monica	Delmarva Power & Light Company	Electric Distributor
Ghattas, Monica	Exelon Business Services Company, LLC	Transmission Owner
Ghattas, Monica	PECO Energy Company	Transmission Owner
Ghattas, Monica	Potomac Electric Power Company	Electric Distributor
Ghosh, Abhishek	Calpine Bethlehem, LLC	Generation Owner
Ghosh, Abhishek	Calpine Energy Services, L.P.	Generation Owner
Ghosh, Abhishek	Calpine Energy Solutions, LLC	Other Supplier
Ghosh, Abhishek	Calpine Mid Atlantic Marketing, LLC	Generation Owner
Ghosh, Abhishek	Calvert Cliffs Nuclear Power Plant, LLC	Generation Owner
Ghosh, Abhishek	Champion Energy Marketing LLC	Other Supplier
Ghosh, Abhishek	Champion Energy Services, LLC	Other Supplier
Ghosh, Abhishek	Champion Energy, LLC	Other Supplier
Ghosh, Abhishek	Constellation Energy Generation, LLC	Generation Owner
Ghosh, Abhishek	Constellation NewEnergy, Inc.	Other Supplier
Ghosh, Abhishek	Handsome Lake Energy, LLC	Generation Owner
Ghosh, Abhishek	North American Power and Gas, LLC	Other Supplier
Ginsberg, Ilana	Maryland Energy Administration	None
Gordon, Jonathan	Advanced Energy Ecomomy	None
Granstrand, Luke	Virginia Electric & Power Company	Transmission Owner
Greene, Phillip	Federal Energy Regulatory Commission	None
Greening, Michele	PJM Interconnection	None
Grochowski, Julian	Talen Energy Marketing, LLC	Generation Owner
Groncki, Kristy	NextEra Energy Marketing, LLC	Other Supplier
Gupta, Das Dinesh	CAISO	None
handlin, mike	PJM Interconnection	None
Harriman, Chien Si	Flint Grid, LLC	None
Harriman, Chien Si	Flint Market Participant, LLC	None
Hastings, David	Long Island Power Authority	Other Supplier
Hatch, Kevin	PJM Interconnection	None
Hauer, Afton	Federal Energy Regulatory Commission	None
He, Emma	NextEra Energy Marketing, LLC	Other Supplier
Heberton, Bruce	Bruce Heberton LLC	None
Hedayati, Mojgan	PJM Interconnection	None
Heffner, Matt	Atlantic City Electric Company	Electric Distributor
Heffner, Matt	Baltimore Gas and Electric Company	Transmission Owner
Heffner, Matt	Commonwealth Edison Company	Transmission Owner
Heffner, Matt	Delmarva Power & Light Company	Electric Distributor
Heffner, Matt	Exelon Business Services Company, LLC	Transmission Owner
Heffner, Matt	PECO Energy Company	Transmission Owner
Heffner, Matt	Potomac Electric Power Company	Electric Distributor
Heinle, Frederick	Constellation Energy Generation, LLC	Generation Owner
Heisey, Bradley	Alpaca Energy LLC	Generation Owner

