APPLICATION FOR PRE- QUALIFICATION FOR DESIGNATED ENTITY STATUS SUBMITTAL

Submitted to:

December 30, 2025

Prepared by:
Kammer Juniata Transmission, LLC
700 Universe Blvd., UST/JB Juno Beach, FL 33408

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INTRODUCTION

Consistent with the PJM Interconnection, L.L.C. ("PJM") Amended and Restated Operating Agreement, Kammer Juniata Transmission, LLC ("Kammer Juniata" or the "Company") is pleased to submit this Prequalification Application for Designated Entity Status.

Kammer Juniata was established to support the development, construction, ownership, operation, and maintenance of major transmission facilities within the PJM footprint, including facilities proposed through PJM's competitive planning process. This includes Proposal 237 (the "Project"), which was submitted in response to the 2025 RTEP Window 1 and recommended by PJM staff on December 8, 2025.

The Company reflects a collaboration between NextEra Energy Transmission ("NEET") and Exelon Transmission Company ("Exelon"), two experienced transmission owners with deep technical, operational, and regulatory experience across the PJM region and other North American markets. Drawing on extensive expertise, the Company brings together complementary capabilities in transmission planning, development, engineering, construction management, and operations.

This application demonstrates NEET and Exelon's ongoing commitment to the development, construction, ownership, and operation of essential transmission infrastructure in the PJM region. Through this partnership, the Company is well positioned to meet all PJM Designated Entity requirements and deliver a critical regional transmission solution that advances reliability, economic development, and long-term system performance across the PJM footprint.

1 NAME AND ADDRESS OF THE ENTITY INCLUDING POINT OF CONTACT

1.1 Entity Names, Addresses, and Points of Contact

Designated Entity Applicant

Kammer Juniata Transmission, LLC
700 Universe Boulevard, UST/JB
Juno Beach, FL 33408

Direct Parents of Designated Entity Applicant

NextEra Energy Transmission, LLC
700 Universe Boulevard, UST/JB
Juno Beach, FL 33408

Exelon Transmission Company
10 S. Dearborn Street, 52nd Floor
Chicago, IL 60603

Mailing Address: Exelon Corporation, PO Box 805398, Chicago, IL 60680-5398

Ultimate Parent Companies

Exelon Corporation
10 S. Dearborn Street, 52nd Floor
Chicago, IL 60603

Mailing Address: Exelon Corporation, PO Box 805398, Chicago, IL 60680-5398

NextEra Energy, Inc.
700 Universe Boulevard
Juno Beach, FL 33408

	Primary Contact	**Secondary Contact**
Contact Name	Jack Honor Senior Director, Development NextEra Energy Transmission, LLC	Pulin Shah VP Transmission Development Exelon Transmission Company, LLC
Address	13 Executive Park Drive, Clifton Park, NY 12065	PO Box 805398, Chicago, IL 60680-5398
Email	jack.honor@nee.com	pulin.shah@exeloncorp.com
Phone	518-888-4076	215-841-4730

1.2 Current Ownership and Anticipated Joint Venture Structure

The Company is currently a wholly owned subsidiary of NEET. NEET and Exelon have executed a binding agreement pursuant to which Exelon, or an Exelon affiliate, will acquire a 25% ownership interest in Kammer Juniata, resulting in a joint venture ownership structure in which NEET will retain a 75% equity interest and Exelon will hold a 25% equity interest, subject to completion of customary closing conditions.

At PJM's request, and for purposes of providing a complete picture of the resources that will support the Company's activities as a Designated Entity, this application describes the qualifications, experience, and capabilities of both NEET and Exelon, reflecting the ownership structure under which the Company expects to develop, construct, own, operate, and maintain transmission facilities.

1.3 Current Governance

Until the completion of Exelon's ownership investment, Kammer Juniata is governed as a wholly owned subsidiary of NEET. NEET currently exercises full authority over the Company's management and operations, including the appointment of officers and oversight of development, engineering, regulatory, financial, and operational activities.

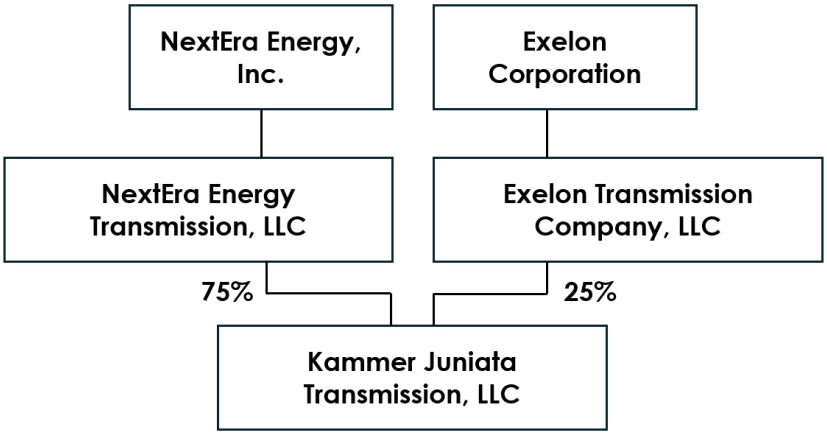
1.4 Governance Following Exelon Investment

Following completion of Exelon's acquisition of a minority ownership interest, the Company will be governed pursuant to a limited liability company agreement reflecting joint ownership, which is currently being negotiated. The anticipated governance framework is intended to provide clear execution authority and shared accountability, while ensuring appropriate owner-level oversight and coordination.

Under the expected structure, day-to-day management and execution activities will be carried out by Company management, drawing on the experience and resources of both owners and their affiliates. NEET and Exelon are both expected to support the Company's development, engineering, construction oversight, regulatory coordination, and operational readiness activities consistent with their respective experience and capabilities.

The governance framework is expected to include a Steering Committee with appointees from both NEET and Exelon. The Steering Committee is expected to play an active role in guiding major project decisions, providing oversight, and reinforcing alignment between the owners on schedule, scope, and performance expectations. Matters subject to Steering Committee involvement are expected to be limited to major decisions and not intended to restrict or delay routine project execution or coordination with PJM.