Heisey, Bradley	Beaver Dam Energy LLC	Generation Owner
Heisey, Bradley	Milan Energy LLC	Generation Owner
Heisey, Bradley	Oxbow Creek Energy LLC	Generation Owner
Heisey, Bradley	Roundtop Energy LLC	Generation Owner
Heisey, Bradley	Tenaska Pennsylvania Partners, LLC	Generation Owner
Heisey, Bradley	Tenaska Power Services Co.	Other Supplier
Heisey, Bradley	Tenaska Virginia Partners, L.P.	Generation Owner
Heisey, Bradley	Tenaska, Inc.	None
Heisey, Bradley	Wolf Run Energy LLC	Generation Owner
Hoatson, Tom	NRG Business Marketing LLC	Generation Owner
Holter, Natasha	PJM Interconnection	None
Horstmann, John	AES Energy Storage, LLC	Generation Owner
Horstmann, John	AES ES Holdings, LLC	Generation Owner
Horstmann, John	AES Integrated Energy, LLC	Other Supplier
Horstmann, John	AES Laurel Mountain, LLC	Generation Owner
Horstmann, John	AES Ohio Generation, LLC	Generation Owner
Horstmann, John	AES Solutions Management, LLC	Other Supplier
Horstmann, John	Dayton Power & Light Company (The)	Transmission Owner
Horstmann, John	Great Cove Solar II LLC	Generation Owner
Horstmann, John	Great Cove Solar LLC	Generation Owner
Horstmann, John	Miami Valley Lighting, LLC	End-Use Customer
Horstmann, John	sPower Energy Marketing, LLC	Generation Owner
Hu, Yong	PJM Interconnection	None
Hudis, Gabriella	Gabel Associates, Inc.	None
Hudis, Gabriella	Jersey Green Energy, LLC	Other Supplier
Hunter, Benjamin	Delaware DNREC State Energy Office	None
Hurd, Shawn	Allegheny Energy Supply Company, L.L.C.	Generation Owner
Hurd, Shawn	American Transmission Systems, Inc.	Transmission Owner
Hurd, Shawn	Cleveland Electric Illuminating Company	Electric Distributor
Hurd, Shawn	FirstEnergy Pennsylvania Electric Company	Electric Distributor
Hurd, Shawn	Jersey Central Power & Light Company	Transmission Owner
Hurd, Shawn	Keystone Appalachian Transmission Company	Transmission Owner
Hurd, Shawn	Mid-Atlantic Interstate Transmission, LLC	Transmission Owner
Hurd, Shawn	Monongahela Power Company	Transmission Owner
Hurd, Shawn	Ohio Edison Company	Electric Distributor
Hurd, Shawn	The Potomac Edison Company	Transmission Owner
Hurd, Shawn	Toledo Edison Company	Electric Distributor
Hurd, Shawn	Trans-Allegheny Interstate Line Company	Transmission Owner
Hyatt, Earl	Monitoring Analytics	None
Hyzinski, Tom	GT Power Group, LLC	None
Janicki, Diane	Boston Energy Trading and Marketing LLC	Other Supplier
Jardot, Gina	Aspen Gen Funding, LLC	Other Supplier
Jardot, Gina	Direct Energy Business, LLC	Other Supplier
Jardot, Gina	Direct Energy Services, LLC	Other Supplier
Jardot, Gina	Doswell, LLC	Generation Owner
Jardot, Gina	Energy Plus Holdings LLC	Other Supplier
Jardot, Gina	Enerwise Global Technologies, LLC	Other Supplier
Jardot, Gina	Green Mountain Energy Company	Other Supplier
Jardot, Gina	Helix Ironwood, LLC	Generation Owner
Jardot, Gina	Independence Energy Group, LLC	Other Supplier
Jardot, Gina	LSP University Park, LLC	Generation Owner
Jardot, Gina	Midwest Generation, LLC	Generation Owner
Jardot, Gina	NRG Business Marketing LLC	Generation Owner

Jardot, Gina	NRG Curtailment Solutions, Inc.	Other Supplier
Jardot, Gina	NRG Power Marketing LLC	Generation Owner
Jardot, Gina	Reliant Energy Northeast LLC	Other Supplier
Jardot, Gina	Riverside Generating Company, L.L.C.	Generation Owner
Jardot, Gina	Stream Energy Columbia, LLC	Other Supplier
Jardot, Gina	Stream Energy Delaware, LLC	Other Supplier
Jardot, Gina	Stream Energy Illinois, LLC	Other Supplier
Jardot, Gina	Stream Energy Maryland, LLC	Other Supplier
Jardot, Gina	Stream Energy New Jersey, LLC	Other Supplier
Jardot, Gina	Stream Energy Pennsylvania, LLC	Other Supplier
Jardot, Gina	Stream Ohio Gas & Electric, LLC	Other Supplier
Jardot, Gina	University Park Energy, LLC	Generation Owner
Jardot, Gina	Xoom Energy Maryland, LLC	Other Supplier
Jardot, Gina	Xoom Energy New Jersey, LLC	Other Supplier
Jardot, Gina	XOOM Energy Ohio, LLC	Other Supplier
Jardot, Gina	XOOM Energy Washington D.C., LLC	Other Supplier
Jardot, Gina	Xoom Energy, LLC	Other Supplier
Johnson, Carl	Allegheny Electric Cooperative, Inc.	Electric Distributor
Johnson, Carl	American Municipal Power, Inc.	Electric Distributor
Johnson, Carl	AMP Transmission, LLC	Transmission Owner
Johnson, Carl	Blue Ridge Power Agency, Inc.	Electric Distributor
Johnson, Carl	Borough of Mont Alto, Pennsylvania	Electric Distributor
Johnson, Carl	Buckeye Power, Inc.	Electric Distributor
Johnson, Carl	Central Virginia Electric Cooperative	Electric Distributor
Johnson, Carl	City of Dover, Delaware	Electric Distributor
Johnson, Carl	Delaware Municipal Electric Corporation, Inc.	Electric Distributor
Johnson, Carl	Easton Utilities Commission	Electric Distributor
Johnson, Carl	Energy Cooperative Association of Pennsylvania (The)	Other Supplier
Johnson, Carl	Hagerstown Light Department	Electric Distributor
Johnson, Carl	Illinois Municipal Electric Agency	Electric Distributor
Johnson, Carl	Indiana Municipal Power Agency	Electric Distributor
Johnson, Carl	Michigan Public Power Agency	Electric Distributor
Johnson, Carl	North Carolina Electric Membership Corporation	Electric Distributor
Johnson, Carl	Northeastern REMC	Electric Distributor
Johnson, Carl	Northern Illinois Municipal Power Agency	Electric Distributor
Johnson, Carl	Northern Virginia Electric Cooperative (NOVEC)	Electric Distributor
Johnson, Carl	Old Dominion Electric Cooperative	Electric Distributor
Johnson, Carl	TEC Trading, Inc.	Other Supplier
Johnson, Carl	Town of Thurmont	Electric Distributor
Johnson, Carl	Town of Williamsport (The)	Electric Distributor
Johnson, Carl	WPPI Energy	Other Supplier
Jones, Scott	Indiana Office of Utility Consumer Counselor (IN OUCC)	End-Use Customer
Kalaskar, Rahul	AES Integrated Energy, LLC	Other Supplier
Kalaskar, Rahul	AES Laurel Mountain, LLC	Generation Owner
Kalle, Ibrahima	Xel Dynamics LLC	None
Kalle, Ibrahima	Xel Dynamics, LLC	None
Keegan, Jack	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Keegan, Jack	Appalachian Power Company	Transmission Owner
Kenney, Susan	PJM Interconnection	None
Keshavamurthy, Bhavana	PJM Interconnection	None
Kinser, Glenn	TotalEnergies Gas & Power North America, Inc.	Other Supplier
Kirk, Steve	Parkway Generation Operating LLC	Generation Owner
Klingensmith, Laurel	Allegheny Energy Supply Company, L.L.C.	Generation Owner

Klingensmith, Laurel	American Transmission Systems, Inc.	Transmission Owner
Klingensmith, Laurel	Cleveland Electric Illuminating Company	Electric Distributor
Klingensmith, Laurel	FirstEnergy Pennsylvania Electric Company	Electric Distributor
Klingensmith, Laurel	Jersey Central Power & Light Company	Transmission Owner
Klingensmith, Laurel	Keystone Appalachian Transmission Company	Transmission Owner
Klingensmith, Laurel	Mid-Atlantic Interstate Transmission, LLC	Transmission Owner
Klingensmith, Laurel	Monongahela Power Company	Transmission Owner
Klingensmith, Laurel	Ohio Edison Company	Electric Distributor
Klingensmith, Laurel	The Potomac Edison Company	Transmission Owner
Klingensmith, Laurel	Toledo Edison Company	Electric Distributor
Klingensmith, Laurel	Trans-Allegheny Interstate Line Company	Transmission Owner
Konet, Emma	Tierra Climate	None
Krishna, Harilal	Hanwha Energy USA Holdings Corporation	Other Supplier
Krishna, Harilal	HANWHA Q CELLS USA CORP.	None
Krishna, Harilal	Hanwha Renewables, LLC	None
Lacek, Mollie	PJM Interconnection	None
Laguardia, Alejandro	Reworld REC, LLC	Generation Owner
Lahvis, Mahala	New Jersey BPU	None
Lalani, Imran	Calpine Bethlehem, LLC	Generation Owner
Lalani, Imran	Calpine Energy Services, L.P.	Generation Owner
Lalani, Imran	Calpine Energy Solutions, LLC	Other Supplier
Lalani, Imran	Calpine Mid Atlantic Marketing, LLC	Generation Owner
Lalani, Imran	Calvert Cliffs Nuclear Power Plant, LLC	Generation Owner
Lalani, Imran	Champion Energy Marketing LLC	Other Supplier
Lalani, Imran	Champion Energy Services, LLC	Other Supplier
Lalani, Imran	Champion Energy, LLC	Other Supplier
Lalani, Imran	Constellation Energy Generation, LLC	Generation Owner
Lalani, Imran	Constellation NewEnergy, Inc.	Other Supplier
Lalani, Imran	Handsome Lake Energy, LLC	Generation Owner
Lalani, Imran	North American Power and Gas, LLC	Other Supplier
LaRocque, Matthew	PJM Interconnection	None
Larry, Steven	Tenaska Power Services Co.	Other Supplier
Lee, Suin	PJM Interconnection	None
Leith-Yessian, Devin	RTO Insider	None
Lejcar, Jamie	Allegheny Electric Cooperative, Inc.	Electric Distributor
Levitt, Andrew	The Brattle Group, Inc.	None
Lipsomb, Calvin	Dominion Energy Generation Marketing, Inc.	Generation Owner
Lipsomb, Calvin	N/A	None
Lu, Alyssa	Federal Energy Regulatory Commission	None
Luna, Joel	Monitoring Analytics	None
Mabry, David	McNees Wallace & Nurick	None
Mabry, David	Tri-County Rural Electric Cooperative, Inc.	Other Supplier
MacDonald, Sophie	Maryland Public Service Commission	None
Marchand, Michael	ENGIE Energy Marketing NA, Inc.	Other Supplier
Mariam, Yohannes	Office of the People's Counsel for the District of Columbia	End-Use Customer
Marzewski, Skyler	PJM Interconnection	None
Mascarenhas, Sandeep	Brookfield Renewable Trading and Marketing LP	Other Supplier
Mason, Gary	PSEG Energy Resources & Trade LLC	Other Supplier
Mason, Gary	PSEG Energy Solutions LLC	Other Supplier
Mason, Gary	PSEG Nuclear LLC	Generation Owner
Mason, Gary	Public Service Electric and Gas Company	Transmission Owner
Massarelli, Eva	Dominion Energy Generation Marketing, Inc.	Generation Owner
Massarelli, Eva	Dominion Energy South Carolina, Inc.	Other Supplier