1.5 Corporate Structure Following Exelon Investment



2 TECHNICAL AND ENGINEERING QUALIFICATIONS

The Company will satisfy PJM's technical and engineering qualification requirements by leveraging the experience, personnel, systems, and contractor relationships of NextEra and Exelon, and their affiliates.

- NextEra Energy and its affiliates, including NEET, are expected to provide the majority of development, engineering, procurement, construction management, operations, maintenance, regulatory, and corporate support services
- Exelon and its affiliates are expected to provide additional support, where appropriate, particularly with respect to PJM-region operational experience and extra-high-voltage transmission facilities

Services provided by affiliates will be performed under the governance and oversight of Kammer Juniata and in compliance with applicable regulatory requirements. Responsibilities will be allocated based on expertise, experience, and availability to support efficient and effective project execution.

2.1 NextEra

NextEra Energy, Inc. ("NextEra")—through its principal businesses Florida Power & Light Company and NextEra Energy Resources, LLC, along with its transmission affiliate NEET—is one of the largest and most sophisticated energy infrastructure developers, owners, and operators in North America.

As of December 31, 2024, NextEra's enterprise includes:

- 72 GW of net generation and storage capacity across a diverse fleet including natural gas, solar, wind, nuclear, and battery storage
- Collective ownership and operation of more than 95,000 miles of transmission lines (69 kV and above), including approximately 13,470 miles of high-voltage transmission lines and

nearly 1,310 substations owned and operated by NextEra companies across North America

NextEra and its affiliates have over 100 years of experience in designing, building, financing, and operating large-scale infrastructure assets. The Company benefits from the extensive, enterprise-wide resources of NextEra. Consequently, the Company is well-positioned and committed to becoming a long-term and significant participant in PJM's transmission infrastructure future.

NextEra's technical, managerial and financial qualifications include:

- Extensive high-voltage transmission development and operational experience throughout North America
- Superior technical and project management capabilities in development, design and construction, and operations & maintenance in a variety of geographic regions and challenging environments
- Long-standing experience in operating transmission infrastructure while delivering the highest levels of reliability
- Committed to a culture of safety, environmental, and regulatory compliance
- Extensive experience engaging with landowners and affected communities
- Demonstrated ability to finance and effectively manage major projects

Managerial Qualifications

NEET draws from NextEra's enterprise workforce of approximately 16,800 employees to form project-specific management and technical teams. Key attributes include:

- Dedicated Project Directors with authority over technical, financial, and stakeholder functions
- Matrixed teams spanning engineering, environmental, regulatory, construction, and operations disciplines
- Access to enterprise subject-matter experts across all functional areas
- Established relationships with leading EPC firms and specialty contractors

Design Management Experience

NextEra's engineering organizations support the full lifecycle of transmission design, including:

- In-house expertise in transmission line design, substations, structural, civil, protection & control, communications, and system planning
- Development of detailed design packages and construction specifications
- Standardized project management and QA/QC processes
- Partnerships with top-tier engineering firms

Construction Management and Safety Performance

NEET provides comprehensive construction oversight, scheduling, logistics, labor management, and safety leadership, supported by NextEra's enterprise supply chain and "Zero Today!" safety culture.

2.2 Exelon

Exelon and its affiliates are uniquely qualified in the engineering, development, construction, operation and maintenance of transmission facilities. Exelon, and its subsidiaries, Baltimore Gas and Electric Company ("BGE"), Commonwealth Edison Company ("ComEd"), PECO Energy Company ("PECO"), Potomac Electric Power Company ("Pepco"), Delmarva Power & Light Company ("Delmarva"), Atlantic City Electric Company ("ACE"), Pepco Holdings, Inc. ("PHI"), Exelon Business Services Company, LLC ("BSC") and Exelon Transmission Company, LLC, (collectively "Exelon"), have supply, transmission and substation engineering and maintenance, project management, environmental, transmission planning and transmission operation organizations dedicated to planning, constructing, maintaining and repairing transmission facilities. Exelon has in-house and contracting capability to support restoration, including during extreme events such as Hurricane Sandy, where Exelon was able to use its geographically diverse workforce to assist its sister utilities in emergency restoration. Exelon has unique knowledge of the transmission systems in the service territories served by BGE, ComEd, PECO, Pepco, Delmarva and ACE; familiarity with the communities served by its public utilities; experience in building, maintaining, and siting transmission facilities in these communities; and access to funds to build and maintain new and existing transmission facilities. Exelon utilities are NERC registered Transmission Owners with Federally mandated reliability obligations. Exelon's operating companies are public utilities that own and operate transmission facilities in the following states:

- BGE: Maryland
- Commonwealth Edison Co.: Illinois and Indiana
- PECO: Pennsylvania
- Pepco: District of Columbia and Maryland
- Delmarva: Delaware and Maryland
- ACE: New Jersey

Following is a table that summarizes Exelon's regulated companies' capabilities that would provide support across Exelon Companies:

Functions	BGE	ComEd	PECO	Pepco	Delmarva	ACE
NERC Registered Transmission Owner	✓	✓	✓	✓	✓	✓
Transmission Planning	✓	✓	✓	✓	✓	✓
Transmission Operations	✓	✓	✓	✓	✓	✓
- 24X7 Control Center	✓	✓	✓	✓	✓	✓
- NERC Certified Operators	✓	✓	✓	✓	✓	✓
Substation & Transmission Engineering	✓	✓	✓	✓	✓	✓
Substation & Transmission Construction	✓	✓	✓	✓	✓	✓

Substation & Transmission Maintenance	✓	✓	✓	✓	✓	✓
Emergency Response & Restoration	✓	✓	✓	✓	✓	✓
Project Management	✓	✓	✓	✓	✓	✓
Real Estate Acquisition	✓	✓	✓	✓	✓	✓
Spare Equipment Program	✓	✓	✓	✓	✓	✓

Baltimore Gas and Electric Company, Commonwealth Edison Company, PECO Energy Company, Potomac Electric Power Company, Delmarva Power & Light Company, and Atlantic City Electric Company, are affiliate members of PJM. Baltimore Gas and Electric Company, Commonwealth Edison Company, PECO Energy Company, Potomac Electric Power Company, Delmarva Power & Light Company and Atlantic City Electric Company are also registered as Transmission Owners under NERC. As a registered Transmission Owner with NERC, some of the tasks that Baltimore Gas and Electric Company, Commonwealth Edison Company, PECO Energy Company, Potomac Electric Power Company, Delmarva Power & Light Company and Atlantic City Electric Company perform include the following:

- Establish ratings of transmission lines
- Install and maintain transmission facilities and rights-of-way according to good utility practice
- Coordinate with Transmission Planners and the Planning Coordinator, Generator Owners, other Transmission Owners, and Load-Serving Entities desiring to connect with the bulk power system
- Develop agreements or procedures with Transmission Service Providers
- Develop operating agreements or procedures with Transmission Operators and Reliability Coordinators
- Develop agreements with adjacent Transmission Owners for joint transmission facilities
- Provide transmission facility ratings to the Transmission Operator, Reliability Coordinator, Planning Coordinator, and Transmission Planner
- Provide construction plans and schedules to the Reliability Coordinator, Transmission Operator and Transmission Planner
- Provide maintenance plans and schedules to the Reliability Coordinator, Transmission Operator and Transmission Planner
- Develop interconnection agreements with Generation Owners for connecting to the Bulk Electric System

The Exelon Companies maintain fully staffed internal Transmission Engineering, Substation Engineering, Project Management, Transmission Planning, Transmission Operations, Transmission and Substation Maintenance, Overhead and Underground Line Operations and Maintenance, and Real Estate departments that provide the design, construction, maintenance, and planning necessary to competently operate and maintain the transmission system. The Exelon Companies are supported by qualified consultants and contractors who augment the internal workforce and

enable the successful execution of capital projects, maintenance activities, and system restoration efforts.

3 DEMONSTRATED TRANSMISSION EXPERIENCE INSIDE AND OUTSIDE THE PJM REGION

Kammer Juniata will rely on the demonstrated experience of NextEra and Exelon, or their affiliates, in developing, constructing, operating, and maintaining transmission facilities within and outside the PJM region.

The Company will utilize affiliate services arrangements and third-party contractors for development, engineering, construction, operation, and maintenance activities. Selection of affiliates or contractors for specific functions will consider expertise, experience, geographic familiarity, and availability.

3.1 NextEra

NEET and its affiliates have demonstrated the ability to successfully develop, construct, operate, and maintain large-scale high-voltage transmission facilities both within the PJM footprint and across multiple non-PJM markets.

Within PJM, NEET owns and operates transmission assets and is actively advancing PJM-selected regional reliability projects, including the Mid-Atlantic Resiliency Link. These projects require close coordination with PJM, state commissions, host utilities, and stakeholders while meeting PJM planning, design, and operational standards.

Outside the PJM region, NEET and its affiliates have executed major transmission projects under a wide range of market constructs, including FERC-jurisdictional regions such as CAISO, ERCOT, NYISO, SPP, ISO New England, and regulated provincial frameworks in Canada. These projects include extra-high-voltage AC lines, gas-insulated substations, and high-voltage direct current facilities, many of which were developed in challenging environments involving long line routes, complex permitting, multi-jurisdictional approvals, and demanding construction conditions.

Collectively, this experience demonstrates the ability of NextEra Energy Transmission to:

- Navigate complex, multi-jurisdictional regulatory and permitting environments
- Execute long-distance, multi-state transmission projects
- Integrate advanced technologies and innovative design solutions
- Maintain high levels of operational reliability post-energization
- Apply lessons learned across regions to improve risk management and project delivery

This combination of PJM-specific experience and broad, multi-region transmission development and operational expertise positions NEET—and by extension Kammer Juniata Transmission—to reliably execute PJM-selected projects and to bring proven best practices from across North America to the PJM system.

NextEra's demonstrated transmission experience is supported by both NEET's competitive transmission portfolio and Florida Power & Light Company's (FPL) large-scale utility transmission platform. Collectively, these organizations provide extensive experience across the full transmission asset lifecycle—development, permitting, engineering, construction, commissioning, operations, and maintenance—under diverse regulatory and market structures.

Florida Power & Light Company ("FPL")

FPL is the largest rate-regulated electric utility in the country and has long-standing experience owning, operating, and maintaining transmission infrastructure at scale. As of December 31, 2024, FPL owned and operated approximately 91,000 circuit miles of transmission and distribution lines and 921 substations, serving more than 6 million customer accounts. FPL's mature utility processes, experienced field and operations workforce, storm hardening and emergency response capabilities, and strong reliability performance provide a robust foundation for transmission planning, execution, and operations expertise.

NEET Representative Competitive Transmission Projects

NEET and its affiliates have successfully developed, constructed, and operate high-voltage transmission facilities across multiple ISO/RTO and regulatory jurisdictions, including PJM, ERCOT, ISO-NE, NYISO, CAISO, and Canada. Representative projects include:

- **Mid-Atlantic Resiliency Link (PJM)** – PJM-selected regional reliability project consisting of an approximately 130 circuit-mile 500-kV transmission line across Pennsylvania, West Virginia, Maryland, and Virginia, and a new 500/138-kV substation in Virginia.

- **Lone Star Transmission, LLC (ERCOT)** – Approximately 330 miles of 345-kV transmission line in Texas, delivering power from resource-rich regions to load centers.

- **New Hampshire Transmission, LLC (ISO-NE)** – 345-kV gas-insulated substation in Seabrook, New Hampshire, interconnecting multiple 345-kV lines and the Seabrook Nuclear Generating Station.

- **Upper Canada Transmission, Inc. (Ontario)** – Approximately 280-mile double-circuit high-voltage transmission line (East-West Tie) developed under Ontario Energy Board designation.

- **Trans Bay Cable, LLC (CAISO)** – 53-mile, 400-MW HVDC submarine transmission line beneath San Francisco Bay with converter stations at each end.