Massarelli, Eva	Eastern Shore Solar LLC	Generation Owner
Massarelli, Eva	Greensville County Solar Project, LLC	Generation Owner
Massarelli, Eva	Hardin Solar Energy LLC	Generation Owner
Massarelli, Eva	Southampton Solar LLC	Generation Owner
Massarelli, Eva	Summit Farms Solar, LLC	Generation Owner
Massarelli, Eva	TWE Myrtle Solar Project, LLC	Generation Owner
Massarelli, Eva	Virginia Electric & Power Company	Transmission Owner
Massarelli, Eva	Virginia Solar 2017 Projects LLC	Generation Owner
Massarelli, Eva	Wilkinson Solar LLC	Generation Owner
Matheson, Eric	Delaware Public Service Commission	None
Mathias, Joel	PJM Interconnection	None
Mathias, Joel	PJM Interconnection	None
McCorry, Hannah	Illinois Commerce Commission	None
McDewell, Christian	American Municipal Power, Inc.	Electric Distributor
McGraw, Daniel	IHG Core Holdings, Ltd.	Other Supplier
McGraw, Daniel	millennium management LLC	None
McNab, Russell	Federal Energy Regulatory Commission	None
McNicholas, Daniel	RWE Trading Americas Inc.	Other Supplier
Melendez Duenas, Sergio	CAISO	None
Mendez Perez, Victor	Commonwealth Edison Company	Transmission Owner
Mihaly, Imola	Cogentrix Energy Power Management, LLC	None
Mihaly, Imola	Essential Power OPP, LLC	Generation Owner
Mihaly, Imola	Essential Power Rock Springs, LLC	Generation Owner
Mihaly, Imola	Hamilton Liberty LLC	Generation Owner
Mihaly, Imola	Hamilton Patriot LLC	Generation Owner
Mihaly, Imola	Nautilus Power, LLC	Generation Owner
Miller, Ben	PJM Interconnection	None
Miller, John	Calico Energy	None
Miller, John	Commonwealth Edison Company	Transmission Owner
Monroe, Diane	PJM Interconnection	None
Mooney, Jeffrey	Monongahela Power Company	Transmission Owner
Moran, Chris	PJM Interconnection	None
Morelli, Lisa	PJM Interconnection	None
Mroz, David	NJR Clean Energy Ventures Corporation	Generation Owner
Mroz, David	NJR Clean Energy Ventures II Corporation	Generation Owner
Mroz, David	NJR Clean Energy Ventures III Corporation	Generation Owner
Neubrander, Kerry	DC Energy Mid-Atlantic, LLC	Other Supplier
Neubrander, Kerry	DC Energy, LLC	Other Supplier
Neubrander, Kerry	DCET CENTRAL, LLC	Other Supplier
Newton, Jacob	Old Dominion Electric Cooperative	Electric Distributor
Nitchie, Laura	PJM Interconnection	None
Norton, Chris	American Municipal Power, Inc.	Electric Distributor
Olaleye, Michael	PJM Interconnection	None
Ondayko, Brock	AEP Energy Partners, Inc.	Transmission Owner
Ondayko, Brock	AEP Energy, Inc.	Transmission Owner
Ondayko, Brock	AEP Retail Energy Partners, LLC	Transmission Owner
Osborn, Eric	EDF Trading North America, LLC	Other Supplier
Parekh, Vaibhav	New Project Media	None
Passman, Rachel	Jersey Green Energy, LLC	Other Supplier
patel, keyurbhai	PJM Interconnection	None
Patel, Harshil	PJM Interconnection	None
Peoples, John	Duquesne Light Company	Transmission Owner
Pettit, Matt	Barclays	None