- **NextEra Energy Transmission MidAtlantic, Inc. (PJM)** – Ownership and operation of 40 circuit miles of 345-kV transmission in northwestern Indiana.

- **NextEra Energy Transmission New York, Inc. (NYISO)** – 22 circuit miles of 345-kV transmission line and associated substations supporting system reliability and renewable integration.

- **Lake Erie Connector (Development)** – Proposed 320-kV HVDC submarine transmission project of approximately 100 circuit miles designed to enhance cross-border reliability and market integration

3.2 Exelon

The Exelon companies have planned, constructed, maintained and operated transmission from the early 1900's. As of the end of 2024, Exelon owns approximately 11,200 circuit miles of transmission in PJM.

	BGE	ComEd	PECO	Pepco	Delmarva	ACE
765kV	-	90 Miles	-	-	-	-
500kV	216 Miles	-	188 Miles	109 Miles	16 Miles	-
345kV	-	2,678 Miles	-	-	-	-
230kV	352 Miles	-	550 Miles	792 Miles	472 Miles	259 Miles
115kV/138kV	755 Miles	2,268 Miles	135 Miles	87 Miles	587 Miles	215 Miles
69 kV	-	-	177 Miles	-	568 Miles	675 Miles

The Exelon Companies have posted their technical requirements and standards to PJM's TO Technical Standards site. These requirements and standards are posted here:

- PJM - Atlantic City Electric Technical Standards
- PJM - Baltimore Gas & Electric Technical Standards
- PJM - Commonwealth Edison Technical Standards
- PJM - Delmarva Power & Light Technical Standards
- PJM - PECO Technical Standards
- PJM - Pepco

The Exelon Companies have a demonstrated track record of successfully building transmission; selected examples are presented below:

Baltimore Gas and Electric Company

- **Northeast Transmission System Improvement (NETSI) Project**
  - Description of the Project: Installed a second 230 kV circuit from Bagley to Raphael Road substation (6 miles), a second 230 kV circuit from Bagley to Graceton (14 miles), a second 230 kV circuit from Graceton to Conastone (9 miles), and modified the Raphael Road/Graceton/Bagley substations
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Calvert Cliff Substation Reconfiguration**
  - Description of the Project: Reconfigured the Calvert Cliff 500 kV switchyard and added four new breakers in a new 500 kV bay. Additionally, two new breakers were installed for the existing plant service transformers
  - New Right of Way Required: No
  - Year Placed into Service: 2020

- **Reconductor Conastone to Graceton 230 kV Line**
    - Description of the Project: Reconductored the existing Conastone to Graceton 230 kV 2323 and 2324 circuits within the existing rights-of-way. Additionally replaced seven disconnect switches at the Conastone substation
    - New Right of Way Required: No
    - Year Placed into Service: 2021

Commonwealth Edison Company

- **Wilton Center 765 kV Breaker Installation**
    - Description of the Project: The Wilton Center project removed the removable links that connected the shunt to the 765kV line. In the past ComEd would take an outage of the line and remove the link and put them back in for the summer and winter seasons. This required two outages on a 765kV line in order to bring the shunt offline or online. The project removed the links and installed a breaker allowing for the shunt to be easily taken offline or brought online without the need for an outage
    - New Right of Way Required: No
    - Year Placed into Service: 2016
- **West Loop 345 kV**
    - Description of the Project: Install a 345 kV, 4 Circuit Breaker GIS ring bus at West Loop substation with two 345 kV / 138 kV autotransformers, a 9.7-mile 345 kV transmission line from Crawford to West Loop, and a 3.0-mile 345 kV transmission line from Taylor to West Loop
    - New Right of Way Required: Yes
    - Year Placed into Service: 2008
- **West Loop Phase II (Fisk - Crawford)**
    - Description of the Project: Install a 345 kV, 5 CB GIS ring bus at the Fisk Substation with two 345 kV / 138 kV autotransformers, a 4.7-mile 345 kV transmission line from the Crawford Substation to the Fisk substation, and a 2.0-mile 345 kV transmission line from the Taylor Substation to the Fisk Substation
    - New Right of Way Required: No
    - Year Placed into Service: 2011
- **Waukegan 345kV yard and 138kV yard relocation**
    - Description of the Project: Install new 345kV yard with two 300 MVA autotransformers and relocate/rebuild 138kV yard
    - New Right of Way Required: No
    - Year Placed into Service: 2015
- **Crawford Static Var Compensators**
    - Description of the Project: Install two 300 MVAR SVCs at the Crawford Substation
    - New Right of Way Required: No
    - Year Placed into Service: 2016
- **Grand Prairie Gateway**
    - Description of the Project: Construct new 60-mile 345 kV transmission line

- New Right of Way Required: Yes
- Year Placed into Service: 2017

- **New Indoor Elk Grove 138 kV GIS Substation**
  - Description of the Project: Constructed a new indoor Elk Grove 138 kV GIS substation on existing rights-of-way where the Rolling Meadow and Schaumburg lines tap off from the main lines. Diverted four existing 345 kV circuits in the right-of-way into a Gas Insulated Bus and provided clearance for the above ground portion of the building
  - New Right of Way Required: No
  - Year Placed into Service: 2021

PECO Energy Company

- **230kV shunt reactor at Buckingham substation**
  - Description of the Project: Design and Construct a new 230kV shunt reactor at Buckingham substation
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Add a 2nd 230-138 kV transformer at Eddystone substation**
  - Description of the Project: Expand Eddystone substation by installing a second 230/138kV transformer
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Add a 3rd 230-138 kV transformer at Emilie substation**
  - Description of the Project: Expand Emilie substation by installing a third 230/138kV transformer
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Increase rating on 220-39 and 220-43 lines**
  - Description of the Project: Increase the rating of lines 220-39 and 220-43 (Linwood-Chichester 230kV lines) and install reactors on each line
  - New Right of Way Required: Yes
  - Year Placed into Service: 2018
- **Increase rating of Peach Bottom #1 Transformer**
  - Description of the Project: Replace 2 of 3 500/230kV single phase transformers
  - New Right of Way Required: No
  - Year Placed into Service: 2019
- **New Upland 230 kV substation**
  - Description of the Project: Built a new Upland 230/13 kV substation requiring the purchase of new property to accommodate the construction. Installed a 230 kV bus and two 230/13 kV transformers. Constructed tap from existing 230 kV Bala to Parrish line and fed into new Upland substation
  - New Right of Way Required: Yes