Pham, Bao	Lincoln Generating Facility, LLC	Generation Owner
Pilong, Christopher	PJM Interconnection	None
Poelstra, Tabatha	Dairyland Power Cooperative	Other Supplier
Pohlod, Michael	Voltus, Inc.	Other Supplier
Poling, Luke	Dominion Energy Generation Marketing, Inc.	Generation Owner
Poling, Luke	Dominion Energy South Carolina, Inc.	Other Supplier
Poling, Luke	Eastern Shore Solar LLC	Generation Owner
Poling, Luke	Greensville County Solar Project, LLC	Generation Owner
Poling, Luke	Hardin Solar Energy LLC	None
Poling, Luke	Southampton Solar LLC	Generation Owner
Poling, Luke	Summit Farms Solar, LLC	Generation Owner
Poling, Luke	TWE Myrtle Solar Project, LLC	Generation Owner
Poling, Luke	Virginia Electric & Power Company	Transmission Owner
Poling, Luke	Virginia Solar 2017 Projects LLC	Generation Owner
Poling, Luke	Wilkinson Solar LLC	Generation Owner
Powers, Sean	Messer Energy Services, Inc.	End-Use Customer
Powers, Sean	Messer LLC	End-Use Customer
Price, Mark	LMP Advisors, LLC	None
Radl, Justin	Beech Ridge Energy LLC	Generation Owner
Radl, Justin	Beech Ridge Energy Storage LLC	Generation Owner
Radl, Justin	Edgecombe Solar LLC	Other Supplier
Radl, Justin	Grand Ridge Energy II LLC	Generation Owner
Radl, Justin	Grand Ridge Energy III LLC	Generation Owner
Radl, Justin	Grand Ridge Energy IV, LLC	Generation Owner
Radl, Justin	Grand Ridge Energy Storage, LLC	Generation Owner
Radl, Justin	Grand Ridge Energy, LLC	Generation Owner
Radl, Justin	Hardin Solar Energy II LLC	Generation Owner
Radl, Justin	IR Energy Management LLC	Other Supplier
Radl, Justin	Invenergy Energy Management LLC	Generation Owner
Radl, Justin	Invenergy Nelson Expansion LLC	Generation Owner
Radl, Justin	Invenergy Nelson, LLC	Generation Owner
Radl, Justin	Lackawanna Energy Center LLC	Generation Owner
Radl, Justin	Richfield Solar Energy LLC	Generation Owner
Radl, Justin	Todd Solar LLC	Generation Owner
Rebello, Rodney	Reaves Asset Management	None
Reed, Jennifer	PJM Interconnection	None
Rilling, Elizabeth	CPV Power Holdings, LP	Generation Owner
Ritzenthaler, Dawn	American Transmission Systems, Inc.	Transmission Owner
Rohrbach, John	Kentucky Municipal Energy Agency	Electric Distributor
Rohrbach, John	Southern Maryland Electric Cooperative, Inc.	Electric Distributor
Rohrbach, John	Wabash Valley Power Association, Inc.	Electric Distributor
Rosenthal, Peter	Castleton Commodities Merchant Trading L.P.	Other Supplier
Rumsey, Amanda	Louisville Gas and Electric Company/Kentucky Utilities Company	Transmission Owner
Rumsey, Amanda	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Rutigliano, Tom	Natural Resources Defense Council	None
Rutigliano, Tom	Sustainable FERC Project	None
Rutledge, Craig	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Rutledge, Craig	AEP Energy Partners, Inc.	Transmission Owner
Rutledge, Craig	AEP Energy, Inc.	Transmission Owner
Rutledge, Craig	AEP Indiana Michigan Transmission Company, Inc.	Transmission Owner
Rutledge, Craig	AEP Kentucky Transmission Company, Inc.	Transmission Owner
Rutledge, Craig	AEP Ohio Transmission Company, Inc.	Transmission Owner
Rutledge, Craig	AEP Retail Energy Partners, LLC	Transmission Owner