- Year Placed into Service: 2021

Potomac Electric Power Company

- **Burtonsville to Takoma 230kV transmission line rebuild**
  - Description of the Project: Re-build a 10-mile double circuit lattice tower line with new steel poles to increase capacity
  - New Right of Way Required: No
  - Year Placed into Service: 2015
- **Dickerson "H" to Quince Orchard 230kV Transmission Line Re-conductor**
  - Description of the Project: Re-conductor circuit 23032 on a 10-mile double circuit lattice tower lines for increased capacity
  - New Right of Way Required: No
  - Year Placed into Service: 2015
- **Benning Substation to Ritchie Substation**
  - Description of the Project: Upgrade Feeders 13851 for 230kV operation and upgrade feeder 23016 submarine portions of Benning Substation and Ritchie Substation, approximately 5.5 miles
  - New Right of Way Required: No
  - Year Placed into Service: 2015
- **Waterfront 138/13kV**
  - Description of the Project: Construct new GIS 138/13kV Waterfront substation. Supply "radially" by three new 138kV circuits (using 230kV insulated cable) from Buzzard Point (0.34 miles)
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Cheltenham Substation**
  - Description of the Project: Injection Point for Keys Energy 735.5 MW generation project between Burches Hill and Chalk Pt
  - New Right of Way Required: No
  - Year Placed into Service: 2018
- **Harrison Substation**
  - Description of the Project: Replace existing Harrison substation with new Harrison 138/13 kV substation. Three new 138/13 kV transformers and four 138 kV supply feeders. Cut into two 138 kV circuits between Bethesda and Van Ness substation to supply new Harrison substation
  - New Right of Way Required: No
  - Year Placed into Service: 2020
- **Harvard Substation**
  - Description of the Project: Rebuild and expand Harvard 230/13kV Substation and supply by tapping two of the extended circuits to serve Mt. Vernon. The indoor 210 MVA GIS facility is located within metropolitan Washington, D.C.
  - New Right of Way Required: Yes

- Year Placed into Service: 2023

Delmarva Power & Light Company

- **Church to Steele 138 kV Line Rebuild**
  - Description of the Project: Rebuild the existing 13701 Church to Steel 138 kV line utilizing existing 138 kV right-of-way
  - New Right of Way Required: No
  - Year Placed into Service: 2017
- **Piney Grove to Wattsville New 138 kV Line**
  - Description of the Project: Construct new 138 kV line from Piney Grove Substation to Wattsville Substation utilizing existing 69 kV right-of-way to allow for double circuit construction
  - New Right of Way Required: Yes
  - Year Placed into Service: 2018
- **New Beagling 69 kV Substation**
  - Description of project: Constructed a new Beagling 69/25 kV substation and tied it into the North Salisbury to Mt. Hermon 6726 circuit
  - New Right of Way Required: Yes
  - Year Placed into Service: 2019
- **Rebuild Cool Spring to Indian River 230 kV Line**
  - Description of project: Rebuilt the existing 23070 circuit between Cool Spring and Indian River 230 kV substation utilizing the existing right- of-way. All structures, conductor, and static wire was replaced with new steel poles, conductor, and OPGW
  - New Right of Way Required: No
  - Year Placed into Service: 2020
- **Rebuild Hares Corner to Red Lion 138 kV Line**
  - Description of the Project: Rebuilt the existing 13812 circuit between Hares Corner and Red Lion 138 kV substations and included the replacement of aging wood poles with new steel poles
  - New Right of Way Required: No
  - Year Placed into Service: 2020
- **Atlantic City Electric Company**
- **Orchard to Cardiff New 230 kV Line**
  - Description of project: Construct a new 230 kV transmission line from Orchard Substation to Cardiff Substation. Project utilized existing right-of-way to allow for double circuit construction. Successfully completed project despite challenges faced with construction taking place in the protected New Jersey Pinelands
  - New Right of Way Required: No
  - Year Placed into Service: 2019
- **Rebuild Upper Pittsgrove to Lewis 138 kV Line**
  - Description of project: Rebuild existing Upper Pittsgrove to Lewis 138 kV Line in

existing right- of-way, allowing for double circuit construction. Successfully completed project despite challenges faced with construction taking place in the protected New Jersey Pinelands

  - New Right of Way Required: No
  - Year Placed into Service: 2019

- **Cardiff Substation Expansion**
  - Description of the Project: Install 230/138 kV transformer at Cardiff by creating new terminal positions on 230 and 138 kV buses
  - New Right of Way Required: No
  - Year Placed into Service: 2019
- **Rebuild Moss Mill to Motts Farm 69 kV Line**
  - Description of project: Rebuilt existing Moss Mill to Motts Farm 69 kV Line in existing right- of-way. Replaced all structures, conductor, and static wire with new steel poles, conductor, and OPGW
  - New Right of Way Required: No
  - Year Placed into Service: 2021

4 PREVIOUS TRANSMISSION RECORD ADHERING TO STANDARDIZED CONSTRUCTION, MAINTENANCE, AND OPERATING PRACTICES

The examples described in Section 3 demonstrate that the affiliates supporting the Company design, construct, operate, and maintain transmission facilities in accordance with standardized construction, maintenance, and operating practices. These practices reflect recognized good utility practice and incorporate proven methodologies developed over decades of experience across regulated and competitive transmission operations.

NextEra and the Exelon affiliates that own and operate transmission facilities are registered with the North American Electric Reliability Corporation ("NERC") as Transmission Owners and Transmission Operators, as applicable, and comply with all applicable NERC reliability standards and PJM operating requirements. Transmission lines, substations, and associated facilities are designed, constructed, operated, and maintained in accordance with documented internal engineering practices, standard drawings, and construction standards.