Rutledge, Craig	AEP West Virginia Transmission Company, Inc.	Transmission Owner
Rutledge, Craig	Appalachian Power Company	Transmission Owner
Rutledge, Craig	Indiana Michigan Power Company	Transmission Owner
Rutledge, Craig	Kentucky Power Company	Transmission Owner
Rutledge, Craig	Kingsport Power Company	Transmission Owner
Rutledge, Craig	Ohio Power Company	Transmission Owner
Rutledge, Craig	Ohio Valley Electric Corporation	Transmission Owner
Rutledge, Craig	Transource Energy, LLC	Transmission Owner
Rutledge, Craig	Transource Maryland, LLC	Transmission Owner
Rutledge, Craig	Transource Pennsylvania, LLC	Transmission Owner
Rutledge, Craig	Transource West Virginia, LLC	Transmission Owner
Rutledge, Craig	Wheeling Power Company	Transmission Owner
Salaneck, Alexandra	Monitoring Analytics	None
Salwocki, Laura	PJM Interconnection	None
Sasser, Jonathan	Customized Energy Solutions, Ltd.	None
Savage, David	Indiana Utility Regulatory Commission	None
Scarpignato, Tara	Scarp Industries Corp.	None
Scheidecker, Paul	Monitoring Analytics	None
Schmatz, Peter	PSEG Energy Resources & Trade LLC	Other Supplier
Schmatz, Peter	PSEG Energy Solutions LLC	Other Supplier
Schmatz, Peter	PSEG Nuclear LLC	Generation Owner
Schmatz, Peter	Public Service Electric and Gas Company	Transmission Owner
Schmitt, Jeffrey	PJM Interconnection	None
Scott, Aaron	PJM Interconnection	None
Selick, Sam	Customized Energy Solutions, Ltd.	None
Shaffer, Andrew	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Shah, Vijay	PJM Interconnection	None
Shaheen, Osama	Gunvor USA LLC	Other Supplier
Shoemaker, Jason	PJM Interconnection	None
Smith, Kara	Buckeye Power, Inc.	Electric Distributor
Smith, Jake	Apex Clean Energy Holdings, LLC	None
Solberg, Benjamin	Advanced Energy United, Inc.	None
Sotkiewicz, Paul	E-Cubed Policy Associates, LLC	None
Sotkiewicz, Paul	Jackson Generation, LLC	Generation Owner
Souder, Michelle	PJM Interconnection	None
Stadelmeyer, Rebecca	Jersey Green Energy, LLC	Other Supplier
Staggs, Jessica	Monitoring Analytics	None
Stancombe, Corey	Monitoring Analytics	None
Starkov, Stefan	PJM Interconnection	None
Starobin, Emily	Husch Blackwell LLP	None
Stephens, Eric	RWE Americas, LLC	Generation Owner
Stern, Alexander	Atlantic City Electric Company	Electric Distributor
Stern, Alexander	Baltimore Gas and Electric Company	Transmission Owner
Stern, Alexander	Commonwealth Edison Company	Transmission Owner
Stern, Alexander	Delmarva Power & Light Company	Electric Distributor
Stern, Alexander	Exelon Business Services Company, LLC	Transmission Owner
Stern, Alexander	PECO Energy Company	Transmission Owner
Stern, Alexander	Potomac Electric Power Company	Electric Distributor
Stinner, Douglas	Louisville Gas and Electric Company/Kentucky Utilities Company	Transmission Owner
Stinner, Douglas	PPL Electric Utilities Corporation d/b/a PPL Utilities	Transmission Owner
Stone, Andy	Andy Stone	None
Stone, Andy	Gabel Associates	None
Strange, Rob	Yes Energy LLC	None

Strobach, Emily	Granite Source Power	None
Sturgeon, John	Duke Energy Business Services LLC	Transmission Owner
Sturgeon, John	Duke Energy Carolinas, LLC	Other Supplier
Sturgeon, John	Duke Energy Florida, LLC	Other Supplier
Sturgeon, John	Duke Energy Kentucky, Inc.	Transmission Owner
Sturgeon, John	Duke Energy Ohio, Inc.	Transmission Owner
Sturgeon, John	Duke Energy Progress, LLC	Other Supplier
Sun, Haibin	Exelon Business Services Company, LLC	Transmission Owner
Swary, Michael	Interstate Gas Supply, LLC	Other Supplier
Sweeney, Rory	Northern Virginia Electric Cooperative (NOVEC)	Electric Distributor
Swigonski, Frank	Dynegy Marketing and Trade, LLC	Generation Owner
Swigonski, Frank	Vistra Corp.	None
Teti, Zach	Pennsylvania Office of Consumer Advocate	End-Use Customer
Toth, Kaitlyn	PJM Interconnection	None
Tribulski, Jennifer	PJM Interconnection	None
Tse, Felix	TarHawk Energy, LP	Other Supplier
Tubridy, Meg	Cornerstone Gas, L.L.C.	Generation Owner
Tutino, Joseph	PJM Interconnection	None
Tyler, Catherine	Monitoring Analytics	None
Ushijima, Hiroaki	Elwood Energy, LLC	Generation Owner
Vargas, Andres	EcoGrove Wind, LLC	Generation Owner
Vinnik, Daniel	PJM Interconnection	None
Walker, Wesley	Dominion Energy Generation Marketing, Inc.	Generation Owner
Walker, Wesley	Dominion Energy South Carolina, Inc.	Other Supplier
Walker, Wesley	Eastern Shore Solar LLC	Generation Owner
Walker, Wesley	Greensville County Solar Project, LLC	Generation Owner
Walker, Wesley	Hardin Solar Energy LLC	Generation Owner
Walker, Wesley	Southampton Solar LLC	Generation Owner
Walker, Wesley	Summit Farms Solar, LLC	Generation Owner
Walker, Wesley	TWE Myrtle Solar Project, LLC	Generation Owner
Walker, Wesley	Virginia Electric & Power Company	Transmission Owner
Walker, Wesley	Virginia Solar 2017 Projects LLC	Generation Owner
Walker, Wesley	Wilkinson Solar LLC	Generation Owner
Walthall, Colin	Wetland Studies and Solutions, Inc.	None
Weiss, Anna	Illinois Commerce Commission	None
Wellisch, Benjamin	Brookfield Renewable Trading and Marketing LP	Other Supplier
Whitehead, Jeffrey	Alpha Generation, LLC	Other Supplier
Whitehead, Jeffrey	Chief Conemaugh Power II, LLC	Generation Owner
Whitehead, Jeffrey	Chief Keystone Power II, LLC	Generation Owner
Whitehead, Jeffrey	Clean Energy Future - Lordstown, LLC	Generation Owner
Whitehead, Jeffrey	Cornerstone Generation Marketing, LLC	Other Supplier
Whitehead, Jeffrey	Darby Power, LLC	Generation Owner
Whitehead, Jeffrey	Essential Power OPP, LLC	Generation Owner
Whitehead, Jeffrey	Essential Power Rock Springs, LLC	Generation Owner
Whitehead, Jeffrey	Gavin Power, LLC	Generation Owner
Whitehead, Jeffrey	GT Power Group	None
Whitehead, Jeffrey	Hamilton Liberty LLC	Generation Owner
Whitehead, Jeffrey	Hamilton Patriot LLC	Generation Owner
Whitehead, Jeffrey	Lawrenceburg Power, LLC	Generation Owner
Whitehead, Jeffrey	Nautilus Power, LLC	Generation Owner
Whitehead, Jeffrey	Parkway Generation Operating LLC	Generation Owner
Whitehead, Jeffrey	Walleye Power, LLC	Generation Owner
Whitehead, Jeffrey	West Deptford Energy, LLC	Generation Owner

Whitehead, Jeffrey	Wheelabrator Baltimore, L.P.	Generation Owner
Whitehead, Jeffrey	Wheelabrator Falls Inc.	Generation Owner
Whitehead, Jeffrey	Wheelabrator Gloucester Company, L.P.	Generation Owner
Whitehead, Jeffrey	Wheelabrator Portsmouth, Inc.	Generation Owner
Wildstein, Pamela	Monitoring Analytics	None
Wilmoth ES, Emily	Virginia Electric & Power Company	Transmission Owner
zangam, sravani	PJM Interconnection	None
Zhang, Mike	PJM Interconnection	None
Zhou, Ming	Bazinga, LLC	Other Supplier
Zhou, Ming	NA	None

Informational Section

By way of additional notice, and as previewed by PJM in a Public Service Announcement at the April 22, 2026 Markets and Reliability Committee meeting and discussed in detail at the June 23, 2026 PJM/MISO Joint and Common Market meeting, MISO and PJM are retiring the Coordinated Transaction Schedule (CTS) product by the end of this year. PJM and MISO will be revising the MISO Joint Operating Agreement accordingly and filing for FERC approval, with an anticipated October 15, 2026 coordinated filing date.

Stability Limits in Markets and Operations
Materials are posted as informational only.

ARR FTR Market Task Force (AFMTF)
Meeting materials are posted to the AFMTF website.

Cost Development Subcommittee (CDS)
Meeting materials are posted to the CDS website.

Distributed Resources Subcommittee (DISRS)
Meeting materials are posted to the DISRS website.