The Company affiliates' engineering and construction standards are designed to meet or exceed all applicable federal, state, and local requirements, as well as recognized industry codes and standards, and applicable PJM technical and design criteria. Equipment is procured from qualified manufacturers that meet applicable industry standards, and construction activities are governed by established quality assurance and quality control processes. Both partners apply consistent design and construction standards for facilities developed directly and for third-party facilities interconnected to their transmission systems.

Across their combined transmission portfolios, NextEra and the Exelon operating companies have successfully applied these standardized practices to a wide range of transmission facilities,

including extra-high-voltage AC transmission lines, gas-insulated substations, and HVDC assets, operating under diverse regulatory and market frameworks.

Kammer Juniata will adopt and implement equivalent standards, procedures, training, and oversight mechanisms consistent with those applied by NextEra Energy Transmission and the Exelon operating companies. These practices will govern the design, construction, operation, and maintenance of Kammer Juniata's transmission facilities throughout their lifecycle, ensuring continued compliance with applicable NERC reliability standards, PJM requirements, and recognized good utility practice.

5 STANDARDIZED CONSTRUCTION, MAINTENANCE AND OPERATING PRACTICES

The affiliates supporting Kammer Juniata maintain established organizational systems, governance structures, and compliance programs that enable consistent adherence to standardized construction, maintenance, and operating practices for transmission facilities. These capabilities support ongoing compliance with applicable Federal Energy Regulatory Commission requirements, NERC reliability standards, and PJM operating requirements.

Both NextEra and Exelon maintain documented engineering, quality assurance, and quality control processes that govern transmission facility design and construction. These processes include development and review of design criteria, technical peer review of engineering deliverables, consistency checks across drawings and specifications, and procurement controls to ensure equipment and materials meet applicable standards. Internal subject matter experts support technical oversight to confirm constructability, safety, and long-term operability.

Safety management is embedded across all transmission activities through structured risk assessment, workforce training, contractor oversight, and field auditing programs. These systems are designed to identify and mitigate risks prior to the commencement of work and to promote consistent application of safety and environmental requirements throughout construction, operations, and maintenance activities.

The affiliates also maintain formal event response and root-cause analysis processes that support corrective action development, incorporation of lessons learned, and continuous improvement of engineering standards, operating procedures, and maintenance practices. These processes enhance long-term system reliability and operational performance.

Enterprise-level NERC Internal Compliance Programs provide centralized governance, regulatory monitoring, training, and internal auditing support across all regions in which the partners operate. These programs enable consistent interpretation and implementation of reliability standards and support timely response to regulatory changes and compliance obligations.

As long-term owners and operators of transmission assets, the partners apply asset management and reliability programs focused on condition-based monitoring, preventive and predictive maintenance, vegetation management, and targeted equipment replacement. These programs are designed to sustain asset performance, optimize lifecycle value, and support reliable operation of the Bulk Electric System.

Kammer Juniata will adopt and implement standardized construction, maintenance, and operating practices consistent with those applied by its affiliates and partners. These practices will govern the design, construction, operation, and maintenance of the project's transmission facilities throughout their lifecycle and will ensure continued compliance with applicable requirements and recognized good utility practice.

6 FINANCIAL STATEMENTS

Kammer Juniata benefits from the combined financial strength of NextEra and Exelon. The Company will have access to sufficient financial resources to support the development, construction, operation, and maintenance of transmission facilities for which it is designated.

6.1 NextEra

NextEra is a Fortune 200 energy infrastructure company with an established record of financing large-scale transmission assets. NextEra maintains access to established capital markets and financing platforms to support transmission projects over the long term.

Financing support for NEET and its subsidiaries, including Kammer Juniata, is provided in part through NextEra Energy Capital Holdings, Inc. ("NEECH"), a wholly owned subsidiary of NextEra Energy that provides funding for NextEra's non-utility operating subsidiaries. NEECH maintains investment-grade credit ratings and regularly accesses public debt and bank markets on behalf of NextEra and its affiliates. Through this structure, NEET and its subsidiaries have access to liquidity and financing resources sufficient to fund transmission projects from development through operations.

Current and historical financial information for NextEra Energy, including Annual Reports, SEC filings, and consolidated financial statements, is publicly available at the following links:

- NextEra-Annual Reports
- NextEra-Financial Statements

6.2 Exelon

Financial Discipline

Exelon enjoys industry-leading scope and scale, a strong balance sheet, and outstanding expertise in risk management. And Exelon adheres to the vision to be the best group of electric and gas delivery companies in the United States.

Balance Sheet Strength and Credit Ratings

Exelon has one of the largest, most diverse bank groups in the industry, providing the company with at least $4 billion in liquidity.

Exelon protects value by ensuring investment grade credit ratings to help provide commercial business opportunities, manageable liquidity requirements, efficient capital markets access and business and financial flexibility.

Credit Rating of Exelon, BGE, ComEd, PECO, Pepco, Delmarva and ACE

Current senior unsecured ratings for Exelon and BGE and current senior secured ratings for ComEd, PECO, ACE, Delmarva, and Pepco.

Company	S&P	Moody's
Exelon	BBB+	Baa2
BGE	A	A3
ComEd	A	A1
PECO	A	Aa3
Pepco	A	A2
Delmarva	A	A2
ACE	A	A2

Exelon Form 10-K Annual Report

Exelon's 2022, 2023 and 2024 Form 10-K annual report (recent three years) as filed with the United States Securities and Exchange Commission (SEC) are linked below.

Year	SEC Form 10-K annual report
2024	https://www.sec.gov/ix?doc=/Archives/edgar/data/0001109357/000110935725000043/exc-20241231.htm
2023	https://www.sec.gov/ix?doc=/Archives/edgar/data/0001109357/000110935724000053/exc-20231231.htm
2022	https://www.sec.gov/ix?doc=/Archives/edgar/data/0001109357/000110935723000018/exc-20221231.htm

7 COMMITMENT TO EXECUTE THE CONSOLIDATED TRANSMISSION OWNERS AGREEMENT

Kammer Juniata Transmission, LLC commits to executing the PJM Consolidated Transmission Owners Agreement if it becomes a Designated Entity, in accordance with PJM requirements.

8 TIMELY REMEDY FAILURE OF FACILITIES

The public utilities operated under NextEra and Exelon umbrellas have a strong record of responding quickly and safely to service interruptions. Kammer Juniata will ensure the ability to effectively address and rapidly remedy failures of transmission facilities through established operations, maintenance, emergency response, and restoration capabilities of the affiliates supporting the Company, as well as through qualified contractor arrangements and affiliate service agreements.

8.1 NextEra

NEET has established and maintains the operational, maintenance, and emergency response capabilities necessary to identify, assess, and remedy failures of high-voltage transmission facilities. Through its affiliates, NEET operates and maintains transmission assets across multiple regions and environments and has demonstrated the ability to respond effectively to unplanned outages and system events in accordance with applicable standards and good utility practice.

NEET employs defined restoration planning frameworks, including outage response procedures, spare equipment strategies, and standing contractor and vendor arrangements. These frameworks support the rapid mobilization of qualified personnel, specialized contractors, and equipment following transmission facility failures, including under adverse weather conditions or challenging right-of-way access constraints.

NEET employs advanced inspection technologies, including unmanned aerial systems (UAS), to rapidly assess transmission assets outage events and to support condition monitoring. In April 2023, NEET's enterprise drone program received nationwide regulatory waivers authorizing extended-range operations beyond an operator's visual line of sight, including multi-mile inspections along transmission corridors and remote pilot operations from centralized control facilities. These capabilities enable highly automated inspections that improve situational awareness, enhance safety, and reduce restoration timelines.

NEET and its affiliates have experience restoring high-voltage transmission facilities following a range of events, including ice loading, structural damage, flooding, and severe weather. Restoration activities are conducted in accordance with established line restoration plans and coordinated through centralized management and field response teams, supported by predefined vendor agreements, spare parts programs, and trained personnel.

For example, NEET restored a 345 kV transmission line impacted by ice loading within approximately 35 hours, despite nighttime conditions, poor weather, and limited access within the right-of-way. In another event involving extensive damage to a double-circuit 345 kV line, NEET replaced damaged structures, conductors, and associated equipment and returned the line to service within 13 days under flooded and challenging site conditions. Additional severe weather events affecting multiple transmission structures and miles of conductor were similarly addressed through coordinated restoration efforts that returned facilities to service within weeks.

In addition, NEET affiliates, including Florida Power & Light Company, operate and maintain transmission facilities in regions, including more than 1,100 miles of 500 kV transmission lines in Florida, subject to frequent and severe weather, including hurricanes, tornadoes, ice storms, flooding, and fires. This operating experience informs NEET's approach to emergency preparedness, asset hardening, damage assessment, and post-event restoration, and supports continuous improvement through drills, training, and post-event evaluations.

Collectively, these resources and practices demonstrate NEET's ability to promptly assess damage, mobilize resources, and restore high-voltage transmission facilities safely and efficiently. Kammer Juniata Transmission, LLC will rely on these same enterprise-level capabilities, tools, and

procedures to support the reliable operation of its facilities and the timely remediation of outages or failures, consistent with regulatory requirements and industry best practices.

8.2 Exelon

Exelon Transmission Company, with the support of its parent and its affiliates, has the capability to address and timely remedy failure of facilities utilizing a variety of solutions depending on the circumstances associated with any situation. The Exelon Companies currently address and are prepared to address in the future all emergencies and equipment failures on the high voltage transmission system.

Exelon employees, contractors and suppliers are responsive on a 24-7-365 day a year basis and are ready to address all system emergencies that occur. Exelon has a robust Incident Management Plan, and employees are expected to fill second roles during system emergencies with the goal of restoring the electric system to normal as soon as possible. Incident drills are held on a routine basis. Planning for potential large-scale storms and emergencies begins as soon as the weather forecast indicates the potential for an incident.

Exelon also employs on a regular and ongoing basis a significant number of qualified construction contract companies across Exelon that, while they are conducting scheduled construction and maintenance work, are fully prepared to respond immediately to small, medium and large-scale emergencies on the system. Among those companies providing support are traditional line construction contractors and specialty services such as helicopter inspection and damage survey, energized bare hand/hot stick services, specialty heavy construction equipment vendors, bridge/matting suppliers, rigging/hauling contractors and cable and termination services. Exelon has immediate access to all these services when they become necessary. Due to Exelon's large geographic area, the affiliate companies can share resources and material between the companies when necessary. This allows one company that is not impacted greatly by a storm or disaster to send personnel to the affiliate company that is impacted the most, thus speeding restoration.

Exelon also maintains a sufficient stock of spare equipment and materials across the territory and vendor agreements are in place to be able to support emergency restoration requirements. Exelon utilizes existing stock and specially designed spare parts and equipment to make permanent repairs and, as necessary, to make temporary repairs if circumstances require to accelerate restoration.

For several decades, the Exelon Companies have successfully responded to transmission system emergencies on numerous occasions ranging from miscellaneous hardware replacements to full replacement of multiple structures. Exelon is also engaged with industry associations such as the Edison Electric Institute that facilitate and allow for resource and material sharing with other utility members during extraordinary situations such as regional or national emergencies.

ComEd is an industry leader in storm response and emergency restoration and has recently been recognized by EEI for their efforts. They received EEI's Emergency Assistance Award in recognition for their efforts to restore service following Hurricanes Helene and Milton. ComEd was also

awarded the Emergency Recovery Award for their excellent recovery efforts in response to severe weather that spawned dozens of tornadoes in Northern Illinois.

ComEd 765 kV Emergency Rebuild Experience

ComEd has a demonstrated ability to execute complex emergency rebuilds, including on 765 kV infrastructure. This capability, grounded in the strength of its engineering, operations, and emergency response teams, ensures readiness to support critical transmission projects under non-normal conditions. See WIIL InEx Q253 Major Rebuild Examples (July 2024 Rebuild) for a case study in ComEd's response to a major rebuild event (discussed below) and an Emergency Recovery award from the Edison Electric Institute for ComEd's exemplary efforts for that rebuild.