Market Settlements Subcommittee (MSS)
Meeting materials are posted to the MSS website.

Report on Market Operations
The Report on Market Operations will be reviewed during the MC Webinar.

Future Meeting Dates and Materials			Materials Due to Secretary	Materials Published
January 7	9 a.m.	WebEx / Conference & Training Center	December 26	December 31
February 4	9 a.m.	WebEx / Conference & Training Center	January 23	January 28
March 11	9 a.m.	WebEx / Conference & Training Center	February 27	March 4
April 8	9 a.m.	WebEx / Conference & Training Center	March 27	April 1
May 6	9 a.m.	WebEx / Conference & Training Center	April 24	April 29
June 3	9 a.m.	WebEx / Conference & Training Center	May 22	May 27

July 8	9 a.m.	WebEx / Conference & Training Center	June 26	July 1
August 5	9 a.m.	WebEx / Conference & Training Center	July 24	July 29
September 9	9 a.m.	WebEx / Conference & Training Center	August 28	September 2
October 7	9 a.m.	WebEx / Conference & Training Center	September 25	September 30
November 4	9 a.m.	WebEx / Conference & Training Center	October 23	October 28
December 2	9 a.m.	WebEx / Conference & Training Center	November 20	November 25

*Materials received after 12:00 p.m. EPT are not guaranteed timely posting by 5:00 p.m. EPT on the same day.

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It is PJM's policy to comply with applicable antitrust laws. Participants must not disclose or exchange non-public, competitively sensitive information about their individual business strategies. Prohibited topics include, but are not limited to:

- Non-public individual pricing strategies, bidding strategies, or offer practices
- Non-public forecasts of prices, costs, output, or market behavior
- Non-public information about the availability, output or production costs of specific resources or services
- Confidential terms or conditions of sale, service, or trading strategies
- Planned or potential allocation of specific customers, suppliers, or markets among competitors
- Agreements or understandings between or among competitors to limit supply, coordinate bidding, fix prices, divide markets, or refuse to deal with particular entities
- Any other communication that could unreasonably restrain competition or coordinate competitive behavior among market participants

Discussion of PJM-administered market rules, tariff provisions, system operations, and public market outcomes is appropriate, provided individual confidential business information is not shared. These permitted discussions may include advocacy positions, including those reflecting state regulatory responsibilities or consistent with the obligations and interests of state-regulated entities. These discussions occur in a context where resulting rule changes may be submitted to FERC for approval, or may reflect regulatory mandates established by state authorities.
If prohibited topics are raised, the Chair will redirect the conversation. If the discussion continues, participants may be asked to leave the meeting or the meeting may be adjourned. For more information, please refer to PJM's Antitrust Guidelines for Stakeholder Meetings, which are posted on PJM's Committees and Groups page.

Code of Conduct:
As a mandatory condition of attendance at today's meeting, attendees agree to adhere to the Code of Conduct as detailed in PJM Manual M-34 section 4.5, including, but not limited to, participants' responsibilities and rules regarding the dissemination of meeting discussion and materials. Expectations for participating in PJM activities are further detailed in the PJM Code of Conduct.

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Unless otherwise noted, PJM stakeholder meetings are open to the public and to members of the media. Members of the media are asked to announce their attendance at all PJM stakeholder meetings at the beginning of the meeting or at the point they join a meeting already in progress. Members of the Media are reminded that speakers at PJM meetings cannot be quoted without explicit permission from the speaker. PJM Members are reminded that "detailed transcriptional meeting notes" and white board notes from "brainstorming sessions" shall not be disseminated. Stakeholders are also not allowed to create audio, video or online recordings of PJM meetings. PJM may create audio, video or online recordings of stakeholder meetings for internal and training purposes, and your participation at such meetings indicates your consent to the same.

Participant Identification in Webex:
When logging into the Webex desktop client, please enter your real first and last name as well as a valid email address. Be sure to select the "call me" option.
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Participant Use of Webex Chat:
The use of the Webex chat feature during meetings shall be primarily reserved for administrative and logistical purposes, such as managing a question or comment queue, noting technical difficulties, and meeting support or management purposes. Utilizing Webex chat for any other commentary should be limited to short phrases. Detailed commentary or substantive dialogue shall be shared orally by entering the speaker queue.

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*6 to Mute/Unmute	When logging in to the meeting, access Webex first and select the "call me" feature to receive a direct call to your phone. Using this feature will connect your name to your Webex presence.

Minutes

Join a Meeting	1. Join meeting in the Webex desktop client 2. Enter name (*First and Last**) and corporate email 3. Under "Select Audio Option" select "Call Me" option from the dropdown menu

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