On July 15, 2024, a major weather event brought over 32 tornadoes across ComEd's service territory. One tornado near I-55 and Arsenal Road caused catastrophic damage, including the destruction of two lattice towers on a 765 kV transmission line. In total, 39 structures across multiple voltage classes were either destroyed or severely damaged. Impacted facilities included:

- One 765 kV transmission line
- Two 345 kV transmission lines
- Three 138 kV transmission lines, two serving major industrial customers

Emergency Response Execution

ComEd rapidly activated an incident command center near the I-55 corridor. A dedicated "transmission war room" was established to track restoration progress in real time. Engineering, operations, and field teams coordinated closely with supply chain logistics and external contractors to manage the rebuild. Field personnel employed drones, helicopters, and ground crews to assess and clear hazards.

Restoration Achievements

- I-55 was declared safe and returned to state control within 48 hours
- The first line (138 kV) was restored within 7 days
- All 765 kV and 345 kV lines were restored ahead of schedule, within approximately 4 to 5 weeks of the weather event
- The entire operation was completed without a single safety incident

9 EXPERIENCE ACQUIRING RIGHTS OF WAY

Kammer Juniata will address right-of-way ("ROW") acquisition requirements by leveraging the established land services capabilities, processes, and personnel of its owners and their affiliates. The Company will rely on these resources to support timely and effective acquisition of ROW necessary for the development and construction of large-scale transmission facilities within the PJM region, including projects involving multiple jurisdictions and concurrent acquisition activities.

9.1 NextEra

Through its affiliation with NEET, Kammer Juniata will utilize a dedicated land services organization comprised of full-time professionals responsible for ROW acquisition, siting, and real estate

activities. NEET's land services teams operate across multiple regions, support numerous active transmission projects, and have experience advancing projects within applicable state siting and eminent domain frameworks, while continuing to prioritize voluntary agreements.

NEET maintains an integrated, in-house land services team consisting of more than 30 land professionals, supported by approximately 75 experienced vendor agents and 14 geospatial specialists. This structure supports coordinated project execution, accurate property and title analysis, and consistent landowner engagement throughout the ROW acquisition process.

Over the past two years, NEET's land services team has executed more than 1,000 land agreements. Since 2023, the team has conducted over 40,000 landowner contacts, reflecting a sustained, good-faith approach focused on early engagement, transparency, and minimizing impacts to landowners and their properties.

9.2 Exelon

Kammer Juniata will also benefit from Exelon's experience in acquiring rights-of-way for transmission infrastructure, including its internal land acquisition resources, PJM-region familiarity, and experience working within applicable regulatory, siting, and land-use requirements.

Exelon Transmission Company has the ability to leverage its affiliates resources, which possess vast experience in acquiring rights of way. Each Exelon Utility has an internal Real Estate Department dedicated to researching, procuring, and further managing company real property assets, to include fee owned properties, transmission and distribution rights-of-way and other miscellaneous excess properties. The Real Estate Department works very closely with Transmission Planning and Engineering, Environmental, Governmental Affairs and any needed external firms to either verify existing rights-of-way or acquire new rights-of-way and real property interests necessary to advance pending projects, as well as sustain, modify and improve existing facilities.

Exelon's Real Estate teams currently manage transmission right-of-way assets in Delaware, Illinois, Indiana, Maryland, New Jersey, Pennsylvania, Virginia and the District of Columbia. Property management practices within the right-of-way preserve corridor integrity and maximize compatible uses through leasing fee simple interests, licensing easements, and managing encroachments in compliance with applicable standards, safety codes, and environmental and governmental regulations.

In addition to the projects listed in section 3 above, here are three specific examples of successful Right of Way acquisition:

- Pepco and Delmarva engaged in corridor acquisition work relative to transmission rights-of-way for the PJM sponsored bulk transmission project referred to as the Mid-Atlantic Power Pathway, which was subsequently cancelled by PJM. The PHI Real Estate Property team, through its Pepco and Delmarva affiliated companies, researched potential corridors, amassed the necessary quantitative information to address individual landowners, negotiated the land rights terms and conditions, and subsequently acquired 1+ mile of new, contiguous 200' right-of-way on the western shore of Maryland, and acquired 14+/- miles of new, contiguous 200' right-of-way on Maryland's Eastern Shore. Correspondingly, a

cable to overhead transition station, three (3) HVDC converter sites and mitigation property consisting of 600+ acres were procured along the route for the purposes of housing AC/DC converter stations without the use of condemnation proceedings. This project required obtaining individual, private right-of-way agreements from over fifty (50) landowners as well as state and corporate entities. This procurement process was managed and processed by in-house PHI personnel with limited contractual support.

- PECO upgraded two 230 KV lines from Linwood to Chichester substations. As part of this project, two existing lines were combined to one line, and a 230 KV line was installed. New Right of Way was required and obtained for portions of the new line.

- ComEd completed corridor acquisition and right-of-way easements for the Grand Prairie Gateway project. This project crossed four counties, extended approximately 57 miles, and included a single circuit 345kV transmission line on double and triple-circuit steel monopoles in a right- of-way that varied between 110 and 120 feet. PJM had determined that the project was necessary to address market inefficiencies, namely Stage 1A Auction Revenue Right infeasibilities. The project also provided increased transmission capacity thereby reducing market congestion. While ComEd owned certain sections of the route prior to embarking on the project, the Project Team, made up of Real Estate, Transmission, Capacity Planning, External Affairs, and Legal were able to secure permanent rights to more than 90 additional parcels of land needed for the transmission line without the need to exercise eminent domain authority that the Illinois Commerce Commission had granted for the project. The project was completed in April 2017.

In addition to procurement of new rights-of-way and property for infrastructure facilities, Exelon regularly amends, supplements, manages and upgrades land rights that we currently possess. This includes modifying rights at the behest of regulatory and governmental agencies, modifying existing rights due to engineering or maintenance concerns, and modifying rights at the request of businesses and private individuals. Exelon's Real Estate teams are prepared, internally, to support the necessary requirements of Exelon Utility transmission and distribution systems, including the acquisition of new rights-of-way and property and management of existing rights-of-way and property.